GENERAL GUIDELINES
Edition 2020

The Aim

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Programmes description per pillar
The Aim

The aim of the FEI Solidarity Programme is to provide the NFs with the tools to develop equestrian sport in their own country in a sustainable, structured, progressive and professional manner. This assistance takes the form of:

- Technical assistance
- Financial assistance
- Consultancy services

The General Objectives

- to promote the fundamental principles of equestrian sport;
- to assist the NFs in the preparation of their Athletes and Teams for their participation in FEI Competitions;
- to develop the technical sports knowledge of Athletes and Coaches;
- to improve the technical level of Athletes and Coaches in cooperation with NFs, including through scholarships
- to train sports administrators;
- to collaborate with organisations and entities pursuing such objectives, particularly through FEI education and the propagation of Equestrian Sport;
- to help create, where needed, simple, functional and economical equestrian sports facilities in cooperation with national or international bodies;
- to support the organisation of competitions at national, regional and continental level under the authority or patronage of the NFs and to assist the NFs in the organisation, preparation and participation of their delegations in regional and continental Games;
- to encourage joint bilateral or multilateral cooperation programmes among NFs;
- to urge governments and international organisations to include Equestrian Sport in official development assistance.

Partners

National Federations, NOCs, OLYMPIC SOLIDARITY, the IOC and others.
Application Procedure

FEI Solidarity support will be provided to the following type of projects:

- Projects that are submitted by the National Federation (max. 3 projects per NF and per year)
- Projects that are submitted by Continental Equestrian Associations approved by the FEI (max. 1 cross continental project per year and per Association)
- Projects that have a specific and achievable sport oriented objective
- Projects that have measurable results
- Projects that ensure a national legacy
- Projects that are in line with the FEI Solidarity 4 pillar structure (Matrix)

Application / Notification / Evaluation timeline

1st July: FEI Solidarity to receive Application Forms for the next year.
September: FEI Solidarity to notify relevant parties.
Application Form: [https://inside.fei.org/fei/solidarity](https://inside.fei.org/fei/solidarity)
31st December: FEI Solidarity to receive projects’ reports (Evaluation Form)
Evaluation Form: [https://inside.fei.org/fei/solidarity](https://inside.fei.org/fei/solidarity)

Analysis and Approval

The final decision on funding will be based on the proposed development project and the benefits it may have on the sport. Once the final decision has been made, a letter will be sent to each applicant (NF) indicating the amount of funding or nature of technical assistance they will receive.

Financing Conditions

**Financial assistance to Long-term projects** (3-4 years), the payment of Year 1 will take place in January of the year concerned and upon signature of a Letter of Agreement between the NF and the FEI Solidarity. The payment of Year 2 will take place in January of the Year 2, and so forth for Year 3 and 4, if relevant.

**Financial assistance to One-time project**, the payment will take place in January of the year concerned, upon signature of a Letter of Agreement between the NF and the FEI Solidarity.

**Technical assistance and Consultancy services**, FEI Solidarity will cover the travel expenses and per diem of the FEI Expert / Consultant. The NF will cover the accommodation and meals during his/her sojourn.
Evaluation of the projects

For short-term and long-term projects, the FEI Solidarity must receive at the end of each year an activity report and financial statement (Evaluation Form). Only NFs that submit their financial report within the deadline will be considered for future financial assistance.

Follow-up of the projects

FEI Solidarity has the right to follow up the project and to request report(s) and/or to request supporting documents, such as proof of payment made by the NF to relevant beneficiary(ies).

Note

If a NF is unable to carry out a project for which it has received assistance, it must inform FEI Solidarity immediately.

Contact

FEI Solidarity Department – Céline Starbanov, e-mail: celine.starbanov@fei.org
THE NATIONAL FEDERATION

The Aim

To help National Federations improve their administrative structure through education, IT solutions, as well as to offer them advice and consultancy on any aspects of equestrian sport through different types of support and assistance including:

1. Governance & Administration
   - National Development Plan (NDP)
   - Education of NFs Secretaries General & Administrators
   - IT NF Platform for NF’s online services

Beneficiaries

NFs Equestrian Community, NFs Technical & Administration Staff

Description

<table>
<thead>
<tr>
<th>National Development Plan</th>
<th>To establish with the NF Management Board a coherent and realistic mid- to long-term National Development Plan (strategic) based on an evaluation of the NF situation.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Education of NFs SGs &amp; Administrators</td>
<td>To help NFs improve the various aspects of Sport governance and management to run the sport on a modern and efficient way.</td>
</tr>
<tr>
<td>IT NF Platform</td>
<td>To provide NFs with IT solutions for online services (online registrations, memberships, national calendar, results, etc.) Open source application, with basic modules customizable by each NF. This will allow NFs that may have local IT resources to implement customized solutions at a lower cost. Each NF or any other IT partner can contribute to the project by providing its own developments.</td>
</tr>
</tbody>
</table>

Types of Supports

| National Development Plan (NDP) | Consultancy services |
| Education of NFs SGs & Administrators | Financial / Technical assistance (Workshops) |
| IT NF Platform | Consultancy services / Technical assistance (workshops) |

Projects Operators

FEI Solidarity Department, FEI IT Department, FEI Staff, NF Technical and Administration Staff
THE NATIONAL FEDERATION

2. NATIONAL SPORTS STRUCTURES
   - Development of national education & certification structure for Coaches
   - Development of a national education & certification structure for Officials (Judges/CDs) via ESEEs (Equestrian Sports Educative Events)
   - Development of Pony Club structure
   - Consultancy services (development of FEI Disciplines, Equestrian Infrastructures, Events’ organisation, etc.)

Beneficiaries
National Officials, Coaches, Athletes, Events Organisers, etc.

Description

| National education & certification for Coaches | To help NFs develop/design national education & certification structure with proper course material for national coaches. |
| National education & certification for Officials (ESEEs) | To help NFs identify, educate and certify national Officials (Judges & CDs) via ESEEs to ultimately develop their own education and certification structure. 3-day Event theory/practice including coaches & demo riders/horses and 1 day officiating in competition situation |
| Pony Club structure | To help NFs develop a Pony Club structure to the benefit of Youth, including basic horsemanship, the fundamentals of riding and competitions (Pony Games, Equifun, etc.) |
| Consultancy Services | This includes but is not limited to technical specifications and advices on the development of FEI disciplines, show organisation, equestrian infrastructures such as riding schools, show arenas, footing, etc. |

Types of Supports

| National education & certification for Coaches | Consultancy services |
| National education & certification for Officials (ESEEs) | Financial assistance / 2 Technical Experts appointed by FEI |
| Pony Club structure | Financial assistance / Technical Expert(s) appointed by FEI |
| Consultancy Services | Financial assistance / Technical Expert(s) appointed by FEI |

Projects Operators
NFs, FEI Development Officer, Technical Experts
THE ATHLETE

The Aim
To assist Athletes in their long-term development, i.e. identification, qualification and finally preparation for Regional/Continental Championships & Games through different types of support and assistance including:

1. ATHLETES TRAINING:
- Training of National Teams & Individual Athletes
- Training camps for Individual Athletes, Adults & Youth
- Scholarships for Athletes

Beneficiaries
Selected Athletes from all FEI Disciplines

Description

<table>
<thead>
<tr>
<th>Training of National Teams &amp; Individuals</th>
<th>To assist NFs to specifically prepare a Team &amp; Individual Athletes with a National Head Coach (Level 3 or equivalent) for Regional/Continental Championships &amp; Games (technical Level 1* to 2**/Dressage PSG)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Training camps for Athletes, Adults &amp; Youth</td>
<td>To assist NFs identify and qualify Individual Athletes in the framework of a long-term athletes development plan.</td>
</tr>
</tbody>
</table>
| Scholarships | Ongoing training for individual Athletes the most in need to prepare at private stables, at home or in Training Centres in the best conditions, participation at Regional/Continental Championships & Games (technical level 1* to 2**/Dressage PSG):
  - Age: 16 yrs for all FEI Disciplines and 14 yrs for Vaulting
  - Duration: support of maximum 2 years |

Types of Supports

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<th>Training of National Teams &amp; Individuals</th>
<th>Financial assistance</th>
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<tr>
<td>Training camps for Athletes, Adults &amp; Youth</td>
<td>Financial assistance</td>
</tr>
<tr>
<td>Scholarships</td>
<td>Financial assistance</td>
</tr>
</tbody>
</table>

Projects Operators

Technical Experts, Level 3 Coaches, Training Centres/Stables, etc.
THE COACH

The Aim
To assist active Coaches developing their skills from the basics to high performance coaching and ultimately play an active role in the development of the national sports structures in their country through different types of support and assistance including:

1. COACH EDUCATION
   - Technical Courses for Coaches (Level 1 to 3) for Olympic Disciplines, Endurance, Vaulting, Para-Dressage
   - Workshops for Coaches
   - Scholarships for Coaches
   - Workshops related to the National Head Coach’s role
   - Scholarships for National Head Coaches

Beneficiaries
Active Coaches from NFs

Description

<table>
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</tr>
</thead>
<tbody>
<tr>
<td>Technical Courses for Coaches</td>
<td>The FEI Education Programme for Coaches (oriented towards competitions) is based on providing courses for NF coaches under the direction of FEI appointed Tutors who will initiate the system in developing regions.</td>
</tr>
<tr>
<td>Workshops for Coaches</td>
<td>Educatve Workshops delivered by FEI Experts on various topics related to coach education,</td>
</tr>
<tr>
<td>Workshops for National Head Coaches</td>
<td>Ongoing training for identified National Head Coaches related to the National Head Coach’s role.</td>
</tr>
<tr>
<td>Scholarships for Coaches</td>
<td>Ongoing education for active coaches the most in need to further train their coaching skills at Individuals, Training Centres or National Schools, to coach at Regional/Continental Championships &amp; Games (technical level 1* to 2**/Dressage PSG):</td>
</tr>
<tr>
<td></td>
<td>- Age:18 yrs</td>
</tr>
<tr>
<td></td>
<td>- Technical level: Level 2 Coaches from FEI Coach Education Programme or equivalent</td>
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<tr>
<td></td>
<td>- Duration: support 1-3 months.</td>
</tr>
</tbody>
</table>
Scholarships for National Head Coaches

Ongoing education for active coaches in view of assisting/guiding the NF in the selection process of Athletes and to lead the coaching of the National selection (i.e.: National Teams and Best National Athletes) representing the country at major International events for Juniors, Young Riders and Seniors:

- Age: 30 yrs minimum
- Profile: national of the country and registered as an active coach in the country
- Technical Level: minimum Level 3 Coach according to the FEI Coach Education Programme or equivalent.
- Location: National Training Centres or National Schools
- Duration: support of 1-3 months

### Types of Supports

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<td>Technical assistance</td>
</tr>
<tr>
<td>Scholarships for Coaches</td>
<td>Financial assistance (incl. travel, lodging costs &amp; coaching)</td>
</tr>
<tr>
<td>Scholarships for National Head Coaches</td>
<td>Financial assistance (incl. travel, lodging costs &amp; coaching)</td>
</tr>
</tbody>
</table>

### Projects Operators

NFs, FEI Development Officer, National Training Centres/ Schools
THE VALUES

The Aim
Equestrianism is a lifestyle that promotes the partnership of the human and the horse. This way of life is based on horsemanship. FEI Solidarity provides different types of support and assistance linked to its values through different types of projects.

1. WELFARE OF THE HORSE
- Scholarships for practicing equine Veterinarians
- Farriers training
- Grooms training

Beneficiaries
Equine practicing Veterinarians, Farriers, Grooms

Description

| Scholarship for equine practicing Vets. | Ongoing training (1-3 months) for equine practicing Vets from developing NFs in appointed equine vet clinics. |
| Farriers training                        | To train local Farriers shoeing horses via practical training delivered by a Technical Expert (courses) |
| Grooms training                         | To train local Grooms via practical training delivered by a Technical Expert (courses) incl. Horsemanship |

Types of Supports

| Scholarship for practicing equine Vets | Financial assistance (incl. travel expenses, lodging costs & training) |
| Farriers training                     | Technical assistance |
| Grooms training                       | Technical assistance |

Projects Operators
FEI Veterinary/Solidarity Departments, Vet. Clinics, Technical Experts
THE VALUES

2. The Horse
- Courses on Retraining Techniques for ex-Racehorses
- Breeding matters

Beneficiaries
Local Vets & Breeders, etc.

Description

| Courses on Retraining Techniques for ex-Racehorses | Courses to educate local Coaches & Riders on techniques used to retrain ex-Racehorses with the help of Experts. |
| Breeding matters | To advise local Vets and Breeders on breeding matters |

Types of Supports

| Courses on Retraining Techniques for ex-Racehorses | Financial assistance / Technical Expert(s) appointed by FEI |
| Breeding matters | Consultancy services |

Projects Operators
FEI Development Officer, FEI Veterinary Department, Consultant,
THE VALUES

3. SPORT FOR ALL
- Schools programme
- Youth Riding Camps

Beneficiaries
Children from public schools; Children from social disadvantaged environment

Description

<table>
<thead>
<tr>
<th>Schools programme</th>
<th>To promote equestrian sport through giving schools Children access to riding facilities/clubs/riding schools and introduce them to the sport via riding lessons/activities.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Youth Riding Camps</td>
<td>To promote equestrian sport by giving access to riding activities to Children from underprivileged environment who could normally not take part in it.</td>
</tr>
</tbody>
</table>

Types of Supports

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<th>Financial assistance</th>
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Projects Operators
NFs, Schools, etc.
THE VALUES

4. SOCIAL INCLUSION

- Rehabilitation through Equitation
- From therapeutic riding to Para-Equestrian sport

Beneficiaries

Underprivileged Persons; physically handicapped Persons

Description

<table>
<thead>
<tr>
<th>Rehabilitation through Equitation</th>
<th>Horse-based therapy projects to assist Persons (Youth, Adults) who are experiencing school failure and/or behavioural difficulties in socializing, to be re-inserted in the society through horse sport.</th>
</tr>
</thead>
<tbody>
<tr>
<td>From therapeutic riding to Para-Equestrian sport</td>
<td>To give physically handicapped Persons (Youth, Adults) access to Para-Equestrian sport via specific programmes</td>
</tr>
</tbody>
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Types of Supports

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<th>Rehabilitation through Equitation</th>
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<td>From therapeutic riding to Para-Equestrian sport</td>
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Projects Operators

FEI Solidarity Department, National Federations, Technical Experts