



**MINUTES
FEI GENERAL ASSEMBLY
Abu Dhabi (USEA)
13 November 2024**

APPROVED BY THE CHAIR¹

¹ As per Article 16.1 of the FEI Statutes: "Minutes of any General Assembly shall be supervised by the Secretary General or their designee and approved by the Chair."

ATTENDANCE LIST

FEI BOARD

DE VOS Ingmar	FEI President
SAMUEL Mark	FEI VP/Chair Group IV
HUANG Jack	FEI VP/Chair Group VIII
KÜRTEEN Jessica	Chair Athletes
SHARDLOW Janice	Chair Audit & Compliance
ALONSO DE QUINZANOS Maribel	Chair Dressage
MEDINA GARCIA Joaquin	Chair Driving
LOZANO Christian	Chair Endurance
O'CONNOR David	Chair Eventing
ELLENBRUCH Stephan	Chair Jumping
HART Mark	Chair Medical
BOND Amanda	Chair Para-Equestrian
KRAUSPE Pavla	Chair Vaulting
HALL Jennifer	Chair Veterinary
PLOEGMAKERS Theo	Chair Group EEF
BUIKEVICH Sergey	Deputy Chair Group EEA
BARRERA RUBIO Carmen	Chair Group V
ABEDRABBO TORRES Esteban	Chair Group VI
AL YEHYAEI Sultan Mohamed Khalifa	Chair Group VII
MATHIAS Gigi	Chair Group IX

STANDING COMMITTEE CHAIRS (NON-BOARD MEMBERS)

COUTTENYE Elena	Chair Nominations Committee/VEN NF
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FEI MANAGEMENT AND STAFF

ABU-DAYYEH Christina	Director, Endurance
AKERSTRÖM Göran	Director, Veterinary
ALVAREZ Daniel	Director, Finance
BANDEIRA DE MELLO Manuel	Director, Driving & Para Driving
CAMBOULIVES Jean-Philippe	Director, FEI Solidarity
DUFOUR Gaspard	Director, Technology & Sports Services
DUTT Somesh	Senior Manager, President's Office
GUEORGUIEV Malina	Manager, Communications
HINDE Todd	Director, Jumping
MARTIN RANDIN Vanessa	Senior Manager, Communications
MURPHY Ronan	Director, Dressage, Para Dressage & Vaulting
NORINDER Catrin	Director, Eventing & Olympic
PORRAS LIMA Francisco	Director Governance, President's office
POWER Aine	Deputy Director, Legal
REFFET PLANTIER Frédérique	Senior Manager, Secretary General's Office
RENTSCH Mikael	Director, Legal
RODEL Barbara	Manager, President's Office
SPADINGER Frank	Director, Education & Officials
STARBANOV Céline	Project Manager, FEI Solidarity
STRAUS Ralph	Director, Commercial

HOST NF STAFF (UAE)

AL HOSANI Sultan
ALJNEIB Khalid
ALKAABI Ahmed
ALMAZOUEI Latefa
ALMAZROUEI Mohamed
ALMEHAIRBI Maitha
ALSAYADI Adnan
ELLAITHY Ashraf
HASSAN Khalil
JASHI Sana

NATIONAL FEDERATIONS

BOUKSANI YACINE REDA	ALG
REMILI ZOHEIR	ALG
ADRIANO ANTÓNIO Januario Marcos	ANG
DE MENDONÇA TEIXEIRA DO CARMO Jose Carlos	ANG
MEYER-HIESTAND Alexander	ANT
HYNES Cecilia	ARG
OGANES Amalyan	ARM
YESAYAN Arkadiy	ARM
FREEMAN Christie	AUS
MAX-THEURER Elisabeth	AUT
SCHIEFERMAIR Franz	AUT
ARCHER Monique	BAR
DETRY Stephan	BEL
LAEREMANS Wendy	BEL
MARLIER Cathy	BEL
SMITH Erin	BER
STEMPEL Carla	BER
GUTIERREZ Tatiana	BRA
NORODOM Nanda Devi	CAM
KRUEGER Meg	CAN
ROBERTSON Lisa	CAN
LOHSE Jorge	CHI
RIOS Victor	CHI
LAN Tianmingzi	CHN
ZHONG Guowei	CHN
POLJAKOVIĆ SKURIĆ Zdravka	CRO
KUKLIK Petr	CZE
SEKANINOVA Lenka	CZE
SHAKER Ismail	EGY
HÄÄL Marti	EST
KOIVISTO Jukka	FIN
MANNINEN Marjukka	FIN
SIMONET Quentin	FRA
BRAUTIGAM Jason	GBR
EYRE Jim	GBR
WICKER-MIURIN Fields	GBR
LAUTERBACH Soenke	GER

WULFF Volker	GER
KUH Gerald	HKG
TODA Masami	HKG
JARMY Miklos	HUN
STROBL Dorottya	HUN
CHAIDIR SADDAK Muhammad	INA
YUANITA Adinda	INA
SINGH Col Jaiveer	IND
BAHRI Kiarash	IRI
KAZEMIAN Mohammad	IRI
DUGGAN Denis	IRL
EVERETT Avalon	IRL
AL-DULAIMI Ali	IRQ
RHAEFF Jazair	IRQ
FITZNER Regine	ISV
PERILLO Simone	ITA
WHITE Andrea	ITA
LALOR Heidi	JAM
NOOREDDIN Ghalia	JOR
ASAEDA Satomi	JPN
HASHIMOTO Shigeru	JPN
OKUBO Kimihiro	JPN
ASKAT Dauren	KAZ
BINKS Mary	KEN/Deputy Chair GIX
ARISTOVA Anna	KGZ
HAN Sewoong (RYAN)	KOR
AL SAUD	
HH Prince Abdullah Bin Fahad Bin Abdullah	KSA
BABAN Sara	KSA
HASSAN Anas	KSA
ALALI Nabilah	KUW
ALJASEM Waleed	KUW
KHOURY Souheil	LBN
ZAKKA Nizar	LBN
DRACKYTÉ Eglé	LTU
CHAHBI Nadia	MAR
FAKIR Badre	MAR
SYED ABU BAKAR ALMOHDZAR Syed Omar	MAS
YAP Mou Soon	MAS
GARCIA NIGAGLIONI Daniela	MEX / PAEC
FISSORE Diane	MON
SCHIFFLER POREE Alizée	MON
DE CORIOLIS Bertrand	MRI
SEGOBIN Sapna	MRI
MAUNG Pyone	MYA
FRANKLE Richard	NAM
BOELHOUWER Iris	NED
VAN DER VORM Annemiek	NED
SANNUM Tore	NOR
BOWDEN Julian	NZL
AL BUSAIDI Al Sayyid Munther Saif Hamed	OMA
AL NASSERI Hamood Ali	OMA
MUHAMMAD ALI Sultan	PAK
MOSCHOS Anastasios	PAN
ALHAJ Ayman	PLE

ALSHAER Diana	PLE
KOCZUROWSKA WAWRZKIEWICZ Kaja	POL
AVÓ Vasco	POR
FRUTUOSO DE MELO António	POR
AL THANI Ahmad	QAT
SHAFIEE Ramin (Hosseini)	QAT
DABIJA Viorel	ROU
MLADIN Marilena	ROU
VENTER Sharlene	RSA
KRETOV Maxim	RUS
TEREKHOVA Elena	RUS
WADE Ibrahima	SEN
MICHELOTTI Sergio	SMR
WICKRAMANAYAKE Kosala	SRI
HIDAYTALLA Khalid	SUD
SORG Michel	SUI
STOESSEL Nayla	SUI
BACIAK MASARYKOVA Zuzana	SVK
CHOVAN Vladimir	SVK
FYRBERG Johan	SWE
RUUDA Sandra	SWE
DEAKIN Kerry	SWZ
TAMAN Xuxa	SWZ
KETUSINGHA Nara	THA
HSU An Chin	TPE
YEH Yi-Cheng(Waldo)	TPE
ABICHOU Mounir	TUN
ARFAOUI Basma	TUN
BAYSAL Meriç	TUR
ALADHAB Mohammed	UAE
ALHADHRAMI Mohammed	UAE
ALHAJRI Ghanim	UAE
ALHAMMADI Ahmed	UAE
ALNAKHI Mohammed	UAE
ALNAQBI Abdulla	UAE
ALRAISI Ahmed	UAE
ALSHURAFI Ahmed	UAE
ALSUWAIDI Ahmed	UAE
RETHINAVEL Sundar	UAE
ZUMMIT Hussam	UAE
BONDARIEV Kostiantyn	UKR
MILOVANOV Andriy	UKR
GRIFFIN Hallye	USA
O'MARA Thomas	USA
GAZIEV Bakhromjon	UZB
KARIMOV Khonsaid	UZB
PATON John	ZAM
SMIT Samantha	ZAM

MoU SIGNATORIES REPRESENTATIVES

BARCLAY Theola	ACES
HANSSEN Gayle	ACES
SEBIANE Fahima	ACES

SINGH Jaiveer
SHEYTANOV Teodor
BOLLEN Peter
SCHAUB Anthony
VERHEUL Irène
ROESER Klaus
KEENAN Linda
KÜÇÜK Ali
MATHY JR François
OTTAVIANI Beatrice
HIRSCH Cesar
OWERS Roly

AEF
EEF
EO
EO
EO
IDRC
IDTC
IJOC
IJRC
IJRC
PAEC
WHW

MEDIA

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ALSHEHADAT Maher
OSMAN Sami
ALDHAHERI Yaseen
RAMESAN Jaikrishnan
ELSHEBERESY Ahmes
ALMALLAH Maher
MOKHTAR HAG Mohamed
ABUEIDA Ali
ALHEMYARI Abdulqader

Emirates News Agency
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Emirates News Agency, WAM
Emirates News Agency. WAM
UAE EQUESTRIAN AND RACING FEDERATION
WAM
WAM

NATIONAL FEDERATIONS (REPRESENTED ONLINE ONLY)

BAH	CRC	LBA	SGP
BLR	DOM	MAD	TKM
BOT	ECU	MDA	TTO
BRN	ESP	MGL	URU
BUL	GRE	NEP	YEM
CIV	ISR	PAR	ZIM
COL	LAT	PER	

MoU SIGNATORIES REPRESENTATIVES (REPRESENTED ONLINE ONLY)

JOC WBFSH

OBSERVERS

HADAWAY Tim Saudi Arabian Equestrian Federation

GUESTS

VAN HAL Monique Cavalor
CRAIG David Emirates Racing Authority
ALDUHAMI Sami HBM

Minutes

GENERAL ASSEMBLY

13 November 2022, Cape Town (RSA)

TSOU Alex
SCHIENDORFER Urs
RAJOUB Jibril
ATOCK Martin
STOKMANS Bart
YU June

LAMI-CELL
Longines
Palestinian Olympic Committee
Peden Bloodstock GmbH
President's Guest

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Key:

I = Information/Discussion/Details

All points in these Minutes are "I" unless indicated otherwise

R = Resolution/Decision

NOTE: The Agenda, Annexes, presentations and any supporting documents can be found on the FEI Website here: <https://inside.fei.org/fei/general-assembly/2024>

1. OPENING

By the FEI President:

*"Your Excellencies, Ladies and Gentlemen,
Dear members and friends of the FEI,
Dear equestrian fans and members of the media,*

Good morning, good afternoon, or good evening, wherever you are joining us online from around the world, and a warm welcome to those here in Abu Dhabi for the FEI General Assembly 2024!

It's an absolute pleasure to be here in Abu Dhabi, a first-time for the FEI General Assembly, and what a wonderful backdrop for this important annual gathering! And to the delegates, Presidents and Secretary Generals who are joining us for the first time: Welcome!

We have had some engaging and productive discussions over the past few days and I hope you also had the possibility to enjoy yourselves and reconnect with friends.

Before I go further, allow me, on behalf of all of us, to extend our thanks to our hosts, the United Arab Emirates Equestrian and Racing Federation – in particular President General Al Raisi and Secretary General Dr Al Hajiri – for the warm and exceptional hospitality that has been generously extended to the global FEI Family.

This is the fourth time that our General Assembly is organised in a hybrid format and I am happy to announce that we have 80 National Federations represented by delegates in-person, and 17 National Federations participating and voting online.

We have a number of representatives from Official Stakeholder Groups with whom we have signed Memorandums of Understanding attending this General Assembly, and of course members of the FEI staff led by our Secretary General, Sabrina Ibáñez.

It's a pleasure to welcome Daniel Alvarez, the FEI's new Finance Director, who took over the position from Claude Praz earlier this year and we look forward to his first presentation on the finances of the FEI.

And I am pleased to have the support of the FEI Board here on stage, always ready to provide their invaluable counsel. Each member brings unique expertise and represents different interests and regions of the world. Since last year's General Assembly in Mexico City, the Board has held one in person meeting in June and another three days ago here in Abu Dhabi, along with seven teleconferences – all of which had long agendas and challenging decisions to make. I would like to thank the Board for their efficiency in dealing with these important topics.

This year, the General Assembly is once again being live streamed for the public, allowing everyone to watch live and on replay.

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All supporting documents as well as summaries from the meetings held this week, will be publicly available on the General Assembly Hub, reflecting our commitment to good governance and transparency.

Looking back on 2024 so far, I believe we can say we had an incredible year.

We had fantastic Olympic and Paralympic Games, filled with outstanding sporting moments against the stunning backdrop of the château of Versailles!

We are extremely grateful to France and the Paris 2024 Organising Committee for providing such an incredible venue, which allowed us to showcase our sport in an exceptional way. Given the large number of spectators, and the well-known equestrian and public personalities who were in attendance, we can confidently say that our sport was one of the standout highlights of Paris 2024.

One of my personal highlights was spending an afternoon with President Macron of France, who enthusiastically celebrated the French Jumping Team winning the bronze medal.

I would like to take this opportunity to thank the Organising Committee, the IOC, GL Events, together with our staff, the officials and the many volunteers for their contributions to the success of these Games. A special word of thanks to the staff of the Park of Versailles, who provided invaluable support throughout the entire journey.

I would like to take a moment to congratulate Catrin Norinder and her team who worked tirelessly behind the scenes to ensure all the logistics ran smoothly. While the road was sometimes challenging, we can be truly proud of the outcome.

But let us not forget to congratulate the medallists and together with them all participants because making it to the Games is already a great achievement. We saw outstanding performances and a high level of sportsmanship in Paris, and I also want to thank their entourage, the horse owners, grooms, coaches, National Federations and National Olympic Committees for all their support.

As you know, we have been reviewing the formats for the Olympic and Paralympic Games since the General Assembly in Tokyo in 2016. I believe that, with the additional adjustments made after the 2020 Olympic Games in Tokyo, we now have a strong and successful format in place and I was also happy to hear this from the Athletes. After so many years of hard work, it feels like I can finally take off my bullet proof jacket.

While we are still awaiting the IOC's evaluation, particularly concerning media, digital and broadcast figures, I am confident that the success of Paris will further consolidate our position in the Olympic Programme.

Despite the fact that we are still waiting for the decision of the IOC Executive Board regarding the quota, events and disciplines for Los Angeles 2028, we are already working intensively with the LA28 Organising Committee. And in Paris we had also already the opportunity to have discussions with the organisers of Brisbane 2032.

And although the IOC Executive Board's decision regarding the quota, events and disciplines for Los Angeles 2028 is still pending, this has not interfered with our forward-thinking approach. We are already working intensively with the LA Organising Committee, and have also engaged in discussions with the Organisers of Brisbane 2032 during our time in Paris

Another highlight of 2024 was the first edition of the Longines League of Nations™. This new concept that was established with the help of the Athletes, Chefs and National Federations has proven to be a fantastic success and holds great promise for the future! I would like to extend a special 'thank you' to our partner Longines and particularly to Mr Urs Schiendorfer, Longines Global Consultant for Equestrian sport who played a key role in the success of the revamped series.

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In addition to the Olympic and Paralympic Games and Longines League of Nations™, we witnessed more events, including series and championships, than ever before. While there are too many to mention in this introduction, I would like to thank everyone involved for their contribution to the success and growth of our sport.

Regrettably, this year's successes have been overshadowed by multiple instances of horse welfare issues, including cases involving high-profile athletes. This scrutiny has placed our sport and community under the public microscope, exerting tremendous pressure on our veterinary and communications teams at FEI headquarters, who have faced an overwhelming number of inquiries from the media, equestrian fans, and the general public.

If there has ever been a crucial moment for us to earn the trust and respect of the public, it is now. Over the past months, we have worked to establish a framework that unites us all in this important effort. At the FEI Board meeting held before the General Assembly in Mexico City last year, the Equine Ethics and Wellbeing Commission (EEWB) presented their final report, outlining six priority areas and 30 recommendations for how the FEI should lead and act.

Based on the report's findings, the FEI Equine Welfare Strategy has been formulated with a clear vision to ensure a good life for FEI horses, complemented by our mission to be the guardians of horse welfare. To address the areas of focus and recommendations identified by the EEWB, the FEI has developed an action plan aimed at ensuring the welfare of FEI horses while inspiring and supporting welfare initiatives for all horses globally.

"Be a Guardian" is the central message that unites our community around the FEI Action Plan. The term 'guardian' marks an evolution in the FEI's narrative of the horse-human partnership, reflecting the human role in caring for horses and highlighting each individual's responsibility for ensuring horse welfare. This shift in terminology is not merely symbolic; it signifies a fundamental change in our approach to equine welfare.

Words hold weight only when backed by meaningful action. While we recognise that we may not please everyone, we believe the Action Plan provides a clear framework for making informed decisions. We need everyone's help, to raise awareness and take action at all levels, reinforcing our collective responsibility as 'guardians' of our horses.

A constructive dialogue among all stakeholders is essential for success. I am hopeful that the recent Dressage Stakeholder meeting held in Lausanne on 1 October will pave the way for a brighter future, not just for the discipline but for the sport as a whole.

Not surprisingly, our workload continues to grow and every department at the FEI is now having to manage multiple projects on a daily basis. Improving and extending the services we provide to our community – like the digital horse passport for example – and especially to our athletes, requires financial resources.

However, it is not just about the finances.

For some years now, International Sport Federations have faced increasing demands from other organisations such as governments, sport umbrella organisations and the IOC. Every year we are required to undertake new initiatives and create new procedures to meet these demands and to comply with these requirements.

Some of these initiatives include safeguarding policies, anti-corruption and reporting mechanisms, sustainability efforts, and biosecurity measures. The implementation of the FEI Strategy and Action Plan will also demand substantial human resources and financial investment to ensure its successful execution.

While the FEI is financially healthy, an internal evaluation of our operational revenues and costs reveals a structural deficit.

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To continue providing and responding competently to all externally imposed requirements, we must increase our revenue. As explained yesterday, since 2005, we have introduced over 70 new services, tools and applications to serve our community better – ranging from performance records and Rankings, to Online Entry and Invitation Systems, and various mobile applications.

However, the yearly athlete registration fee has remained at CHF 10 since 2005, without any adjustment for inflation.

To maintain and expand our services, we need to increase this fee, and while raising it to CHF 55 will not fully bridge the gap, we wanted to set a reasonable rate for our National Federations and we also believe that from our side we need to make efforts to improve efficiency.

In order to apply a logical approach for the budget and financial charges for 2025, we will first ask approval for the amended financial charges as they will of course have an impact on the budget. If not approved we will have to review the budget and make the necessary cuts that will lead inevitably to cuts in the services.

I hope you will support the proposed increase as leaving a financially robust FEI for my successor in 2026 is a significant part of my presidential legacy as well as continuing a high level of services to our community.

Speaking about legacy and about the presidential elections in 2026, I want to bring to your attention that we have created an independent working group under the leadership of the Chair of the Audit and Compliance Committee to define the desired profile of the future FEI President. Currently, our governance structure does not adequately outline the role of the president.

I believe it's important to engage in this exercise in tempore non suspecto and examine the role and job description of the Presidency in other International Olympic Federations. This will provide our National Federations with an opportunity to consider the profile and responsibilities of the future president.

The working group will present their report during a session at next year's Sport Forum, where they will also facilitate a discussion between the National Federations. While I do not wish to pre-empt the outcome, this process could lead to a more clearly defined profile and job description, which will be presented for approval at our General Assembly in 2025.

This way when the application period opens in February 2026, potential candidates will have a clear understanding of the type of president our National Federations are seeking.

I could go on discussing all the projects we are working on, but we have a very busy day ahead of us.

So, I would like to take this opportunity to express my gratitude to the National Federations, Regional and Continental Associations, and our Official stakeholders for their invaluable contributions and unwavering professionalism. A sincere 'thank you' to the Organisers of our Events, to our Athletes, Grooms, Officials, and dedicated sport personnel, the media, and our sponsors.

And last but certainly not least, after such a demanding year, and before we dive into the agenda, I wish to extend my thanks to all the volunteers, Committee Members, the FEI Board and the exceptional FEI HQ staff. Your passion, dedication and hard work have been instrumental to our progress.

And thank you Sabrina, for leading our organisation with such professionalism.

We are a strong, diverse community with a shared interest, and the decisions we make today will shape the future of our sport.

So, let's ensure this General Assembly makes a difference. Let's focus on our collective responsibility and move forward in ways that serve the best interest of our sport and the FEI, your FEI!

But before we move on, let us take a moment to remember the members of our equestrian family who we have lost since the General Assembly in 2023. These individuals were an integral part of our community, and were dedicated to shaping our sport at the local, national, regional and international level. "

2. QUORUM

The quorum was reached with 80 National Federations present in-person and 17 National Federations online for a total of 97 eligible votes.

3. ELECTIONS OF SCRUTINEERS

The General Assembly elected the following Scrutineers for the Ordinary General Assembly: **(R)**

- Sapna Seegobin (MRI), Chair;
- Victor Rios (CHI), Member; and
- Carla Stempel (BER), Member.

Out of 94 voting Delegates and 81 votes validly casted there were 80 yes, 1 no and 4 abstentions.

4. MEMBERSHIP

4.1. Suspension

The National Federations of Azerbaijan and Nicaragua had been suspended due to non-payment of the Annual Membership Subscription Fee.

NOTE FROM HEADQUARTERS: *After the General Assembly the National Federation of Azerbaijan had paid the Annual Membership Subscription Fee and therefore its suspension was lifted.*

5. APPROVAL OF MINUTES OF EXTRARODINARY AND ORDINARY GENERAL ASSEMBLY 2023

The General Assembly approved the minutes of the Extraordinary and Ordinary General Assembly 2023. **(R)**

Out of 94 voting Delegates and 83 votes validly casted there were 82 yes, 1 no and 3 abstentions.

6. APPROVAL OF ANNUAL REPORT 2023

The General Assembly approved the Annual Report 2023. **(R)**

Out of 94 voting Delegates and 82 votes validly casted there were 82 yes, 0 no and 3 abstentions.

7. ANNUAL FINANCIAL REPORT & AUDITORS REPORT 2023

The Finance Director presented the 2023 audited financial report with revenues amounted to CHF 57,382,371, expenses to CHF 54,962,911 and a portfolio gain of CHF 1'069'835.

Overall, 2023 was a good financial year for the FEI delivering a positive net result of CHF 3'489'295.

FEI operating fund (Balance Sheet) stands now at CHF 24 mio, close to the CHF 25 mio fixed by the Board based on the Risk Strategy Study.

The General Assembly approved the FEI audited financial report for 2023. **(R)**

Out of 95 voting Delegates and 85 votes validly casted there were 85 yes, 0 no and 1 abstention.

8. AUDIT & COMPLIANCE COMMITTEE REPORT

The Chair of Audit & Compliance Committee presented her report to the General Assembly. No questions were raised.

9. RELEASE OF THE BOARD & SECRETARY GENERAL FOR 2023

The General Assembly approved the release of the Board and the Secretary General for 2023. **(R)**

Out of 95 voting Delegates and 87 votes validly casted there were 87 yes, 0 no and 2 abstentions.

10. APPOINTMENT OF FEI AUDITORS

The General Assembly elected PricewaterhouseCoopers in Lausanne as FEI Auditors for 2025. **(R)**

Out of 95 voting Delegates and 86 votes validly casted there were 86 yes, 0 no and 2 abstentions.

11. REVISED BUDGET 2024

The Revised Budget 2024 included two major changes: 1) the investment budgeted at CHF 1.9 mio for the Paris 2024 digital campaign, financed by the Olympic fund, and; 2) a cost reduction by a net of CHF -391'115 leading to a Revised Budget 2024 with a neutral net result.

The General Assembly approved the FEI Revised Budget for 2024. **(R)**

Out of 95 voting Delegates and 89 votes validly casted there were 89 yes, 0 no and 1 abstention.

12. BUDGET 2023

The Finance Director presented the Budget for 2025 with a neutral net result mainly supported by the provision release of CHF 1.5 mio following the decision to delay the athlete's registration fee increase to 2026.

The General Assembly approved the FEI Budget for 2025. **(R)**

Out of 97 voting Delegates and 90 votes validly casted there were 89 yes, 1 no and 2 abstentions.

13. APPROVAL OF FINANCIAL CHARGES 2025

As mentioned by the Secretary General at the beginning of the session, and given the impact that the Financial Charges 2025 would eventually have on the Budget 2025, the voting of this point was taken ahead of point 12.

The General Assembly approved the financial charges for the year 2025. The financial charges for 2025 remain unchanged compared to the previous year. The General Assembly approved the following proposed changes applicable as of 1 January 2026: **(R)**

- Athlete's registration fees from CHF 10 to CHF 55.
- Horse & Pony's registration fees from CHF 25 to CHF 55.

Out of 95 voting Delegates and 84 votes validly casted there were 67 yes, 17 no and 6 abstentions.

14. APPROVAL OF FEI RULES & REGULATIONS

14.1. FEI General Regulations: Modifications

The General Assembly approved the proposed changes to the FEI General Regulations, effective as of 1 January 2025. **(R)**

Out of 97 voting Delegates and 94 votes validly casted there were 92 yes, 2 no and 0 abstentions.

14.2. Equine Anti-Doping & Controlled Medication Regulations

The General Assembly approved the proposed changes to the Equine Anti-Doping & Controlled Medication Regulations, effective as of 1 January 2025. **(R)**

Out of 97 voting Delegates and 93 votes validly casted there were 93 yes, 0 no and 1 abstention.

15. JUMPING

15.1. Jumping Committee Report

The Chair of the FEI Jumping Committee provided a brief overview of the Jumping Report.

The year 2024 had been very successful for Jumping. The Paris 2024 Olympic Games had produced extraordinary sport. The Kingdom of Saudi Arabia hosting the Longines FEI Jumping World Cup™ Final had been an exciting first along with the launch of the Longines League of Nations™.

The Chair reported on the in-person meetings and teleconferences the Committee had held in 2024; the meetings with various stakeholders; the revision of the FEI Jumping Rules; the Paris 2024 Olympic Games; the Longines FEI Jumping World Cup™; the Longines League of Nations; the Longines Ranking Working Group; the appointment and education of Jumping Officials; the membership of the FEI Jumping Committee; as well as the contributions made to the FEI TackApp and rules for FEI-approved series.

The Chair thanked the FEI Jumping Committee as well as other stakeholders for their continued contribution. He expressed his appreciation to the FEI Jumping Director for his leadership and congratulated him on his very successful first year in the role.

15.2. Jumping Rules: Modifications

The General Assembly approved the proposed modifications to the FEI Jumping Rules effective 1 January 2025. **(R)**

Out of 97 voting Delegates and 92 votes validly casted there were 92 yes, 0 no and 2 abstentions.

16. DRESSAGE

16.1. Dressage Committee Report

The Chair of the FEI Dressage Committee provided a brief overview of the Dressage Report.

The report referenced the meetings held by the FEI Dressage Committee in 2024 as well as meetings with key stakeholders, such as the ones held in Riyadh (KSA) on the occasion of the FEI Dressage World Cup™ and at the FEI Headquarters in Lausanne (SUI) on 1 October.

The Chair provided an overview of the main events and championships, which had taken place during the year including the very successful Paris 2024 Olympic Games and mentioned the education courses for Dressage Judges and Stewards of various levels that has been organised.

The Chair thanked the FEI Dressage Committee as well as other stakeholders and the volunteers for their continued contribution. She expressed her gratitude to the Dressage Department and the Dressage Director for his guidance and clear vision.

16.2. Dressage Rules: Modifications

The General Assembly approved the proposed modifications to the FEI Dressage Rules effective 1 January 2025. **(R)**

Out of 97 voting Delegates and 91 votes validly casted there were 83 yes, 8 no and 1 abstention.

17. PARA DRESSAGE

17.1. Para Equestrian Committee Report

The Chair of the FEI Para Equestrian Committee acknowledged the highly successful Paris 2024 Paralympic Games, which had attracted athletes and horses from 30 nations, compared to 27 in the previous edition in Tokyo 2020. This was a record number of participating nations in the history of Paralympic Equestrian sport. A two-member Judges Supervisory Panel had officiated for the first time at the Paralympic Games.

The Paralympic Games generated very positive news for the sport in traditional as well as on social media generating impressive engagement figures.

Some 36 shows hosted by 19 National Federations had taken place in 2024. The introduction of the new sports structure, with a progressive development through the star levels had continued to show benefit with expanded opportunities for lower-level classes.

The registration of athletes and horses had decreased slightly.

The Chair mentioned the ongoing preparations for the FEI Asian Championships 2025 in Pattaya (THA) and expressed her gratitude to the Thailand Equestrian Federation for including Para Dressage in the programme. She provided an overview of classification and education with 31 courses for judges, stewards, and classifiers organised in 2024.

Plans for 2025 include a Para Equestrian Forum to be held in February in Birmingham (GBR). It will be preceded by in-person seminars for classifiers and Level 4 judges.

The Chair thanked the FEI Para Equestrian Committee and outgoing Committee Member Joyce an Rooijen-Heutink (NED) for her great contribution as well the FEI Dressage and Para Dressage Department and its Director.

17.2. Para Dressage Rules: Full Revision

The General Assembly approved the proposed modifications to the FEI Para Equestrian Rules effective 1 January 2025. **(R)**

Out of 97 voting Delegates and 92 votes validly casted there were 91 yes, 1 no and 1 abstention.

18. EVENTING

18.1. Eventing Committee Report

The Eventing Committee Chair presented a comprehensive report on the Committee's activities. He highlighted the outstanding success of the Paris 2024 Olympic Games for the discipline. The medal distribution between three continents had been exceptional result including the Japanese team winning the bronze further to a substitution and the use of the reserve rider which allowed to confirm the validity of the new Eventing format.

In 2024 the Committee met via teleconference and in-person to receive updates and review the preparations for the Paris 2024 Olympic Games, Eventing Risk Management Programme, proposed modifications to the FEI Eventing Rules 2025, Cross Country Guide for Officials, Memorandum and Equipment & Tack FAQ. Several meetings addressed the update of the Education system of Eventing Officials.

Since its inception in 2000, the FEI Eventing Risk Management Programme has amassed 24 years of data, showcasing a consistent improvement in data quality. The collected information, including fence descriptions, fall reports, and fence analyses from each competition, has facilitated significant data mining for the Risk Management Steering Group, aiding in queries related to Athlete and Horse qualification and addressing technical issues in the discipline. The plan to have the data collection go from a manual process to an online system had been delayed to 2025. The estimated number of competitions had decreased by 2.5% from 813 in 2023 to 793 (figures by 27 September 2024) due to difficult weather conditions and raise of organising costs. In 2024 the overall number of falls had decreased at all levels except for 3-star which had remained stable. The 5-star level fall rate had decreased by 51% (provisional data 30 June 2024), which was the lowest rate attained for the last 10 years (2020 excluded due to Covid). Horse falls have decreased by 35% from 1.40 % in 2016 to 0.91 % in 2024 (30 June 2024) with 0.10% rotational falls recorded. Rotational falls had shown a consistent decreasing trend since 2013.

The Chair reported that the FEI Eventing Forum and NSO Seminar held in January 2024, had attracted 280 participants from 36 countries and this had become a well-established annual meeting to for the Eventing community.

In addition, the Chair reported on the Eventing Development Programme with a special mention of the newly launched Eventing Challenge. In 2023, nine countries had organised this hybrid competition compared to 19 applying for 2024. The enthusiasm and interest of countries from Central America and the Caribbean as well as Asia and Central Asia was very encouraging for the future development of the discipline in these regions.

In regard to the FEI Eventing Officials Education System effective as of 1 January 2023 had been fully operational in 2024.

In conclusion, the Chair encouraged participation in the Eventing Forum scheduled for 17-19 January 2025 where rules in view of the LA28 Olympic Games would be discussed. A

full revision of the FEI Eventing Rules was due in 2026 and he invited active input from the NFs. The full revision would also be discussed at the FEI Sports Forum 2025.

18.2. Eventing Rules: Full Revision

The General Assembly approved the proposed modifications to the FEI Eventing Rules effective 1 January 2025. **(R)**

Out of 97 voting Delegates and 91 votes validly casted there were 91 yes, 0 no and 2 abstentions.

19. ENDURANCE

19.1. Endurance Committee Report

The Chair of the FEI Endurance Committee presented his report.

The report listed the Committee's teleconferences throughout the year. It provided an update on the main Championships that had taken place in 2024 and their results; allocation of future Championships; the implementation of the FEI Endurance Rules; the updated calculation of the FEI Endurance Rankings Lists; the Vet-Endurance Working Group; and hyposensitivity testing, which had been used at all the Championships.

The Chair thanked the FEI Endurance Committee and the FEI Endurance Department. He expressed his gratitude to outgoing Deputy Chair Sarah Coombs (GBR) and Committee Member Daniel Fenaux (ESP) for their contribution.

19.2. Endurance Rules: Modifications

The General Assembly approved the proposed modifications to the FEI Endurance Rules effective 1 January 2025. **(R)**

Out of 97 voting Delegates and 91 votes validly casted there were 90 yes, 1 no and 2 abstentions.

20. DRIVING & PARA DRIVING

20.1. Driving Committee Report

The Chair presented his report highlighting what a great year 2024 was for Driving, mentioning one of the key initiatives, the revision of the driven dressage tests, this collaborative process resulted in six new tests, which will be implemented from January 2025.

Also referred to the four successful FEI Driving Championships. The Chair emphasised the Youth European Championships, where a remarkable increase of participation happened, and the Four-in-Hand World Championship in Hungary, which attracted nearly 40,000 spectators. These events showcased Driving on a global stage.

To conclude the Chair thanked the Delegates, the FEI Driving Department and the Committee for their continued efforts, which have helped making 2024 a successful year for Driving.

20.2. Driving & Para Driving Rules: Modifications

The General Assembly approved the proposed modifications to the FEI Driving & Para Driving Rules effective 1 January 2025. **(R)**

Out of 97 voting Delegates and 90 votes validly casted there were 89 yes, 1 no and 2 abstentions.

21. VAULTING

21.1. Vaulting Committee Report

The Chair of the FEI Vaulting Committee reported on the increase of Vaulting events, which had taken place in 2024. Some 33 events had been organised which was a record number for a single season.

The number of Vaulting courses had also grown significantly.

The Chair presented a detailed outline of the activities of the Vaulting Committee and provided information on the FEI Online Open Forum, which had taken place in February and had attracted 200 participants from 26 countries.

She thanked the Swiss Equestrian Federation for the good organisation of the FEI Vaulting World Championship and the FEI Vaulting European Championships for Youth and Juniors held in Bern in July 2024.

The annual Vaulting seminar had taken place in October and had concentrated on the future Free Test concept; artistic sessions; outcomes of the Vaulting Reins study; and video judging.

The Committee had also worked on the proposed modifications to the rules and guidelines for 2025.

The Chair outlined the key projects for 2025. She thanked the FEI Vaulting Committee, the members of the Free Test Concept Working Group and Wellbeing of the Horse Subcommittee, as well as the FEI Vaulting and Education Departments.

21.2. Vaulting Rules: Modifications

The General Assembly approved the proposed modifications to the FEI Vaulting Rules effective 1 January 2025. **(R)**

Out of 97 voting Delegates and 91 votes validly casted there were 91 yes, 0 no and 1 abstention.

22. VETERINARY

22.1. Veterinary Committee Report

The Chair of the FEI Veterinary Committee reported on the activities of the Committee, which had met via teleconference and in person throughout the year. The report covered the FEI Veterinary Regulations; Key Event Requirements (KERs); equine welfare; biosecurity; Games and Championships; Clean Sport; pony measurement; FEI Equipment Expert Group; National Head Veterinarians (NHVs); FEI Solidarity; the Veterinary Working Group on Endurance; research; the International Movement of Horses; and networking and communication.

22.2. Veterinary Regulations: Modifications

The General Assembly approved the proposed modifications to the FEI Veterinary Regulations, with the following clarifications:

- The proposed change for Article 1075 Injury and Disease Surveillance was withdrawn by the FEI.
- The proposal for Article 1084 Refusal to Measure was amended before voting by replacing "ensuring" with "check".

The updated rules will be effective 1 January 2025, except for the implementation date for the FEI Noseband Measuring Device as per Article 1044.8, which was amended from 1 January to 1 May 2025.

Out of 97 voting Delegates and 92 votes validly casted there were 92 yes, 0 no and 1 abstention.

23. MEDICAL

23.1. Medical Committee Report

The Chair of the Medical Committee presented a report on activities covering:

- **Medical coverage at Events** to optimise event quality through well-defined requirements and provide stakeholder guidance & education;
- **Mental health**, which is an essential part of an athlete's health and safety;
- **Personal protective safety equipment** to lead the development and use of safer head and body protectors;
- **Concussion & head injuries** aimed at minimising the impact of concussions through a well disseminated policy;
- **Injury reporting** to expand injury data collection to inform future safety policies;
- **Human anti-doping** to minimise unintentional doping violations and ensure compliance with World Anti-Doping Agency (WADA).

- **NF Medical Advisor project** to optimise FEI-NF collaboration on human Athletes

The Chair highlighted the achievements of 2024, including the assistance provided to the Paris 2024 Olympic and Paralympic Games Organising Committee in planning equestrian-specific medical coverage needs and the participation in ASOIF/IOC video training project for sport specific medical issues. He highlighted the main focus areas for 2025.

24. ATHLETES

24.1. ATHLETES COMMITTEE REPORT

The Chair of the FEI Athletes Committee presented her report. It provided an overview of the Paris 2024 Olympic and Paralympic Games, which had been a resounding success but had also highlighted some challenges in particular regarding horse welfare. The report provided an update on the competitions, which had taken place in 2024 and, in particular, the inaugural season of the Longines League of Nations™ as well as the Grooms Consultative Group.

25. SOLIDARITY

25.1. Solidarity Committee Report

The FEI President opened discussion in his capacity as Chair of the FEI Solidarity Committee and encouraged the NFs to sign up for the annual Course for NF Secretary Generals and Administrators, which was a valuable learning opportunity. He passed the floor to the FEI Solidarity Director, who presented a report on the activities of FEI Solidarity.

The report, which is very comprehensive, includes the:

- FEI Solidarity Department activities, projects, and programmes;
- Overview of NFs projects;
- Equestrian Sport Educative Events (ESEEs);
- Horse welfare;
- FEI Coach Education Programme;
- FEI World Challenge Series with a special mention of the FEI Jumping World Challenge Final 2024 held in Tashkent (UZB). The 2025 Final would be held in Senegal and would serve as a test event for the Youth Olympic Games due to be held in Dakar in 2026;
- FEI Solidarity Hub;
- FEI Campus;
- Cooperation with various FEI Departments, including Communications and Veterinary;

- FEI Solidarity Relief Fund for Ukraine;
- Gender equality, diversity, and inclusion in equestrian sport.

The FEI Solidarity Director welcomed the opportunity to hold a workshop for the NFs of Regional Group VII after the FEI General Assembly. This would be an important gathering and he thanked delegates for their participation.

25.2. Approval of Solidarity Committee Members

The General Assembly approved the FEI Solidarity Committee Members as proposed by the FEI President for the Term 2024-2025: **(R)**

- Group II Marjukka Manninen (FIN) (2022)
- Group III Sadyr Mamytov, President (KGZ) (2021)
- Group IV Catherine Ramsingh-Pierre (BAH) (2021)
- Group V Juan Manuel Melgar (GUA) (2022)
- Group VI Diego Iturralde Aponte (BOL) (2023)
- Group VII Badr bin Mohamed Al Darwish (QAT) (2022)
- Group VIII Mikaela Cojuangco Jaworski (PHI) (2021)
- Group IX Mary K.B Binks, Deputy Chair Group IX (KEN) (2022)

The FEI Solidarity Committee Members are appointed for a term of one year and may serve a maximum of four terms (the start of the first term is mentioned between brackets). As the FEI President is the Chair of the FEI Solidarity Committee, the term of his mandate is in line with the presidential terms.

Out of 97 voting Delegates and 88 votes validly casted there were 87 yes, 1 no and 1 abstention.

26. NOMINATIONS

26.1. Nominations Committee Report

The Chair of the Nominations Committee presented the Annex. No questions were raised.

27. ELECTIONS

The General Assembly elected the following persons:

27.1. Regional Group IV Chair

Monique Archer (BAR) was elected FEI Regional Group IV Chair for the four-year term 2024 – 2028. **(R)**

Out of 97 voting Delegates and 89 votes validly casted there were 86 yes, 3 no and 3 abstentions.

27.2. Regional Group IV Deputy Chair

Mark Samuel (CAN) was elected for the position of FEI Regional Group IV Deputy Chair for the four-year term 2024 - 2028. **(R)**

Out of 97 voting Delegates and 92 votes validly casted there were 91 yes, 1 no and 2 abstentions.

27.3. Regional Group VIII Chair

Jack Huang (TPE) was re-elected FEI Regional Group VIII Chair for the four-year term 2024 - 2028 **(R)**

Out of 97 voting Delegates and 93 votes validly casted there were 90 yes, 3 no and 1 abstention.

27.4. Regional Group VIII Deputy Chair

Nanda-Devi Norodom (CAM) was elected for the position of FEI Regional Group VIII Deputy Chair for the four-year term 2024 - 2028. **(R)**

Out of 98 voting Delegates and 93 votes validly casted there were 93 yes, 0 no and 1 abstention.

27.5. Regional Group IX Chair

Brigitte Mathias (NAM) was re-elected FEI Regional Group IX Chair for the four-year term 2024 - 2028. **(R)**

Out of 98 voting Delegates and 93 votes validly casted there were 91 yes, 2 no and 1 abstention.

27.6. Regional Group IX Deputy Chair

Bertrand De Coriolis (MRI) was elected for the position of FEI Regional Group IX Deputy Chair for the four-year term 2024 - 2028. **(R)**

Out of 98 voting Delegates and 93 votes validly casted there were 91 yes, 2 no and 3 abstentions.

27.7. Para Equestrian Committee Chair

Amanda Bond (HKG) was re-elected as Chair of the FEI Para Equestrian Committee for the four-year term 2024-2028. **(R)**

Out of 98 voting Delegates and 97 votes validly casted there were 96 yes, 1 no and 0 abstentions.

27.8. Endurance Committee Chair

Christian Lozano (FRA) was re-elected as Chair of the FEI Endurance Committee for the four-year term 2024-2028. **(R)**

Out of 98 voting Delegates and 95 votes validly casted, with 0 abstentions, the Candidates received the following votes:

- Christian Lozano (FRA): 50 votes;
- Mohammed Alhadrami (UAE): 45 votes.

27.9. Vaulting Committee Chair

Pavla Krauspe (SVK) was re-elected as Chair of the FEI Vaulting Committee for the four-year term 2024-2028. **(R)**

Out of 98 voting Delegates and 94 votes validly casted there were 93 yes, 1 no and 2 abstentions.

27.10. Medical Committee Chair

Mark Hart (USA) was re-elected as Chair of the FEI Medical Committee for the four-year term 2024-2028. **(R)**

Out of 98 voting Delegates and 95 votes validly casted there were 94 yes, 1 no and 1 abstention.

27.11. Audit & Compliance Committee Chair

Janice Shardlow (GBR) was re-elected as Chair of the FEI Audit and Compliance Committee for the four-year term 2024-2028. **(R)**

Out of 98 voting Delegates and 91 votes validly casted there were 91 yes, 0 no and 3 abstentions.

27.12. FEI Vice President

Jenny Hall (GBR), FEI Veterinary Chair and Board Member, was elected as FEI Vice President until 2026. **(R)**

Out of 98 voting Delegates and 96 votes validly casted there were 95 yes, 1 no and 0 abstentions.

28. DECISIONS BY THE BOARD & APPOINTMENTS BY THE BOARD OF TECHNICAL COMMITTEE MEMBERS

The Secretary General informed the General Assembly about the following decision taken by the FEI Board at its in-person meeting on 10 November 2024:

- Allocations:

The Board allocated the following FEI Championships:

- FEI Dressage European Championships 2025, Crozet (FRA) 28 – 31 August 2025
- FEI European Championships for Ponies – Dressage and Eventing, Le Mans (FRA) 28 July – 3 August 2025

The Board confirmed the Longines League of Nations 2025 Season Calendar:

Qualifiers:

- CSIO5* Abu Dhabi (UAE): 12 – 16 February 2025
- CSIO5* Ocala, FL (USA): 18 – 23 March 2025
- CSIO5* Rotterdam (NED): 19 – 22 June 2025
- CSIO5* St Tropez-Gassin (FRA): 17 – 21 September 2025 – **NEW**

Final:

- CSIO5* Barcelona (ESP): 02 – 05 October 2025
- Appointment of the following Committee Members:
 - Jumping Committee: Mónica Gómez SU (MEX) 2024-2028
 - Dressage Committee: Monica Theodorescu (GER) 2024 – 2028
 - Para Equestrian Committee: Adrianne Van Waardenberg-Nooren (NED) 2024 – 2028
 - Eventing: Pierre Le Goupil (FRA) 2024 – 2028
 - Endurance Committee:
 - Sharon du Plessis (BOT) 2024 – 2027
 - Elizabeth van Schelle (BRA) 2024 – 2028
 - Anas Hasan (KSA) 2024 – 2028
 - Vasco Manuel López Avo (POR) 2024 – 2027 (Appointed on 13 November 2024 at the Board meeting II)
 - Driving Committee:
 - Pille-Riin Roosileht (EST) 2024 – 2028

- Anika Borg (SWE) 2024 – 2025
- Vaulting Committee:
 - Dietmar Otto (GER) 2024 – 2028

29. CLEAN SPORT

29.1. Global Equine Anti-Doping Control Medication Programme (EADCMP)

The FEI Veterinary Director presented the report from the FEI Global Equine Anti-Doping Controlled Medication Programme (EADCMP), which includes data on FEI Global EADCMP 2023 testing, Hypo Sensitivity and Limb Sensitivity Control (HSC) examinations for the period 2022-2024, as well as information on Doping and Controlled Medication Cases.

30. INTERNATIONAL HORSE SPORTS CONFEDERATION

The FEI Veterinary Director presented the main activities for 2024 within the collaboration between the World Organisation for Animal Health (WOAH) and the International Horse Sports Confederation (IHSC).

He highlighted, in particular, the successful completion of a project in South America, conducted in collaboration with the WOAH, of an agreed health certificate for temporary movement of competition horses in the Mercosur and the Andes region countries.

The Veterinary Director mentioned work done with the Gulf Cooperation Council and provided an update on outbreaks of African horse sickness and promising work on vaccinations against the disease.

In conclusion, the Director spoke of the renewal of the IHSC – WOAH public-private partnership and the proposed new activities.

31. PARIS 2024 REPORT

The FEI President, Secretary General, Director of Eventing and Olympic and Commercial Director presented the FEI debrief on the Paris 2024 Olympic Games and Paralympics. The presentation highlighted the stunning and iconic venue of Versailles, numbers of spectators, participation of nations with notable first participations, the success of the Olympic format as well as the medal distribution. Mention was also made to the social media and mainstream public reaction in regard to welfare issues of posts and its impact on the media coverage before and during the Olympic Games.

In addition, a presentation was made on the operation and Games delivery with focus on the engagement and investment of the FEI throughout the Games preparations. The challenges were explained including FEI increasing involvement and responsibilities as well as major participation in all issue resolutions.

The President presented the details of the financial situation and FEI contribution with a comparison between Tokyo 2020+1 and Paris 2024 in relation to the IOC Olympic funding. The figures could then be projected to the expected revenue and cost for LA28.

The Commercial Director reported the results and the impact of Paris2024 Olympic Campaign "A bond like no other" in regard to public and social media engagement.

The presentation was concluded by the President explaining the next steps for LA28 in regard to deadlines for Qualification (end 2025) and Rules (for discussion and approval end 2026). IOC review of quota, disciplines and events currently expected to be finalised in March 2025 by the IOC Executive Board.

Full presentation is available on the FEI website.

32. FEI MANAGEMENT

The Secretary General referred to the Annex provided to the General Assembly. No questions were raised.

The FEI Commercial Director provided an update on the organisation's commercial initiatives in 2024. The presentation highlighted several key activities and developments aimed at strengthening the FEI's market presence and engagement with its stakeholders:

- **Market Research Findings**

A presentation of the key insights from an extensive market research study conducted earlier in the year. The findings offered insights in the global equestrian industry, demographics and market trends

- **Fan Engagement Initiatives**

A highlight in 2024 was the launch of the Predictor Game for the Longines FEI Jumping World Cup™, designed to boost fan interaction and engagement. This innovative initiative aims to deepen audience involvement by offering an interactive and competitive fan experience.

- **Digital Performance Overview**

An overview was shared of the organization's digital performance, emphasizing the growth of online platforms and the reach of FEI campaigns.

- **Merchandising Program**

An update was provided on the FEI Merchandising Program, showcasing its continued evolution. New product lines, and distribution channels were presented, demonstrating a commitment to increasing brand visibility and optimizing revenue streams.

- **New Commercial Partnership**

The FEI welcomed Agria as a new commercial partner. The partnership is expected to bring new opportunities for mutual growth and engagement within the equestrian community.

33. FEI TRIBUNAL

In the absence of the Chair of the FEI Tribunal, the FEI Legal Director referred to the Tribunal's report, which provided an overview of the FEI Tribunal decisions in 2024, as well as information on the Hearings, Preliminary Decisions, Agreements, CAS Appeals and Decisions.

34. EQUESTRIAN COMMUNITY INTEGRITY UNIT

The Legal Director referred to the report of the Equestrian Community Integrity Unit (ECIU).

The Legal Director explained that the company Quest would no longer be acting as the ECIU and thanked Lord Stevens and Andrew Smith for all their work in the past years. Going forward the FEI would be free to use any service provider it deems necessary depending on the alleged violations.

The Legal Director reported that the Board had approved the appointment of Martin Gibbs (GBR) as Chair of the Equestrian Community Integrity Unit. Gibbs is a former member of the FEI Tribunal, former Director General of the Union Cycliste Internationale (UCI), and is the current Managing Director of SportAccord.

The Legal Director presented the new ECIU terms of reference along with the newly created [FEI Reporting Hub](#), which will be used to address horse abuse; safeguarding matters; equine and human anti-doping.

35. WORLD HORSE WELFARE

Roly Owers, CEO of World Horse Welfare (WHW), addressed the General Assembly. The presentation emphasising the importance of horse welfare and WHW's evolving role as a leading advocate for horses worldwide.

36. SPORTS FORUM & GENERAL ASSEMBLY 2025

The FEI Sports Forum 2025 will be held in Lausanne (SUI) on 31 March and 1 April.

The sessions for the FEI Sports Forum 2025 will include an update on the FEI Equine Welfare Strategy Action Plan and an update on the Dressage Strategic action planning process; FEI Jumping, FEI Eventing Rules, and FEI Driving and Para Driving Rules, which will be undergoing full revision in 2025; profile and job description for the future FEI President; Qualification systems for the LA28 Olympic and Paralympic Games; and an update from the Education Working Group.

Delegates were also informed that the FEI General Assembly 2025 will take place from 5 to 7 November in Hong Kong.

37. ITEMS RAISED BY NATIONAL FEDERATIONS WITHIN STATUTORY DEADLINE (NO ITEMS RAISED)

None.

38. RECOGNITIONS

As the General Assembly came to the end, the FEI President congratulated all elected and appointed members and presented outgoing FEI Vice President with a commemorative plaque and Delegates warmly supported the proposal to make him FEI Honorary Vice President with FEI Board Member pin.

- Mark Samuel (CAN) - Chair, Regional Group VII 2019-2023

Following the election of the new FEI Board Member, the President welcomed Monique Archer (BAR) - Chair Regional Group IV with the FEI Board members gold pin.

In addition, the President expressed his heartfelt gratitude to the UAE Equestrian and Racing Federation and its President Maj. Gen. Dr. Ahmed Naser Al Raisi and Secretary General Dr. Ghanem Mohammed Al Hajiri for hosting the FEI General Assembly 2024 with commemorative plaques.

The FEI President warmly thanked Catrin Norinder – FEI Director Eventing and Olympic for her commitment of 37 years and her contribution to the FEI and the Equestrian Community and wished her a well-deserved retirement as from 1st January 2025. He invited her on the podium to address the audience.

Before closing the FEI General Assembly 2024, the FEI President thanked all the delegates, the participants in-person, the sponsors as well as online and the UAE Equestrian and Racing Federation for hosting the event, before offering his thanks to the Board members and the FEI Secretary General.

Delegates were reminded of the FEI Awards Gala presented by Longines and declared the General Assembly closed.

39. CLOSING

Refer to Point 38 Recognitions above.