
FEI SOLIDARITY

Activity Report 2016-2017

The following is the reporting from the FEI Solidarity Department on its activities from September 2016 till end of July 2017.

The General Assembly 2016 in Tokyo, Japan approved the appointment of the members of the FEI Solidarity Committee for a one-year term.

Per memory: FEI Solidarity Committee Members – Terms of References

- The appointment of the Members of the FEI Solidarity Committee is for a Term of one (1) year.
- Members of the FEI Solidarity Committee may serve a maximum of four (4) Terms.
- As the FEI President shall be the Chair of the FEI Solidarity Committee, the Terms of His/Her mandate shall be in line with the presidential terms.

		<u>Appointed at GA</u>
Group I	Ingmar De Vos (BEL), FEI President and Chair	2014
Group II	Theo Ploegmakers (NED), President NED NF	2015
Group III	Alexandru Tuceac (MDA), President MDA NF	2013
Group IV	Pat Chemaly (HAI), President HAI NF	2013
Group V	Juan Luis Rodriguez (GUA), Acting President GUA NF	2016
Group VI	Fatima Morales (PAR), Former President PAR NF	2013
Group VII	HRH Princess Haya Al Hussein (JOR), FEI Honorary President	2014
Group VIII	Mikaela Cojuangco Jaworski (PHI), IOC Member	2013
Group IX	Hugues René (MRI), President MRI NF	2015

The FEI Solidarity Committee met on 7th September 2017 for their annual meeting at the FEI HQ in Lausanne (SUI).

FEI SOLIDARITY DEPARTMENT OPERATIONS

In 2017, the FEI President and Chair of the FEI Solidarity Committee has visited the following National Federations:

Algeria	Colombia	Paraguay
Argentina	Denmark	Peru
Belarus	Ecuador	Tunisia
Belgium	Egypt	Turkmenistan
Bolivia	Israel	United State of America
China	Palestine	



As a result of the FEI Solidarity Committee 2016, the following tasks have been achieved:

- Complementary sources of support for NFs: The Establishment of a Guideline for NFs explaining where and how to find complementary sources of financial support towards development has been established.
- The digitalisation of the treatment of FEI Solidarity projects' data via an appropriate IT tool has been evaluated and research has been made together with the IT Department. The implementation of such a tool is planned for 2018.

FEI SOLIDARITY NFs PROJECTS' OVERVIEW

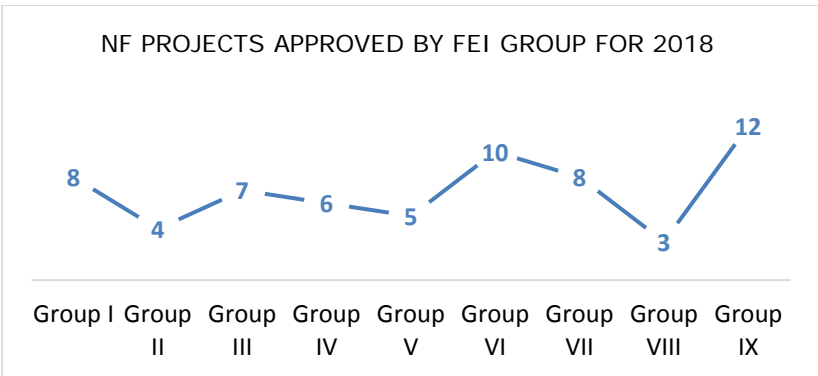
The total number of NFs' projects approved and financed by FEI Solidarity over the last 6 years are 221 in total.

Out of these 221 NF's projects, 73 are remaining ongoing, i.e.:

Year	Projects allocated to NFs	#
2012	NFs projects	18
2013	NFs projects	21
2014	NFs projects	26
2015	NFs projects	35
2016	NFs projects	54
2017	NFs projects	67
	TOTAL	221

Year	NFs Projects Status	#
2013	Remaining ongoing	1
2015	Remaining ongoing	9
2016	Remaining ongoing	21
2017	Remaining ongoing	42
TOTAL remaining ongoing projects		73

The FEI Solidarity Committee in its meeting in September 2017 allocated further financial assistance, technical assistance and/or consultancy services to a new bunch of 63 projects from 33 NFs for a total amount of CHF 621'000.-.



Global Achievements

Globally, the biggest achievement that can be observed is about education of human resources. The FEI Solidarity programme has achieved to produce Technical Experts in nearly each FEI Regional Group.

Globally also, the FEI Solidarity Programme has expanded its assistance to new NFs: i.e. Lithuania, Latvia, Serbia, Kyrgyzstan, Iran, Algeria, Tunisia, India, Thailand, Philippines.

The self-sufficiency in terms of regional Technical Experts has also had an impact on the way the assistance is distributed. With the help of more than 40 Technical Experts around the world, more can be done with the same funds.

Finally, the role of the regional Technical Experts is invaluable in putting equestrian people together and promoting and developing the sport in each region.

NFs Individual Achievements

Development of the National Sports Structures

Iran started end of 2016 various projects to develop disciplines structures:

- the development of the sports structures for Para-Equestrian : already 2 camps were organised. The next one with the objective to expand para-equestrian in other parts of Iran and to start classifying the athletes.
- the development of a Pony Club structure and system (Pony Games, Equifun, Pony Gallops, etc.) which is going to be expanded in the North and South of Tehran. The valorisation of the Caspian Pony breeding is also being looked at as these ponies are used in the Pony Club project. Already 2 camps have been organised.
- The development of Endurance national officials and coaches is a project which has just started with the visit of one Expert from Europe.
- The education of national Dressage Judges to help run national Dressage competitions via Equestrian Sports Educative Events (ESEEs).

South Africa, under the leadership of SASCOC (NOC) and the advice of the FEI Development Officer, has undertaken to develop a national coach education and certification system. FEI Solidarity will specifically help them in the education of national Tutors.

Chile and **Greece** are going through the same process of developing national coach education and certification with the help of FEI Solidarity.

In Cambodia thanks to their continuous efforts and with the help of FEI Solidarity, the CAM NF achieved their objective to train and send a Team of 3 Jumping Athletes to "Le Mondial des Clubs" (World "Clubs" Championship) in France.

In **India**, a Retraining of Race Horses "Pilot" project in India, has had its second course organised in Assam, in January 2017. Educational material (workbook) for riders/trainers covering subjects relating to horse care, stable management and training techniques for ex-racehorses has been created.

The objectives of this Retraining of Racehorses pilot project are:

- to develop equestrian sports in India (Assam) by educating riders and coaches
- to increase participation in equestrian sport in India by providing a larger pool of suitable horses
- to provide course participants with the necessary tools to retrain racehorses for equestrian sport
- to train riders and coaches in a systematic and progressive way to produce horses to Elementary level Dressage / 1.10 m Jumping / FEI 1* Eventing.

Horse Welfare

Several courses for Farriers and Grooms have been organised recently or are in process of being organised in the following NFs:

NFs	Farriers Training	Grooms Training
BOLIVIA	✓	✓
HAITI	✓	✓
HONDURAS	✓	
PANAMA	✓	✓
URUGUAY	✓	
MADAGASCAR	✓	✓
ALGERIA	✓	✓
KYRGYZSTAN	✓	
SRI LANKA		✓

It is worth mentioning that these courses have had an immediate positive effect on the health of the horses. Moreover, from the NFs reports, these courses have given value and recognition to the Farriers and Grooms and have contributed to their integration in the global NFs' development efforts.

In **Algeria**, the first course took place mid-July in the capital, Algiers. Ten local Farriers, eager and hungry to learn attended. The Algerian Farriers are lacking knowledge on shoeing sport horses but are also lacking of proper shoeing material.

In **Madagascar**, the French Expert who delivered the farriery course, has offered to the best Farrier from the Island to spend a few weeks in a farriery school in France to improve his competencies.

Sport for All

Most of the Sport for All projects are linked to disadvantaged Youth. Usually, these projects are twofold:

1. Social Integration for underprivileged Youth through sport
2. Development and Promotion of the Sport.

Here is a summary of the Sort for All projects supported by FEI Solidarity:

Cambodia	Riding programme for youth from local communities
Haiti	School programme including riding + horsemanship
Puerto Rico	Summer Youth Equestrian Festival
Singapore	Riding & Horsemanship programme for youth and teenagers EQUAL
Slovenia	Summer riding camps for underprivileged children
Uruguay	Social inclusion programme for valid and handicapped youth
Zambia	Social inclusion programme for Youth from the local communities
Tunisia	School programme including riding + horsemanship

FEI SOLIDARITY DEPARTMENT PROJECTS & PROGRAMMES

In the framework of the Development of the NF structures, the FEI Development Officer visited 12 NFs from September 2016 to July 2017 in the framework of the Development of the NFs Sports Structures and Systems.

FEI DEVELOPMENT OFFICER - ACTIVITY PLAN 2016-2017

NF	Type of Missions	Objectives
Belarus	Workshop	Introduce Group I/III to IT NF Platform
Bulgaria	Equestrian Sport Educative Event	Education of National Officials in Eventing
Greece	Consultancy services	Advise NF in the establishment of a National coach education & certification system
Tunisia	Analysis of the NF Situation	Establishment of a National Development Plan including visit and evaluation of future National Riding Academy
Algeria	Analysis of the NF Situation	Evaluation of infrastructures and horses in view of the organisation of the FEI World Jumping Challenge FINAL 2017
Chile	Courses and Consultancy services	Coaches Level 3 workshop and FEI Tutors Course Development of a national coach education system
Kazakhstan	Analysis of the NF Situation	Establishment of a National Development Plan

Kyrgyzstan	Analysis of the NF Situation	Talent ID of Athletes in Jumping Establishment of a National Development Plan
Belarus	Equestrian Sport Educative Event	Education of National Officials in Eventing Talent ID of Youth in Eventing
Guatemala	Course	Delivery of an FEI Level 3 course for coaches in Jumping
South Africa	Workshop	Introduce Group VII/IX NFs to IT NF Platform
India	Analysis of the NF Situation	Talent ID of Athletes in Jumping & Eventing for Asian Games 2018 Development of a coach NOF

FEI Course for NFs Administrators

The FEI “pilot” course for NFs Administrators took place at the FEI HQ on 9-13 October 2017 with the involvement of all FEI Departments concerned. In total 11 participants from 11 different NFs attended: Belarus, Ecuador, Egypt, Guatemala, Kirghizstan, Malaysia, Moldova, Palestine, South Africa, Thailand and Tunisia.

The following topics were covered:

- Chapter 1 - NF Position, Structure & Constitution
- Chapter 2 - NF Administration, Rules and Laws
- Chapter 3 - FEI Sports Structures & Sports Administration
- Chapter 4 - FEI Services & Tools to NFs
- Chapter 5 - Communication & Marketing

IT NF Platform

Starting from August 2015, 4 workshops for 25 National Federations were organised in the following locations:

- 2015 - Lausanne (SUI)
- 2016 - Montevideo (URU)
- 2016 - Minsk (BLR)
- 2017 - Johannesburg (RSA)

Next workshop: Bangkok (THA) December 2017

Currently, the IT Platform is active and used by 13 National Federations. Furthermore, certain National Federations have customized the platform by developing additional features. The IT Platform is extremely efficient as a tool for sport administration but also as a structuring tool for the development of the sport.

There are different situations and issues in other National Federations where the platform is not currently active:

- In 6 NFs, the difficulties to implement the platform are due to a lack of political support.
- In 3 NFs, the implementation was not carried out due to the profile of the Project Manager which was an IT Specialist rather than an NF Administrator.
- In 3 NFs, unfortunately, all 3 that the NFs decided to part ways with the Project Managers do to some internal issues and one had his contact with the NF broken.

The next Region to be introduced to this tool will be Asia with a Workshop planned in Thailand in December 2017.

The Equestrian Educative Events (ESEEs)

The aim of these ESEEs is to build the foundations of a discipline in a country through the education of national Officials (Judges/CDs), Coaches and Organisers to the benefit of the Athletes.

To date, 40 Technical Experts from 5 continents are delivering these events in their respective language. They have been chosen among FEI Officials from the FEI lists and FEI Tutors involved in the FEI Coach Education programme.

In total 257 national Officials from 34 NFs have received education through ESEEs in all FEI Disciplines.

FEI Groups	NFs involved in ESEEs from 2015 onwards
Group I	SRB, ALB, HUN, SLO
Group II	LAT, LTU, FIN, POL
Group III	IRI, MDA, UZB, BLR,
Group IV	BAR, TRI, JAM
Group V	HON, PAN, CUB, ESA, CRC
Group VI	BOL, CHI, ECU, PAR
Group VIII	PHI, THA
Group IX	MAD, MRI, KEN, NAM, SWZ, ZAM, ZIM, RSA

From 2016 till July 2017, 20 ESEEs have been delivered.

After 3 years some improvements to the Format were made:

- In Dressage, the ESEE format has been reviewed and instead of one, three modules at 3 different: i.e. Preliminary/Elementary, Medium/Advanced, Small tour.
- In Jumping, a specific "Elementary" Course Design module has been created. The module is also divided into 3 technical levels: (1) Training classes; (2) Education classes; (3) Testing classes.

Ongoing Training for National Head Veterinarians (NHV)

After launching the first World Conference for National Head Vets (NHV) in Athens 2016, the FEI Veterinary Department has organised a Regional NHV Conference for Group IX in Johannesburg on 13 July 2017. The Conference had the following objectives:

- Give the NHV's basic knowledge and understanding of International Movement of Horses
- Prepare the NHV's for the next day's IHSC-OIE Regional Workshop
- Educate the NHV's on their role within the Global EADCMP
- Exchange information and experiences.

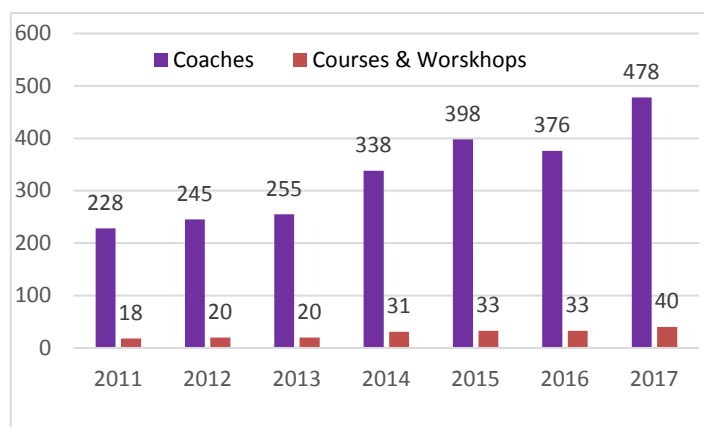
The next regional NHV regional Conferences in Latin America:

- FEI Group V: Guatemala City (GUA), October 2017
- FEI Group VI: Montevideo (URU), November 2017

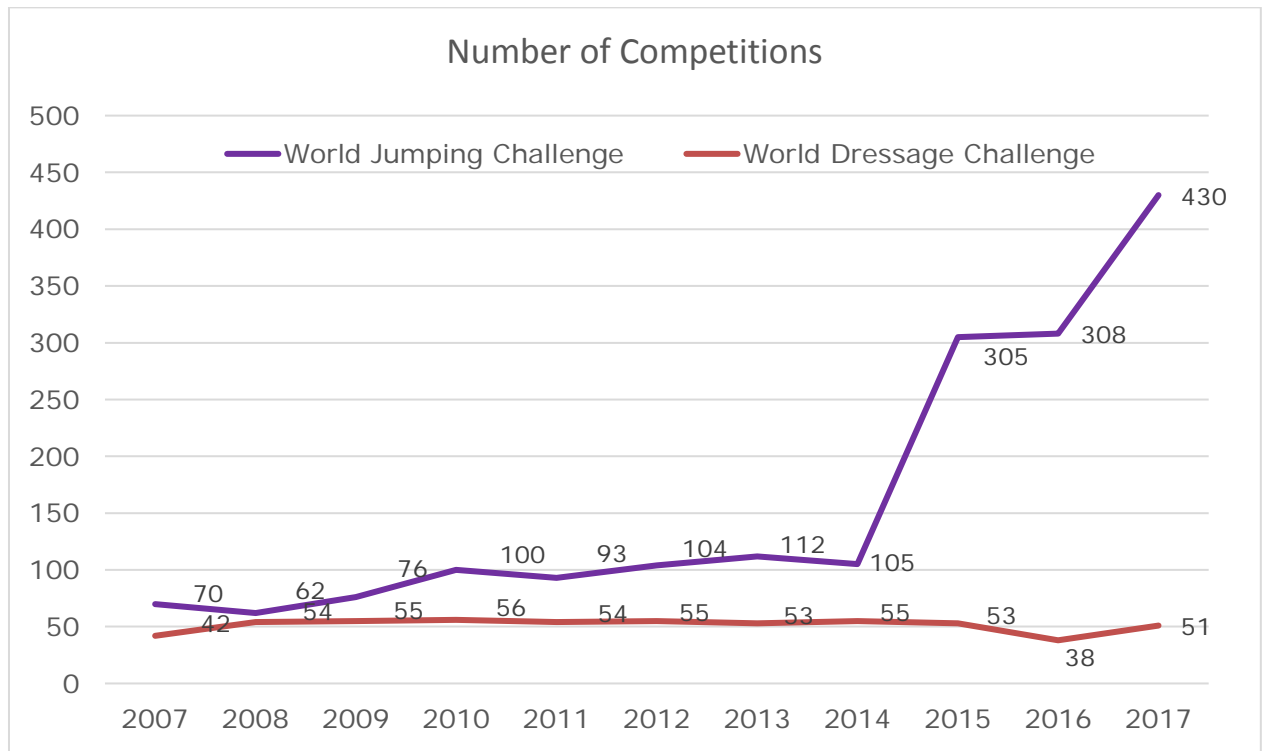
Coach Education

The activities of the Coach Education Programme in 2017 can be summarised as follows:

- The requirement to enter a Level 1 course has been reviewed – Intro course is now mandatory.
- The Introduction to Coaching, Level 1 and Level 2 course material review has been finalized in English and Spanish version.
- Video support for the Flatwork modules of the Intro, Level 1 and Level 2 courses has been created.
- Following the creation of a coaching module for Endurance, the FEI has received 7 applications to organise courses this year. The first Level 1 Endurance course took place in Greece. The course material has been translated into Spanish and Russian.
- The third Level 3 Assessment for coaches from Latin America will take place in Montevideo, Uruguay, in November 2017.
- Two Tutors' refresher courses were organised in Europe (Greece) and Latin America (Chile) in 2017.



FEI World Jumping & Dressage Challenges



FEI World Jumping Challenge (WCHA-S)

Following the review of the new format with the introduction of a “drop score” a slight increase in participation has been seen and it is expected this will continue in the coming years. In summary:

- 42 NFs took part in the series in 2016 and 60 NFs have sent in an application for 2017.
- This particular increase is mostly explained due to the fact that the FEI World Jumping Challenge will once again be used as a YOG Qualifier in some countries.
- The FEI World Jumping Challenge FINAL took place in Algiers, Algeria on 25-29 July. 20 riders from 14 Nations qualified and attended the Final. The medals went to:
 - Gold: India,
 - Silver: Algeria,
 - Bronze: Uruguay

FEI World Dressage Challenge (WCHA-D)

Following the introduction of the new format in 2016, a survey was sent to all NFs at the end of year 1 in order to receive their feedback to see if adjustments were necessary as done for the WCHA-J:

- Many NFs were thrilled with the new format which is more oriented towards performance/competition rather than leisure. Consequently no changes were brought to the format for 2017.

-
- In 2016, 38 NFs took part in the series as opposed to 53 in 2015. This decrease in participation was expected due to the change of format (tests more technical, lower FEI Financial contribution, etc.).
 - For 2017, 51 NFs have sent in an application which is a very positive outcome considering NFs are still transitioning into the new format.

NFs APPLICATIONS 2018

A total of 72 applications from 33 National Federations have submitted to the FEI Solidarity Department.

They are broken down as follows:

- Athletes: 14 applications
- Coaches: 6 applications
- NFs: 38 applications
- Values: 5 applications
- Others: 9 applications

After evaluation by the FEI Solidarity Committee, a total of 63 projects were approved.

Jacqueline Braissant
Director
FEI Solidarity
Lausanne, October 2017