130 FEI World Cup™ jumping events
26 FEI Nations Cup™ jumping events
38 FEI World Cup™ driving events
8 FEI World Cup™ dressage events
8 FEI World Cup™ vaulting events

Events

London 2012

1912 100 years of equestrian sport in the Olympic movement
2012

International Athletes

58,608 / 31,928

Registered Horses
Registered Athletes

Education & Development

18 FEI Solidarity projects
143 Courses & Seminars, 2,208 Participants

Over 1,000 veterinarians have completed the new online examination for FEI Vets

55 NFs took part in the FEI World Dressage Challenge
55 NFs took part in the FEI World Jumping Challenge

Subscriptions@fei
Over 250 press releases, competition reports, and media advisories sent to over 4,000 subscribers.

9.00am • 31 May 2013

Reach@fei
1.6 million people weekly total reach during Olympic Games. Over half a million weekly total reach during Paralympic Games.

9.00am • 31 May 2013

Social Media@fei
Over 70,000 FEI FB followers.

2.6 million #Dressage tweets sent globally in one hour on 7 August.

9.00am • 31 May 2013

Coverage@feitv.org
Over 200 hours of live broadcasts from approximately 40 key events from around the globe.

9.00am • 31 May 2013

International Events held in 74 National Federations

3,378

Athletes and horses from 44 COUNTRIES competed at the equestrian events of the Olympic and Paralympic Games

51 MEDALS were handed-out during the equestrian events of the Olympic and Paralympic Games
The year 2012 can be qualified as exciting, hectic, historic and immensely satisfying.

In terms of the sport itself, 3,378 FEI Events, hosted by 74 National Federations took place. But the highlight of the year was undoubtedly the London 2012 Olympic and Paralympic Games, where our athletes and their support teams proved to be outstanding ambassadors of equestrian sport.

Stunning footage of the Greenwich Park events was broadcast around the world on television and via the rapidly growing equestrian social media network.

Huge crowds flocked to Greenwich Park to applaud breathtaking demonstrations of our sport at its best.

Congratulatory letters received by the FEI from members of the IOC, National Olympic Committees and other international sports federations referred to the great success of our events and their “impeccable” organisation.

London 2012 will also be remembered as clean Games for equestrian sport in a year that saw the implementation of the most comprehensive testing programme in Olympic history.

The zero positive testing results endorsed the FEI Clean Sport campaign, which has been and will continue to be a team effort within our community and at FEI Headquarters.

This year saw an important change in our decision-making process. The first FEI Sports Forum took place in Switzerland between 30 April and 2 May. The aim of this event – which will take place each year – is to ensure that all FEI stakeholders can voice their opinions and make suggestions about proposed changes before they are voted at the FEI General Assembly.

Attendance at the inaugural Sports Forum exceeded our expectations. More importantly, delegates’ input was insightful and constructive. Event organisers, athletes, veterinarians and National Federations were able to share their experiences with regard to the issues discussed and explain how the proposed changes would affect them.

In 2012, the FEI continued its efforts to facilitate the international movement of competition horses, in collaboration with the World Animal Health Organisation (OIE). At the 80th OIE General Session in May of this year, the OIE and FEI called for new protocols for the movement of “high health, high performance” sport horses.

In December, our second joint conference on the international movement of competition horses, which was organised in Panama, was attended by more than 60 government representatives, veterinary and horse sport experts.

In September of this year, I was appointed to support the OIE as its first Goodwill Ambassador to help raise worldwide awareness of its missions and activities. It is a great honour for me to support the OIE in its crucial role to establish the standards and approach taken to improve animal health globally.

The FEI made great progress this year in adapting our IT system to better cater to our stakeholders’ needs. We have received positive feedback on improvements to the tools for administering our sport at National Federation and Organising Committee level and within the FEI and the further enhancement of the quality of our services will remain a strong objective in 2013.

It was with great pleasure that we entered the fifth year of our partnership with HSBC. Our platinum partner and global sponsor of Eventing again supported the HSBC FEI Classics™. The 2011/2012 season saw William Fox-Pitt excel, claiming the title for the third time. Thanks to HSBC’s commitment to the development of this discipline, five athletes - the highest-placed riders competing in a 4* level event for the first time – received HSBC Training Bursaries.

The 2011/2012 Rolex FEI World Cup™ Jumping series came to an exciting conclusion in ‘s-Hertogenbosch in April when Rich Fellers and Flexible took the US tally of FEI World Cup™ Jumping victories to eight in the 34-year history of the series. This was the Rolex’s fifth year as title sponsor of the Western European League and Final and the first time an American rider had won the title since Katharine Burdall’s victory with The Natural in 1987. The 2012/2013 season, the last to be sponsored by Rolex, started in style in Oslo with three individual Olympic gold medallists among the competitors: reigning champion Steve Guerdat (SUI), 2004 champion Rodrigo Pessoa (BRA) and 2000 champion Jeroen Dubbeldam (NED).

At the opening of this year’s FEI Sports Forum, it was with great joy that I announced that the Saudi Equestrian Fund was
The year ended with the important announcement that Longines was to become the FEI’s first Top Partner following the agreement of a historic very long-term sponsorship deal that will see the Swiss watchmaker become the Official Timekeeping Partner of the FEI.

Under the new agreement – which represents a nine-digit Euro sum over the next 10 years and marks the biggest sponsorship deal ever brokered by the FEI – Longines becomes the Official Top Partner, Official Timekeeper and Official Watch of the FEI. Longines will take on a number of key FEI properties including the title sponsorship of the FEI World Cup™ Jumping before the start of the new season in October 2013.

An official signing ceremony took place in Lausanne (SUI) on 15 January 2013, when full details were unveiled.

We are thrilled to welcome Longines as the FEI’s first Top Partner. Longines has always had a huge presence in our community and our new partnership is a true celebration of our shared passion. I am enormously grateful to Mrs Nayla Hayek, Chair of the Swatch Group Board of Directors, and her Board for recognising the incredible potential and possibilities of the ever-growing equestrian sport.

The year 2012 has been truly memorable and has brought many positive changes. The consequences of some of these will be witnessed as time goes by and the rules and regulations approved by the General Assembly – most of which are designed to protect the welfare and safety of our human and equine athletes – take their effect.

I extend my sincere gratitude to all those people within our community whose expertise, passion and hard work has contributed to elevating our sport. And, as always, I thank all the FEI volunteers, whose generosity, time, dedication and commitment make our many events around the world possible.

HRH Princess Haya
FEI President
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#Dressage trended globally with 2.6 social media achievement when sport recorded its most impressive Twitter and on 7 August equestrian sport was leading on 5 weeks before the Games.

Facebook
Equestrian sport was amongst Facebook broadcast partners made more sport available on more media platforms, to more people, than ever before. For the first time, digital coverage exceeded traditional broadcast coverage.

Twitter
5 weeks before the Games, #equestrian sport was leading on Twitter and on 7 August equestrian sport recorded its most impressive social media achievement when #Dressage trended globally with 2.6 million #Dressage tweets sent in one hour! "to trot or not to trot, that is equestrian", was one of the tweets on that day.

Paralympic Medals

Table:

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London 2012
Games of the XXX Olympiad
27 JULY – 12 AUGUST 2012
14th edition of the Paralympic Games
29 AUGUST – 9 SEPTEMBER 2012

CELEBRATING 100 Years

Jumping, Dressage and Eventing made their debut in Stockholm 1912, that’s 2,592 years after horse sport made its début at the Ancient Olympic Games in 680 BC.

Clean Games for Equestrian Sport
To ensure the cleanest Games possible, there was the most robust testing programme in place at any Olympic and Paralympic Games and all equestrian sport related tests returned negative.

Record-Breaking Paralympic Games
For Equestrian Sport
78 humans
77 horses
27 nations
Over 120,000 tickets sold
At the heart of the Games in London

Royal support for the home team

At the heart of the Games in London

Rider
MICHAEL JUNG (GER)

London 2012
Eventing

22
NATIONS

13
TEAMS

74
RIDERS

COURSE DESIGNER  SUE BENSON (GBR)

“This was the toughest course, terrain-wise, I have ever ridden at an Olympic Games” said Andrew Hoy (AUS), and he should know, as he matches the all-time record set by the USA’s Mike Plumb for most Olympic appearances in Eventing when competing at his 7th Games in London.

Michael Jung won two gold medals on his 30th birthday and set a new record in equestrian sport by becoming the first event rider to hold Olympic, European and World titles at the same time.

Mark Todd (NZL) equalled the record set by America’s Mike Plumb when winning his sixth Olympic Eventing medal, on this occasion a team bronze.

Greenwich Park like never before
VIRGINIE CAULIER (BEL) RIDING NEPAL DU SUDRE
They set Olympic records at every competition, the winning partnership of Britain’s Charlotte Dujardin and 10-year-old Valegro scored 13 perfect 10s during the Freestyle: 2 for trot half-pass right, 1 for trot half-pass left, three for extended trot, three for two-tempi changes, 1 for 1-tempi changes and three for musical interpretation.

Great Britain win their first two Dressage medals at the Olympic Games since 1912 – and they’re both gold!

The Netherlands’ Anky van Grunsven set a new record by becoming the first Dressage rider to compete at 7 Olympic Games. Team bronze takes her to nine Olympic medals – top of the Dressage medals list followed by Germany’s Isabell Werth and Reiner Klimke on 8 medals.

The oldest athlete at the Olympic Games (in all sports) was 71-year-old Hiroshi Hoketsu from Japan who competed as an individual in Dressage.

Guerdat’s individual gold is the first for Switzerland in 88 years, the last having been claimed by Lt. Alphonse Gemeseus and Lucette at the Olympic Games in Paris (FRA) in 1924.

Great Britain has won Olympic Jumping team gold on only one previous occasion, back in 1952 in Helsinki, Finland where the team consisted of Wilfred White (Nizefela), Douglas Stewart (Aherlow) and Harry Llewellyn (Foxhunter).

There were so many spectators trying to call their friends after the competition that phone communication collapsed for a short period.

At the age of 65, and still at the top of his game, Ian Millar, the man affectionately known as “Captain Canada”, competed at his 10th Games - an extraordinary achievement by any measure and a record across all Olympic sports. Talking about the atmosphere in the arena, he said: “We’ve got Olympic fever! I’ve never known a nation to be so excited or part of the Games. We have had an incredible experience, and only Sydney (2000 Olympic Games) can compare with this.”

At 18 years of age, America’s Reed Kessler is youngest-ever US Jumping team member. She only began competing at Grand Prix level earlier this year.

London 2012

Jumping

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<td>RIDERS</td>
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COURSE DESIGNER BOB ELLIS (GBR)

London 2012

Dressage

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<td>RIDERS</td>
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</table>

Rider

STEVE GUERDAT (SUI)

Rider

CHARLOTTE DUJARDIN (GBR)

Rider

ADELINE CORNELISSLSEN (NED)
Golden girls

Sophie Christiansen (GBR) & Janeiro 6 achieved the ultimate record haul with individual gold, freestyle gold and team gold.

Natasha Baker also picked up all the gold medals available to her with individual and freestyle gold in Grade II riding Cabral.

Michele George is Belgium’s golden girl picking up the only medals for Belgium at the 2012 Olympic and Paralympic Games with two gold medals in Grade IV riding Rainman.

Germany’s Hannelore Brenner confirmed her golden status with Women of the World (a golden partnership already in 2008) picking up individual and freestyle gold in Grade III and team silver.

Joan Formosa from Australia with Worldwide PB created quite a commotion when she dethroned Lea Pearson in Grade Ib (undefeated since 2000) to win the individual gold medal ahead of Pearson in silver medal position.

Golden boy

Pepo Puch, former event rider from Austria, was the only man to win an individual gold medal at the Para-Equestrian Dressage events, taking Grade Ib freestyle gold with Fine Feeling ahead of Finland’s Katya Karjalainen & Rosie and title holder Lea Pearson (GBR) & Gentleman.
London 2012
Paralympic Dressage

Nations climbing the Para-Equestrian medals table

Great Britain achieved a record haul of 11 medals (five gold, five silver and one bronze) taking their overall tally since 1996 to an impressive 44 medals (23 gold, 13 silver and 8 bronze).

Second on the overall medals table, Germany have also beaten all their previous Paralympic Games medal records winning seven at London 2012 with two gold, three silver and two bronze taking their tally up to 21 medals in total since 1996 (six gold, ten silver and five bronze).

Michele George in Grade IV provided Belgium with two medals. Prior to London 2012, Belgium had won a silver medal in 2000 and a bronze in 2004.

Singapore moved up the medals table thanks to Laurentia Tan who added a silver and a bronze to her two bronze medals in 2008.

Finland added a London 2012 silver medal to two bronze medals won in Sydney 2000.

Australia added gold to their overall tally taking them to nine medals (three gold, one silver and five bronze).

Austria’s Pepo Puch won their first medals – a gold and a bronze in Grade Ib.

Ireland made a great start on the table, from no medals to three – a team bronze and Helen Kearney’s Individual silver and Freestyle bronze.
FEI Championships

48 Championships at 23 events...

8 World Championships
39 Continental and Regional Championships
34 of the 39 Continental & Regional Championships aimed at Youth
First FEI European Driving Championships for Children, Juniors and Young Drivers hailed a great success

Results

All Championship results can be found in the online versions of the Annual Report.
SPORT HIGHLIGHTS

The individual podium at the FEI World four-in-hand Driving Championships in Riesenbeck (GER), from left to right: silver medallist Chester Weber (USA), gold medallist Boyd Exell (AUS) and bronze medallist IJsbrand Chardon (NED)

Junior Champion, Victoria New and Fleeceworks Mystere du Val at the 2012 North American Junior and Young Rider Championships in Lexington, Kentucky

Pas de deux bronze medallists, USA’s Megan Benjamin and Lasse Kristensen at the FEI World Vaulting Championships in France

World Champion HH Sheikh Mohammed bin Rashid Al Maktoum at the Longines FEI World Endurance Championships 2012 staged at Euston Park (GBR)

Sanne Vos (NED) and Champ Of Class, gold medalists at the FEI European Pony Dressage Championships in Fontainebleau (FRA)

The Junior home team take the honours at the Balkan Jumping Championships held at Markopoulo, Athens (GRE)
**Bill – the Super Horse**

Boyd Exell (AUS) may have entered the history books by winning the FEI World Cup™ Driving Final for the fourth consecutive time in Bordeaux but his victory comes a few short of Bill, his super lead horse, that now has seven FEI World Cup™ titles to his name. How this is possible, is a little of an equine fairytale for the 23-year old gelding, previously owned by German four-in-hand drivers Christoph Sandmann and Michael Freund, Bill won the FEI World Cup™ Driving title three times with Freund and now is on his fourth with Exell.

**Back to back**

Adelinde Cornelissen and Jerich Parzival claimed the Reem Acra FEI World Cup™ Dressage title for the second year in a row with a great performance in the Brabanthalle at 's-Hertogenbosch (NED). This was the 12th Dutch victory in the 27-year history of the FEI World Cup™ Dressage series. Dutch star, Anky van Grunsven, holds the record as the greatest individual performer having won the title on nine occasions over a 13-year period between 1995 and 2008 including three back to back wins.

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**Flexible**

Flexible was all but written off twice during his career due to severe injury, but overcame the odds to return to the top of the sport each time. For the legion of fans who have followed the career of the 16-year-old son of Cruising and his rider Rich Fellers (USA), who bought the chestnut stallion in Cavan, Ireland 10 years ago, watching them win the FEI World Cup™ was a dream come true. Unorthodox in his movement and jumping style, and the oldest in the competition at 16 years of age, Flexible showed the same kind of spirit as his sire, Cruising, who was runner-up at the FEI World Cup™ Jumping Final 13 years ago in Gothenburg (SWE).
Adelinde Cornelissen and Jerich Parzival, the defending champions from The Netherlands, clinched the Reem Acra FEI World Cup™ Dressage title for the second consecutive season when topping the Freestyle on home turf in 's-Hertogenbosch (NED). Germany’s Helen Langehanenberg really pressurised the dominant Dutch duo with a spectacular performance that left them a close second, while Italy’s Valentina Truppa was a huge hit with the packed stadium of spectators when finishing third with Ermo del Castegno.

Eighteen horse-and-rider combinations from 11 nations and spanning four leagues took part in the Reem Acra FEI World Cup™ Dressage Final in 's-Hertogenbosch, which was the ninth time the Dutch venue was host to the prestigious event, the first being in 1986 for the opening season of the series.

The sport of Dressage has never been more popular, with Reem Acra FEI World Cup™ Dressage series attracting bigger and bigger crowds to the indoor venues throughout the winter season and the standards rising at every turn.

The 2011/2012 Rolex FEI World Cup™ Jumping Final could hardly have come to a more exciting conclusion as Rich Fellers and Flexible stormed to victory to claim the title. Switzerland’s Steve Guerdat and his 11-year-old gelding, Nino des Buissonnets, were left to challenge the US partnership against the clock in the closing stages, but despite a superb effort, had to yield to the pure determination of a horse and rider who, quite simply, never give up. Third place went to Guerdat’s fellow-countryman Pius Schweizer riding Carina.

The win brings the US tally of FEI World Cup™ Jumping victories to eight in the 34-year history of a series that identifies, without doubt, the greatest horses of their era. Asked about how it felt to be the first American rider to take the coveted FEI World Cup™ Jumping title in 25 years, he said, “we were due - that’s a long time with all the red coats that come to this final!”

Riders from 14 leagues around the globe competed towards qualification for the Rolex FEI World Cup™ Jumping Final 2011/2012 in which 19 nations fielded a total of 37 competitors.
SPORT HIGHLIGHTS

Driving Final

The world’s top six drivers of the season and a wild card competed at the FEI World Cup™ Driving Final in Bordeaux which was run over two days and filled with intense competition and nail-biting performances. Australia’s Boyd Exell showed just the kind of composure it takes to win three FEI World Cup™ titles and successfully picked up his fourth when putting down an amazingly fast and clear final round with his solid team of horses. Second and third place went to experienced drivers IJsbrand Chardon and Dutch compatriot De Ronde respectively.

Exell commented after the competition: “In the Winning Round my team got faster on me and I had to decide whether to fight them or steer them. I decided to let them run but I did not want to make any careless mistakes so I held them back in the very last part of the course. I am very thrilled about my performance, which I owe very much to my team of horses and the team of people who have been with me all season.”

Vaulting Final

Emotions ran high at the 2011/2012 FEI World Cup™ Vaulting Final in Bordeaux, where Switzerland’s Patric Looser made the perfect exit from the sport when taking the Male title in style, and Great Britain’s Joanne Eccles pipped her younger sister, Hannah, for the Female honours.

This first official FEI World Cup™ Vaulting season visited five qualifying venues over the winter months, and in its closing stages saw the sport at its very best. A total of six athlete, horse and longeur teams lined out in each of the two Finals, and the tension was palpable as they battled for the coveted titles. The sport has made leaps and bounds in recent years, and stars like Looser and Eccles have attracted a new generation of fans.
Eventing

Switzerland’s Felix Vogg won the FEI World Cup™ Eventing 2012 title. The 22-year-old finished the World Cup season on 86 points, level with Belgium’s Karin Donckers, but under the series rules, in the event of equality, the rider with the highest placing is declared the winner and Vogg’s second place finish in Strzegom (POL) secured him the title and the winner’s cheque.

Following the Eventing Committee’s proposal and FEI Bureau’s approval at the FEI General Assembly in November 2012 the nine year-old FEI World Cup™ Eventing series has been suspended as of 2013 for further review and definition of the series concept.

FEI TV is the FEI’s official video website and your ticket to the world’s most prestigious competitions. Sign up to FEI TV (www.feitv.org) for instant access to all the live broadcasts, an extensive video-on-demand library, all the highlights, behind the scenes reports, interviews and much more. Join us now!
The HSBC FEI Classics™, which links the world’s six CCI4* events, went right to the wire, with Fox-Pitt clinching the US$150,000 first prize by a single point in the closest finish since the series began in 2008. If he had hit another fence, Andrew Nicholson (NZL), who was third in 2011, would have become the first non-British rider to win. “That was close!” said a relieved Fox-Pitt following the competition. “I knew Andrew was on fantastic form and to win by one point was nerve-racking.” Third place on the HSBC FEI Classics™ Medals Table went to Allison Springer (USA), runner-up in Kentucky and sixth place at Burghley.

Fox-Pitt’s two CCI4* victories, at Pau in 2011 and Kentucky in April 2012, put him in pole position, but he admitted that he wondered if missing Luhmühlen was going to prove to be a mistake. “It was too close for comfort, but I’m lucky to have had such a good horse as Parklane Hawk at Burghley,” he said. “The HSBC FEI Classics™ is a great series and much appreciated by riders.”
Inaugural season

The FEI’s first team Eventing series, the FEI Nations Cup™ Eventing 2012, débuted at Fontainebleau (FRA) in March of 2012 and visited six locations, organised on a trial basis for the inaugural season and open to all nations fielding one team composed of three or four riders at each leg.

Eventing
Final Standings

1. GERMANY 48.00
2. FRANCE 44.00
3. IRELAND 39.00
4. GREAT BRITAIN 38.00
5. SWITZERLAND 35.00
6. THE NETHERLANDS 34.50
7. SWEDEN 33.50
8. BELGIUM 32.00

Jumping Top League
Final Standings

1. GERMANY 48.00
2. FRANCE 44.00
3. IRELAND 39.00
4. GREAT BRITAIN 38.00
5. SWITZERLAND 35.00
6. THE NETHERLANDS 34.50
7. SWEDEN 33.50
8. BELGIUM 32.00

3 promotional leagues
1 final

Ukraine won the Promotional League Final
Poland won the Promotional League
Canada won the Promotional League
Spain won the Promotional League

Eventing Venues

Jumping Top League Venues

8 top teams
8 world-class events

Saudi Equestrian Fund

The Saudi Equestrian Fund provided full financial support for the 2012 series and revitalisation process which sees the series return in 2013 under the new name Furusiyya FEI Nations Cup™. Their vision, belief and support has been instrumental in the restructuring process, giving the 104 year-old series a transformed global format to expand from its traditionally European-oriented base to embrace the rest of the world.
Germany claimed the series title for the fifth time in the 10-year history of the top-level league just 4 points ahead of France in second place and 8 points ahead of Ireland. It was a nail-biting finale to the season, as six of the eight nations entered the last event in Dublin with just 3.5 points separating them.

Germany and France, the two countries that have been most dominant throughout the ten-year history of the FEI Nations Cup™ Top League series, proved they were a force to be reckoned with in 2012, winning three of the eight events (two victories for Germany and one for France) and placing in the top three for six of the events.

Germany confirmed their Olympic golden status, with a landslide victory in the FEI Nations Cup™ Eventing series winning four out of six qualifiers on the inaugural series calendar.

Germany was the only nation to have competed in five of the six legs of this exciting trial series, and dominated from the outset, scoring its fourth win in Boekelo following victories at Fontainebleau (FRA), Strzegom (POL) and Aachen (GER), which gave them a 24-point winning margin on the FEI Nations Cup™ Eventing leaderboard over the Netherlands, France and Spain.
FEI World Jumping Challenge

National Federation Participation

Category B showed an increase with 7 additional National Federations. Categories A and C remained stable.

The course plans designed by Hossein Shafiiee from Iran were especially well detailed enabling course builders for a fair execution on the different venues.

Competitors from 15 countries - Colombia, Ecuador, Syria, Venezuela, Zimbabwe, Algeria, Iran, South Africa, India, Chile, Bermuda, Jamaica, Indonesia, Mauritius and Cesta Rica - lined out in the battle for the coveted title.

The event is run on borrowed horses and riders compete in three tough qualifiers (1st & 2nd Qualifier, the Semi-Final) before the decider on the last afternoon when the four finalists exchange horses.

BEST HORSE OF THE TOURNAMENT
Carnida Z

FEI World Dressage Challenge

Participation

The overall participation has slightly increased since 2011 with the Preliminary test for Juniors and Seniors at the top of the list. This is followed by the Elementary test for seniors, and then the Medium, the Advanced and Prix St George tests respectively. The Elementary test for juniors was the least attended with 83 riders in total.

New to the Challenge

Malawi was the newcomer with 23 riders in the 5 tests: PSG (1), Elementary Seniors (1), Preliminary Juniors (13) and Preliminary Seniors (9).

5 Performance Levels

- Preliminary
  - Open to Juniors (12-14 yrs old) and Adults (15 and up)
- Elementary
- Medium
- Advanced
- Prix St. George

National Federation Participation

In 2012, the FEI World Dressage Challenge was stable in terms of participation, with the participation of 55 National Federations as opposed to 54 in 2011. By teams of 2, FEI Judges visited the 55 NFs divided into 11 Zones officiating as Judges during the competitions and as trainers during the Clinic the day after the competitions.

Category B showed an increase with 7 additional National Federations. Categories A and C remained stable.

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BEST HORSE OF THE TOURNAMENT
Carnida Z
Message from the FEI Secretary General

2012 was, without a doubt, an extraordinary year for equestrian sport and the FEI. We got off to a great start with the hosting of the first FEI Sports Forum where important topics such as the format of the FEI Nations Cup™ and modifications to veterinary, Endurance and Eventing Regulations took centre stage. Having a platform to discuss changes and the future of our sport before these are presented to the General Assembly is vital to our organisation and the sport and I am grateful to all those who have supported and been a part of this initiative and made it the important fixture that it has become.

Just months later, we celebrated our 100th year in the equestrian sport and the FEI. 012 was, without a doubt, an extraordinary year for equestrian sport and the FEI. It was an effective transition year for the FEI's oldest series, the FEI Nations Cup™ Jumping and we were very fortunate to have the support and insight of the Saudi Equestrian Fund to finance the series throughout 2012 as the new format was elaborated. As announced at the 2012 FEI General Assembly in Istanbul, hosted by the very welcoming Turkish Federation, under the new structure and with the support of the Saudi Equestrian Fund, the Furusiyya FEI Nations Cup™ Jumping series is now a genuinely international competition which gives all nations the opportunity to compete on a level playing field and qualify for a prestigious final.

The FEI has gone through many changes over the past few years, and I have seen much of this progress, from both a National Federation perspective and now from within the FEI. I'd have much to report in 2013 on this subject. Preparations for the unveiling of the Clean Sport Tool kit in 2013 were a big priority, with the Education & Standards, Veterinary, Legal and Corporate Communications Departments working together to develop an online, education-based package that will be available (and free of charge) to National Federations so that they have the tools to inform and educate their athletes, coaches, veterinarians, horse owners and grooms.

Great strides were also made in 2012 with further developments in the field of online education and the opportunities this can offer our sport and I am confident we will have much to report in 2013 on this subject. Preparations for the unveiling of the Clean Sport Tool kit in 2013 were a big priority, with the Education & Standards, Veterinary, Legal and Corporate Communications Departments working together to develop an online, education-based package that will be available (and free of charge) to National Federations so that they have the tools to inform and educate their athletes, coaches, veterinarians, horse owners and grooms.

Communicating is also a vital part of our remit at the FEI and in 2012 we endeavoured to ensure that all the stakeholder groups and fans of the sport were informed and able to access all the information they need. With over 250 press releases sent during the year, targeted e-newsletters such as the Clean Sport emaillers in the build up to the Games and the use of the ever-growing social media networks, it is safe to say that we were in touch with more people than ever before and were able to promote and share the unique qualities of our sport globally.

Great strides were also made in 2012 with further developments in the field of online education and the opportunities this can offer our sport and I am confident we will have much to report in 2013 on this subject.

The FEI has gone through many changes over the past few years, and I have seen much of this progress, from both a National Federation perspective and now from within the FEI. I’d like to extend my sincere thanks to all the equestrian community and the FEI Bureau & HQ staff for their commitment and drive and being a part of such a memorable year.

Ingrid Van De Vel
FEI Secretary General
FEI Sports Forum & General Assembly 2012

FEI Sports Forum 2012

The inaugural FEI Sports Forum took place in Lausanne (SUI) from 30 April to 2 May. It was attended by 280 athletes, National Federation representatives, event organisers and officials, riders’ clubs, sponsors and media.

The event marked a new beginning for the FEI: for the first time, everybody involved in horse sport had the opportunity to play a direct role in its governance. During lively debates, participants voiced opinions on Jumping, Endurance, Eventing and veterinary matters before they were voted at the FEI General Assembly 2012. The entire equestrian community was able to give input and insights via an online forum that opened on the first day of the FEI Sports Forum and remained online until the General Assembly 2012.

Jumping Forum 30 APRIL – 1 MAY

Chair: Richard Nichol  
PANELLISTS: John Madden, Chair of FEI Jumping Committee and FEI Jumping Committee Members Marco Fusté, Otto Becker, Ian Allison, Jean-Maurice Bonneau and Vladimir Platov

Four main topics were discussed:  
- Event Classification System (ECS);  
- Invitations and Wildcards;  
- Rankings;  
- Series.

Most of the second day was dedicated to an in-depth discussion of the FEI Nations Cup™. A proposed format was put forward by the Secretary General (see details online).

Special thanks were expressed to the Saudi Equestrian Fund for becoming an FEI partner and supporting the series throughout the transition period.

Endurance Round Table 2 MAY

Chair: Ian Williams, FEI Director of Non-Olympic Sports  
PANELLISTS: Ruth Carlson, Chair FEI Endurance Committee, Elizabeth Van Scheller, Deputy Chair, FEI Endurance Committee and FEI Endurance Committee members Brian Sheehan, Jaume Punti Dachs and Pierre Arnauld

The Endurance Round Table session attracted representatives of National Federations (NFs) and veterinarians to discuss 23 proposed rule changes that were presented to the FEI General Assembly 2012. Delegates asked for clarification of some of the changes proposed and amendments were made when required. The meeting then opened up for general discussion.

The FEI Technical Committee had undertaken a full review of the present rules for Endurance Riding in the context of the rapid expansion of the discipline worldwide. The major rules changes, which concerned qualification, entries and the composition of championship teams, received unanimous support from participants.

Veterinary Session 1 MAY

Chair: John McIwen, Chair FEI Veterinary Committee  
PANELLISTS: The Veterinary Committee members Yves Rossier, Jennifer Hall, Ray Randall, Sergio Salinas, Philippe Benoit, Stephen Schumacher, FEI Veterinary Director Graeme Cooke

Changes to the FEI Veterinary Regulations in 2013, blood during competition, the international movement of horses and cloning and progeny of clones were the key issues discussed by more than 180 delegates during the Veterinary Session at the FEI Sports Forum.

These proposals incorporated feedback on an initial consultation document discussed by NFs, riders, officials, organising committees, media and other interested parties at four Eventing open forums held in 2011 in Germany, Mexico, Australia and New Zealand.

FEI General Assembly 2012

A productive and fruitful General Assembly took place in the bustling city of Istanbul hosted by the warm and welcoming Turkish Federation from 5 – 8 November with over 250 participants. Delegates and guests took part in meetings and sessions, and had various information stations such as FEI Solidarity and the IT Entry System help desk at their disposal to make the most of this annual gathering. Here’s a quick review of some of the highlights, decisions and announcements.

Important updates to rules & regulations for 2013 were approved and came into force on 1 January 2013.

The FEI Rules for Endurance Events were completely reviewed in 2012 and the new 8th edition which will came into effect on 1 January 2013 for the next four years includes 14 major changes which reflect the ongoing development of the discipline.

Changes to the FEI Statutes and General Regulations including among others the implementation of Article 140 – Protection of Athletes and the use of properly fastened headgear. Specific requirements and rules in this regard are governed by the applicable Sport Rules, so updates have also been made in each of these.

The 13th edition of the FEI Veterinary Regulations effective 1 January 2013 approved by the General Assembly is a comprehensive rewrite, conducted on the basis of experience and wide feedback received on the use of the current format of the Regulations. The result is a more user friendly and concise regulatory document. It clearly explains the roles and responsibilities of all those involved in FEI events in a veterinary context. The veterinary concepts, principles and terminology in these Regulations will be incorporated in the FEI Discipline Rules. The harmonisation with the Discipline Rules will continue throughout 2013 and will be completed by the end of the year. By 2014 the Veterinary Regulations will become the document which contains all veterinary matters related to the discipline.

Furusiyya FEI Nations Cup™ is the name for the new and transformed FEI Nations Cup™ Jumping Series to be launched in 2013 following finalisation of a 16 million Euro four-year sponsorship package from the Saudi Equestrian Fund. The sponsorship deal, worth four million Euro per annum and running through to the end of 2016, was announced at the FEI Bureau’s first meeting during the General Assembly. The Bureau has given its unanimous approval for new rules for the series, completing the remodelling process initiated in April 2012.

Under the new rules for the FEI Nations Cup™ Jumping, which were presented to the Bureau by FEI Jumping Committee Chair John Madden (USA), the world has been divided into six regions for the purpose of qualifying teams for a world Final. The six regions are Europe (Division 1 and 2), North & Central America, South America, Middle East, Asia/Australia and Africa.
Longines and the FEI formalise record 10-year partnership

The FEI and Longines have formalised in January a partnership that sees the Swiss watchmaker become the FEI’s first Top Partner in a record multi-million Euro deal. The agreement is worth a nine-digit Euro sum over the next 10 years. Under the new agreement, which marks the biggest partnership deal ever brokered by the FEI and one of the most important global sports partnerships in recent years, Longines has become the Official Timekeeper and Official Watch of the FEI.

The partnership currently involves a number of major rights packages, including the FEI World Rider Rankings for Jumping, official timekeeper of the Furusiyya FEI Nations Cup™ from 2013 onwards and of the FEI World Equestrian Games™ in 2018 and 2022. Additionally, Longines will be title sponsor of the FEI World Endurance Championships in 2016 and 2020.

Longines will be the new title sponsor of the FEI World Cup™ Jumping when the 2013/2014 season starts in October of this year, and will also support an FEI television magazine programme. A key element of the partnership is a significant investment by Longines in the development – together with the FEI – of cutting-edge time-keeping and datahandling services, including the related technology, specifically for equestrian sport. The development of these services will be for multimedia applications use, giant screens, scoreboards, and for broadcasters as part of the presentation of FEI events around the world.

These properties are only the starting point of the long-term partnership between Longines and the FEI. Longines’ status as Official Timekeeper of the FEI opens up a wide array of opportunities for future cooperation in sports projects across the FEI’s seven disciplines.

“It is really wonderful to be able to welcome Longines as the FEI’s first Top Partner,” FEI President HRH Princess Haya said during the press conference in January. “Today is a truly historic day for the FEI and for equestrian sport. Longines and the FEI share a passion for horses, and this long-term agreement more than proves Longines’ commitment to our sport. We are delighted to bring Longines into the FEI family and look forward to an enduring collaboration that will benefit equestrian sport in so many different ways. The revolutionary development of new technology by Longines will be a fantastic tool to promote our sport and make it easier to understand for a whole new audience. This new agreement will undoubtedly take our sport to a new level, capitalising on the huge new fan base generated by the Olympic equestrian events in London last summer. We could not be more excited about this new partnership.”

“This partnership marks a giant step for Longines in the field of equestrian sports”, Nayla Hayek, Chair of the Board of Directors of the Swatch Group, said. “It reinforces the traditional and long-lasting commitment of Longines in equestrian sports and makes the brand a major player in this field. Longines is not only a partner but also, and on the top of it, a service provider. Guaranteeing the quality and reliability of the timekeeping is a key aspect of our partnership with the FEI. We are looking forward to being involved in the great events organised by the FEI. This multi-faceted partnership also provides us with a great platform to strengthen the Longines brand presence worldwide.”
The Jumping Committee held frequent teleconference calls and met twice in 2012, at the FEI Sports Forum in Lausanne and again in September. The main activities were:

### FEI Nations Cup™

Development of a new concept for the FEI Nations Cup™, taking into consideration the numerous proposals and comments received from a wide range of stakeholders, before drafting the rules for 2013.

### Event Classification System (ECS)

The Committee developed an ECS template to be used as a pilot project for the evaluation of the Western European League CSI5*-W events in the first quarter of 2013.

### CSI Invitation system and Organising Committee wildcards

The Committee examined the possibility of aligning CSI3* and CSI4* invitation rules with the CSI5* invitation system but delayed discussion of this until 2013 in order to obtain further input from the Alliance of Jumping Organisers and International Jumping Riders Club.

### Education System for Course Designers (CDs) and Judges

The Committee agreed that Level 4 CDs who do not meet the criteria to remain listed as Level 4 would be listed as either Level 3 CD or as Honorary Course Designer but that these CDs would remain eligible to officiate as Course Director and Technical Delegate. Further to feedback from NFs on the criteria for Course Designers to remain listed as Levels 1, 2 and 3, the Committee agreed to not implement these criteria until the revision of the Course Designer Education System in 2013.

As the new Education System for Judges developed by the Education and Standards Department required further discussion with NFs before it could be implemented, the Committee agreed to reinsert into the Jumping Rules the former Annex XIII, which includes criteria for the promotion of Judges.

### Safety Cups

The Committee considered how best to ensure the proper functioning of a safety cup for as long as it is in use. As this is a complex issue and that periodic re-testing of safety cups is not a practical solution, the Committee felt that the best policy would be to reinforce the message that Course Designers should be vigilant when inspecting safety cups used at events and that the President of the Ground Jury should be directed to carry out random checks on safety cups at events.

### Hind Boots for Horses

The Committee initiated discussion with the IJRC and the North American Riders Group on possibly restricting the type of hind boot currently used for all categories (already regulated for international Young Horse competitions). The motivation for opening this discussion was driven by rising concerns relating to horse welfare and fair play issues as well as the long term effect the use of such boots would have on breeding.

### Qualification System for Pan-Am Games and Central American and Caribbean Games

The Committee approved the qualification system for the 2015 Pan-Am Games and the 2014 Central American and Caribbean Games.

### Water Jump – Certificate of Capability for Championships and Games

The Committee removed the requirement for the water jump in competitions in which Certificates of Capability for Championships and Games may be obtained, effective 1/1/2013.

### FEI World Cup™ Jumping

The rules for the Central American and Caribbean League and the South America North League were established, thereby expanding the FEI World Cup™ jumping series to these regions.
The Dressage Committee (DC) had 7 meetings, in person and via teleconference, since the 2011 FEI General Assembly. The main activities/discussions are outlined below.

**Olympic Games**

The highlight of the year were the Olympic Games in London. In Dressage a record number of 23 nations participated with 11 teams. The Games were perfectly organised, and the fact that new countries and young riders were successful was very good for the sport.

**FEI World Cup™**

Reem Acra FEI World Cup™: The Dressage Committee is very pleased that Reem Acra will be prolonging the contract for another three years.

FEI World Cup™ Final for Young Riders: This Final was not held in 2012. A solution is being worked on for the coming years as it is important for the sport to organise this Final.

**Pan Am Games**

The level of the Pan Am Games is gradually to be brought to Grand Prix level. In co-operation with the concerned FEI Regional Groups (IV, V and VI) a proposal has been worked out for “mixed teams” (teams are consisting of Intermediate level athletes and a maximum of 2 Grand Prix level athletes). A test event was organised in April 2013 in USA.

**Judging**

Judges Supervisory Panel: The JSP has been in place for two years now and aside from their presence at events the JSP is also advising the FEI regarding all judging issues.

Judges: In 2013 (and for the first time), all FEI Dressage Judges not fulfilling the criteria for status maintenance will be removed from the FEI Officials list.

**Education:** The number of requests for courses and seminars continued to increase in 2012.

**Development / Solidarity**

A survey concerning development in Dressage was organised to obtain more information about the situation in Dressage worldwide. Seventy (70) responses from National Federations were received from all over the world.

The FEI World Dressage Challenge was evaluated and it was proposed to make a tailor made programme for Dressage. It is planned to present this programme at the next FEI Sports Forum in Spring 2013.

**Dressage Rules**

A small number of rule changes were made after the detailed feedback from NFs and stakeholders. Among these, the successful implementation of the new protective headgear rules as of 1 January 2013 following approval at the 2011 FEI General Assembly. FEI General Regulations Article 140 stipulates that whilst riding on the show grounds the use of a properly fastened protective headgear is mandatory. This rule acts in conjunction with discipline-specific rules which govern protective headgear requirements in the competition arena venue and adjacent warm-up areas, as well as riding from one to the other and from the stables for the purposes of competing. Whilst not mandatory in the Dressage competition arena and adjacent warm-up areas (unless you are under the age of 18), it is interesting to note that more and more athletes have opted for protective headgear over the top hat in these circumstances.

**Welfare**

The Dressage Committee is well aware that the welfare of the horse is of great importance and it is part of their task to educate all involved and have appropriate regulations.

**Communication**

In 2012, the Dressage Committee was very proactive in order to ensure optimal communication with the stakeholder clubs, riders, trainers, officials and organisers. Besides providing minutes of all meetings one physical meeting was organised with the clubs, at the occasion of the FEI World Cup™ Final in ‘s-Hertogenbosch.
The Committee met twice in 2012 as well as holding teleconference calls. Their main activities and discussions of the Committee are summarised below:

The growth of the Para-Equestrian Dressage

Para-Equestrian Dressage has grown considerably over recent years with more international competitions [an increase of 120% between 2008 and 2011], and a significant improvement when it comes to the quality of the horses.

London 2012
The best Para-Equestrian Games ever

A total of 78 athletes and 77 horses from 27 nations competed in London’s Greenwich Park. All of them showed an extremely high standard in front of a very knowledgeable audience. The medals were this time spread between 10 different nations and with some, rather new, Para-Equestrian nations doing very well.

Integrated competitions

In order to qualify athletes for the Paralympic Games many countries showed a great interest for organising international competitions. During 2011 and 2012 we saw more integrated competitions where the OCs have organised a Para-Equestrian Dressage competition parallel with a Dressage competition. This has shown value for both categories of athletes and by using the same officials it has cut the costs for setting up Para-Equestrian competitions.

Judges education

In order to get more judges for Para-Equestrian Dressage and thus make it easier to organise competitions, a working group from the Technical Committee together with the FEI Director for Education & Standards (Dr Harald Muller) worked during 2011–2012 on an education programme for Para-Equestrian Dressage judges. The demand for more 4* and 5* judges has become obvious during the last Para-Equestrian Championships.

Medical Classification

A Medical Classification for athletes with disabilities is an important procedure to ensure fair equestrian competition for Para-Equestrian competitions. The impairment is assessed and the resulting functional profile is graded alongside other profiles that should have similar ability when mounted. This Classification is most essential for the discipline. During 2012 the Technical Committee has updated the Classification manual. With the strong development of the discipline it has now become obvious that FEI and HQ must take on a larger responsibility for the Medical Classification than previously.

Dressage Tests

During 2012 the Committee updated the Dressage tests. The adjustments came into force on 1 January 2013.

Rule Book

The work to align the Para Equestrian Rules as much as possible with the Dressage Rules and thus make it possible for the able bodied Trainers, Chefs d’Equipes, Judges and Coaches in each NF to help their Para-Equestrian riders will continue. The aim is that the Para-Equestrian Dressage Rules will eventually become an Annex to the Dressage Rules.
The Eventing Committee met twice in 2012 as well as holding numerous teleconference calls. The main activities and discussions centred around the points below.

2013 Eventing Rules

The Eventing Rules were approved at the 2012 FEI General Assembly in November to be implemented 1 January 2013 after an extensive consultation process launched by the Eventing Committee in 2011, with very active involvement from NFs, riders and officials involved in Eventing.

Transitory measures and guidance notes were published to ensure a smooth implementation period for the Rule changes. For this purpose, a document in the form of "Frequently Asked Questions" to allow easier reference to the changes and new concepts has been included on the FEI website.

Risk Management Programme

The 2012 Eventing Risk Management Seminar for National Safety Officers took place in Warendorf. The subject "Cross Country training" was the theme of this seminar related to risk monitoring in the sport. A template of guidelines for briefings of cross country fence judges and cross country control were established for the use of Organisers.

A revised DVD on cross country riding to help officials, trainers, riders and other relevant stakeholder groups is also being prepared as part of an ongoing project in relation to the Risk Management Programme. British Eventing was involved together with the FEI with the plan to finalise the project at the Risk Management Seminar in Rome 2013.

Directives Frangible & deformable structures January 2013

During 2012, the approval process for the frangible and deformable structures was formalised through a standard established by a major leading laboratory in safety research.

The standard was implemented with the new rules on 1 January 2013, and from this date onwards, only FEI approved devices can be used in FEI competitions.

FEI Eventing Education Programmes

In 2012 the Eventing Education Programmes for Officials were organised according to the different concepts. The Officials Courses were well attended and the success of the programme well appreciated in the overall development efforts of the sport.

1. Global Education Programme Eventing (including exchange of Officials, Course Designers work-shop, shadow Judging opportunities etc).
2. Overall Course Directors Conformity seminar (specific seminar for course directors to line up the contents of the year’s program for the Officials courses).
3. Regular training courses for all three categories of Eventing Officials.
4. For 2013, specific courses for Eventing stewards will be added to the Eventing Education programme for Officials.

The updated Eventing Stewards Manual was posted on the FEI website in August 2012.

FEI Eventing Series

FEI World Cup™ Eventing: In 2012, four FEI Eventing World Cup™ events took place and it was agreed to postpone the FEI Eventing World Cup™ series as of 2013 until a better concept/product could be defined according to the needs of the sport.

FEI Eventing Nations Cup™ Series:

A new concept for an Eventing Nations Cup™ Series was tested in 2012, and six events took place during the year. Fourteen NFs took a very active and positive interest in the team competition concept. This series will continue on a trial basis in 2013 to better understand if and how the concept/project could be optimised.
FEI Driving Committee

The Driving Committee had one meeting in 2012 in Lausanne at FEI HQ from 5-6 June. A number of meetings at Championships also took place during the year as well as monthly conference calls.

Championships

Three FEI Championships took place this year. The FEI World Driving Championships for Four-in-Hand in Riesenbeck (GER), the FEI World Driving Championships for Singles in Lezirias (POR), and, for the first time in the history of FEI Driving, the FEI European Championships for Children, Juniors and Young Drivers in Wiener Neustadt (AUT).

All Championships were well attended, successful and perfectly organised. Horse welfare and sporting standards were paramount.

Rules

Due to the introduction of the FEI Sports Forum the full review of the Combined Driving Rules were postponed to 2013. However, this did allow for several rule changes to be tested in 2013, for potential inclusion into the new rules in 2014.

Ahead of the start of the 2012/2013 Indoor FEI World Cup™ Driving Season, discussions were held with the leading Four-in-Hand Drivers. A small number of changes to the FEI World Cup™ Driving Rules were agreed and were approved by the Bureau in Istanbul.

During the year, the Stewards’ Manual for Driving was updated.

Education System and Development Programme

The list of FEI approved Course Directors was updated for 2013.

The FEI contacted all of the National Federations for information on FEI Driving Officials in order to update the FEI database. This circular asked Federations to confirm data such as age, date of last refresher Course, last international event as official and so on.

As a result, a 12 months window has been given to all officials to ensure compliance with the current criteria to maintain status.

The Committee launched a new Officials appointment system for Championships. This system is to allow correctly qualified upcoming judges to have the opportunity to officiate at the highest level.

The introduction of a Judges Supervisory Panel (JSP) to ensure the consistency and standards of Driven Dressage Judging was put in place. This panel will monitor results during the season and report back to the Technical Committee. Their main duties will be to review the scores from a random number of competitions and report issues to the Driving Committee as well as looking for new judges.

Activity plan

The Committee discussed the plans for 2013 and agreed the following objectives:

A Seminar will be organised for FEI Officials in 2013 in liaison with the FEI Sports Forum that will feature Driving. It has for objective to discuss and plan the long term future and direction of International Driving and its competition format with a view to making the discipline more available to new and younger Drivers.

Finalisation of the proposed 2014 Driving Rule review. The new Rules will be initially presented and discussed at the FEI Sports Forum in April 2013.

To maintain monthly conference calls, the reporting to the Committee by the JSP and the plans to better regulate the availability of FEI Officials and the provision of opportunity for less experienced Officials to gain knowledge and experience under the guidance of more senior colleagues.
FEI Endurance Committee

The Endurance Committee met twice in 2012 as well as holding numerous teleconference calls. The main activities and discussions centred around the points below.

**Horse Welfare - FEI Approved Endurance Treatment Veterinarians**

The creation of *Rated FEI Approved Treatment Veterinarians started in 2010. The establishment of a database of suitable people was created with the cooperation of the National Federations and was tested throughout 2011/2012 on a voluntary basis.

The updates made to the FEI Veterinarian Regulations in 2012 aligned with the changes detailed above were approved at the General Assembly (GA) in Istanbul and are now contained within the new FEI Endurance Rules for 2013.

**Education – Course Directors**

The goal to develop a broader base of highly qualified, trained FEI Course Directors to enhance conformity, horse welfare and fairness as well as the education and promotion of strong and highly competent FEI Endurance Judges and Veterinarians through the Star System has continued to be refined and developed.

The need for a training course or a workshop for existing Course Directors, as well as some regionally identified new course directors, was agreed upon, and these are planned for 2013.

**Education – Judges, Technical Delegates, Endurance Stewards and Veterinarians**

Throughout 2012, a total of 59 courses were hosted around the world for FEI Officials. The FEI financially supported five of those courses through the Endurance Budget.

Moving forward, the qualification criteria for FEI Endurance Officials was reviewed and further developed for each of the various levels, including for the position of Course Designer for Championship events approved within the revised rules.

All courses were updated regularly, and have now undergone a complete review following approval of the proposed revised Rules at the 2012 GA.

**Rules**

Following a comprehensive review since 2011 including presentations and open discussions with all the stakeholder groups, the 8th edition of the FEI Rules for Endurance Events were approved at the 2012 FEI General Assembly and came into effect on 1 January 2013.

**Competition Rules for Children**

The decision was made to forego the development of Endurance Rules for Children. Endurance is unique among the FEI disciplines as it is practiced not in an arena under the supervision of PRs and Officials, but on a course over trails that are often through remote and wilderness areas. After considerable discussion, it was agreed that in the interest of the safety of the Children, the Committee was not comfortable in supporting this aspect of the sport.

**Championships**

Thirty-eight nations were represented at the 2012 FEI World Endurance Championship event held at Euston Park, GBR. The event was a big success, notwithstanding some challenges with electrical storms late in the afternoon on ride day which led the Ground Jury to stop the event early.

Other Championships in 2012 included the North American Championships for Juniors and Young Riders in Lexington KY (USA), the FEI World Championships for Young Endurance Horses (7 YO and 8 YO) in Babolna (HUN), the FEI European Championships for Juniors and Young Riders in Mont-le Soie (BEL), and the Pan American Championships for Juniors, Young Riders and Seniors in Pinamar (ARG).

**Growth**

The number of Endurance competitions worldwide in 2012 continued to grow. Whilst the growth in the number of competitions is slowing, the Committee were pleased to see new Countries hosting Endurance events, especially in Asia and Central America.
FEI Vaulting Committee

The Vaulting Committee held one meeting during the year, alongside monthly conference calls. The discipline continued to grow and display the diversity of its athletes (both equine and human) and nations. The committee was active in the following areas:

Vaulting Seminar, Warendorf (GER)

During this seminar a review took place of the new rules, scoring and education that had come into force in January 2012. A full house of judges and trainers attended.

FEI World Cup™ Vaulting

The 2011/2012 series was very successful. The top ten female and male athletes, qualified during the Summer CVI season, participated throughout the series. The final was held in Bordeaux (FRA). The winners were Joanne Eccles (GBR) for the Individual Female and Patric Looser (SUI) for the Individual Male.

Judging

Judge Round Table trainings were held prior to each Championship. Discussions and clarifications of rules were the focus. This new concept was felt as very useful and helpful and will be continued in the future.

Championships

The FEI European Reining Championships for Juniors were held from 1-4 August in Pezinok (SVK). The Championship was very successful and well organised.

The FEI World Vaulting Championships were held from 15-20 August in Le Mans (FRA). The new arena was of the highest standard with perfect footing.

Working Group

A working group has been created to establish the new Degree of Difficulty catalogue. It is due to be in effect early spring of 2013.

FEI Solidarity

Work is done, by and together with the FEI Solidarity department, on the new Coaching System Tutor programme, which was launched in December 2012 and will be rolled out in the years to come.

Activity Plan

The plans for the immediate future were finalised as follows:

2013

– 3*/4* Judges Course in Budapest, Hungary.
  – Practical training sessions.
– Introduction and implementation of “new” Judges’ Education.
– Judge’s Education System expanded into new countries in line with the development and growth of the discipline.

2014

– Judges Education System - Scheduled Training sessions established 2-4 times a year.

2015

– Address potential new rules and rule revisions for 2016
The Reining Committee had one meeting together with conference calls during the year. The Committee members concentrated their time primarily to the introduction and roll out of the new FEI Reining rules and competition structure that were introduced at the end of 2011.

Reining Seminar

The Italian National Federation hosted a two day Reining seminar, in Rome, during the month of February. It was well attended by the majority of the European Countries who are active in FEI Reining.

The USEF plan to host a similar seminar in the USA early 2013.

FEI Reining Model

The feedback received from the various National Federations, athletes, trainers and owners has been excellent with countries being very receptive to the new FEI Reining Model.

Meetings

During the month of August in New York City there were meetings held involving the FEI, the AQHA and the NRHA. AQHA and NRHA are the two largest stakeholders outside of the FEI in the Reining industry worldwide.

Wide ranging agreements were reached with both organisations as to how the three organisations can work together in the areas of competition format, clean sport and education of officials (both judging and stewarding) in order to promote FEI Reining.

It is felt that those agreements will promote the growth of their organisations as well as Reining throughout the world. Letters of Understanding were finalised following a further meeting held in Oklahoma City prior to the end of the year.

Officials

Considerable work was undertaken in terms of changes to the lists of FEI Reining Officials to comply with the new Rating systems introduced in the new FEI Reining rules:

- The Reining Committee completed its initial star ratings of judges.
- The education committee completed the modules required for the testing of judges.
- Additionally the Committee has added Technical Delegates to the list of FEI Reining Officials.

2013

The objective of the Committee in 2012 was to position FEI Reining such that commencing in 2013 there will be a substantial increase in FEI Reining Competitions throughout the world.

Those efforts have proved to be successful with initial FEI Reining competition numbers for 2013 likely to be more than double those in 2012.

The FEI Reining Committee is happy to report that FEI Reining is now far better positioned to move forward in the future than it has ever been in the past.
FEI Veterinary Committee

The Veterinary Committee met frequently throughout the year for regular teleconferences, twice for in-person meetings and once within the FEI Sport Forum. The FEI List Group and Laboratory Group, both sub-committees of the Veterinary Committee, also met during the year.

Veterinary Regulations

The main focus during the year of both the Committee and the FEI Veterinary Department was a complete rewrite of the Veterinary Regulations to produce a clear and user friendly format, established on the basis of experience of end users and to provide a recognisable framework to other official bodies in the area of equine health and welfare. The new 2013 Veterinary Regulations were unanimously accepted by the FEI General Assembly in November 2012.

Defining the responsibilities of veterinary roles at events is key to their successful organisation. To this end, the title of Veterinary Services Manager (VSM) has been introduced, for the existing lead event treating veterinarian appointed by the organising committee. This role ensures that the facilities and standards of veterinary services at an event are upheld in accordance with the requirements of the Veterinary Regulations with a clear chain of responsibility.

As of 1 January 2014, the intention is to ensure that all discipline veterinary matters are centralised within the Veterinary Regulations. From that date, in cases of conflict between the Veterinary Regulations and the Discipline Rules, the Veterinary Regulations will govern.

International Movement of Competition Horses

In the area of International Movements, the FEI has established a partnership with the World Organisation for Animal Health (OIE) undertaking several conferences to illustrate that the horses at the top level of equestrian sport present a much lower disease risk, as a “high-health, high-performance” sub-population of horses. Currently, many governments do not recognise the lower risk presented and are therefore unable to facilitate the movement of this category of horses. A biosecurity manual will be produced to provide practical guidance on disease prevention in support of the Veterinary Regulations. The FEI Veterinary Department and Committee will work closely with the OIE during to establish the standardised description of this sub-population of horses.

Veterinary Education and Registration System

The Veterinary Department and Committee have established a standardised Veterinarian framework through the use of the FEI Veterinarian education and registration system for veterinarians at FEI Events.

This registration system enables the FEI Veterinary Department to maintain up-to-date profile information for all veterinarians, facilitating effective and frequent communication. By 31 December 2012, 1124 FEI Official Veterinarians had accessed their online profile and 734 veterinarians were registered as FEI Permitted Treating Veterinarians. This registration system provides a means of information dissemination and support for all veterinarians.

The FEI Veterinary Course has been standardised to provide a consistent approach and level of knowledge globally, and modified to include Endurance at its introductory level.

Equine Anti-Doping and Controlled Medication

In the area of Anti-Doping (EADCMP previously known as MCP), all major events had negative testing results, including the London 2012 Olympic and Paralympic Games. Contributing to the Clean Sport campaign, a Pre-Arrival Testing service (PAT) was offered for the first time during a period before entry to the venue. The results were reported only to the National Federation’s management team without FEI involvement. A global approach to the EADCMP will be developed, starting with an EADCMP Testing Manual.

Other areas of FEI Veterinary activities:

A review on the cloning of horses and their use in sport demonstrated that due to the multitude of variables it is not possible to determine whether cloning compromises fair play. Following a Bureau decision, the FEI will not forbid the participation of clones or their progenies in FEI competitions and will continue to monitor further research, especially with regard to equine welfare.

The management of situations involving blood during competition were presented at the FEI Sports Forum. Various discipline rules were examined and the Committee concluded that all welfare safeguards were in place and that the discipline structures required a discipline specific approach.

The FEI footing study continued in 5 countries, contributing to the London 2012 footing, the vast scientific knowledge gained to date has created a demand for a seminar to produce recommendations for equestrian sport.

The Veterinary Department also initiated a series of student projects using data provided through Veterinary Reports and the previous Medication Control Program to assist in shaping future policy decisions.

Collaboration with the FEI Sports Departments will actively continue in 2013 to harmonise the Discipline Rules and Veterinary Regulations.
WOULD YOU TAKE THE RISK?

On 1 January 2013 the new FEI Helmet Rule comes into effect. The welfare of athletes is paramount to the FEI and we urge all involved in equestrian sport to promote helmet safety and familiarise themselves with the general and sport specific rules.

FEI Medical Committee

The FEI Medical Committee sadly mourns the passing of the former FEI Medical Committee Chair, Craig Ferrell, in late May 2012. He was passionately dedicated to safety in equestrian sport and the principles and ideas to which he was fiercely committed will continue to drive the Medical Committee and form an integral part of its ethos.

The FEI Medical Committee held its annual meeting in Lausanne in early May 2012 as well as regular teleconferences throughout the year. In 2012, in addition to administering the human anti-doping programme with an Olympic emphasis (a review of which can be found below), the Medical Committee focused on several key Athlete safety and health issues, with the following outcomes:

**Athlete Safety**

**PROTECTIVE HEADGEAR/HELMETS**

As a result of the Medical Committee’s helmet initiative, started in 2010, a new rule making the use of a properly fastened protective headgear mandatory while riding on the show grounds at FEI events was adopted by the 2011 General Assembly, for implementation on 1 January 2013 (art. 140.1, General Regulations). This rule is complemented by the Sports rules in some disciplines to regulate the use of protective headgear in the competition arena venue and adjacent warm-up areas, as well as when riding from one to the other and from the stables for the purposes of competing. To promote awareness of this new rule and the use of protective headgear the FEI launched a global email and marketing campaign two weeks before the implementation of the new rule.

**SPONSORSHIP AND PARTICIPATION OF THE FEI IN THE FOURTH INTERNATIONAL CONSENSUS CONFERENCE ON CONCUSSION IN SPORT IN ZURICH (SUI)**

The FEI joined the IOC as one of five co-sponsors of the Fourth International Consensus Conference on Concussion in Sport. The two-day conference, which was held on 1 and 2 November is a gathering of the world’s most recognised experts in the field of head injuries in sport, and will issue up to date guidelines for the recognition and management of concussion in sport, to be published in the British Journal of Sport Medicine issue of March 2013.

**Doping control at the Olympic Games**

In accordance with the IOC’s rules for the 2012 Olympic Games, all participating Athletes were subject to testing by the IOC at any time and any place during the Olympic Games period (16 July-12 August 2012). To this end, NOCs were required to provide the IOC with information on their Athletes’ whereabouts, which enabled Doping Control Officers to locate them in a manner similar to the system used for out-of-competition testing.

In equestrian sport, 47 anti-doping tests were performed during the Olympic Games period, nine (9) of which using the Athlete whereabouts system described above. The remaining 36 tests were planned and conducted at competitions in accordance with the Doping Control Protocol undertaken ahead of the Games between the FEI, the IOC and LOCOG, as follows:

- Individual finals: 6 Athletes per discipline (gold, silver, bronze, 4th place, and 2 random Athletes)
- Team finals: 6 Athletes per discipline (1 random Athlete in each of the 4 winning teams + 2 Athletes picked randomly in 2 randomly selected teams).

All results were negative.

Find out more and download free widgets at www.fei.org/rules/general
FEI Nominations Committee

In order to make the procedure for the election of Regional Group Chairs fair, uniform and as transparent as possible whilst recognising and ensuring the need for autonomy within the Regional Groups the FEI Bureau had decided during their Teleconference Meeting held on 3 July 2012 to task the FEI Nominations Committee (NC) with developing a standardised process for Regional Groups to propose their candidates for Chair who have a 2/3 majority as the sole candidate in their Group for election by the General Assembly. The Nominations Committee recommended that contested elections should take place via an electronic online voting system, rather than during a Regional Group Meeting as this would be a more democratic procedure since it would give more National Federations (NFs) within the concerned Group the opportunity to cast their vote(s). The Bureau agreed to this process.

During the Nominations Committee Meeting in Lausanne on 4-5 September, the Legal department demonstrated the online election tool. The Committee was very pleased with the tool and a dry run election with the NC was organised to test the system. In addition, the Committee reviewed the applications received by FEI Headquarters for open positions on the Standing/Technical Committees and FEI Bureau. The NC took note of the names of the candidates having received the unanimous support by the relevant Technical Committee and the explanation given by the Technical Committee backing the reasons. The direct input of the Directors of the relevant department was also sought. All candidates for 2012 were deemed by the NC to fulfill the necessary criteria for performing the jobs specifications related to each position. The NC made recommendations to the Bureau for the positions of members on the Technical and Standing Committees for appointment in November 2012.

Work Carried Out

During the visits the organisation was examined both strategically and operationally. The financial and legal areas received a good deal of attention.

In May, there were meetings with a number of Directors and many aspects of the Federation’s finance and administration were reviewed including the statutory Financial Statements for the year ended 31st December 2011.

During the meeting in September, a revised Forecast for 2012 was discussed as well as FEI Solidarity, the currency exchange rate strategy for IOC funds received, asset management, insurance and human resources. There were also updates on the bid processes for championships, commercial matters, IT and online education. During the visit a number of areas were identified for examination on future visits to continuously improve effectiveness. The focus of all meetings is to ensure that risks are being identified and managed and there is compliance with the statutes and regulations.

Findings

Overall from a financial point of view the FEI has capital reserves and cash investments which protect its viability.

It is, however, challenged in the revenue area and can only spend prudently what it earns. In relation to embedding risk management, discussions will continue on practical ways of working with the management.

Conclusions

The Federation continues to respect a culture of compliance and every effort is made to do things to a high standard in the best interests of the member federations. The Committee was satisfied with the explanations received to matters raised.

FEI Audit & Compliance Committee

The Committee has built up a good understanding of the functions within the FEI and has an excellent working relationship with the senior managers at Headquarters.

There were two visits to the offices in Lausanne, in May and September 2012.

Work Carried Out

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FEI Tribunal

Thirty-eight (38) written decisions were issued by the FEI Tribunal in 2012 (31 Final, 7 Provisional Suspensions), and fourteen (14) Final Hearings and seven (7) Preliminary Hearings were held.

Case figures, trends and strategic objectives for the period 2012 are outlined below.

Anti-doping cases

PROVISIONAL SUSPENSIONS

In 2012, Provisional Suspensions were imposed on all Persons Responsible (Athletes) charged with a doping (Banned Substance) rule violation (4 in total). Further one athlete was provisionally suspended under the FEI Human Anti-Doping Rules due to the fact that a sample taken from him tested positive to a non-Specified Substance.

In addition, all horses which tested positive for Banned Substances were provisionally suspended for a period of two (2) months, starting on the date of the Notification Letter.

DECISIONS

The FEI Tribunal issued seventeen (17) Final Decisions in Equine Anti-Doping and Controlled Medication cases (11 Doping, 6 Controlled Medication).

Six Final Decisions were issued in human anti-doping cases.

Sixteen (16) Final Suspensions imposed in Equine Anti-Doping and Controlled Medication cases; 15 PRs.

Support Personnel:

- 6 to 12 months: none
- 12 to 18 months: 5
- More than 18 months: 11

Average suspension 2012: 11.41 months (in 2011: 20.6 months).

Average fine: CHF 1,166 (in 2011: CHF 1,666).

In one human anti-doping case the athlete was only reprimanded, with no period of suspension imposed.

6 Other Cases Opened in 2012

- Ineligibility of Horse;
- Yellow Card Suspension;
- Qualification procedure for the Olympic Games (Dressage);
- Appeal against Yellow Card;
- Alleged violation of Prohibition of Participation during Ineligibility;
- Equipment misuse (inappropriate bit)

Average time to decision in 2012: 50.17 (2011: 50.8 days)
- shortest: 13 days
- longest: 222 days

Appeals

CAS

The Final Tribunal Decision in the case of OXILLILIA (CHELLE (Person Responsible: Omran Ahmed Al Owais) was upheld by the CAS.

The FEI Tribunal Decisions in the cases of VANDHOEVE (Khaled Abdulaziz Al Eid) and LOBSTER (Abdullah Waleed Sharbatly) were partly amended by CAS in July 2012 to reduce the Period of Ineligibility.

Following appeal by the BRA NF and the FDE against two FEI Tribunal decisions related to the qualification and participation procedure for the OGs (Dressage) the two FEI Tribunal Decisions were confirmed by the CAS.

The World Anti-Doping Agency (WADA) has appealed against the Decisions rendered by the FEI Tribunal in the Human Anti-Doping cases of Ms. Angela Covert (CAN) and Mr. Ali Nillorashin (IRI; administered by USEF). The respective proceedings are currently pending.
The Committee is made up of the following regional representatives:

**Chair**
GROUP VII
H.H. Princess Haya AL HUSSEIN
President, Fédération Équestre Internationale

**Members**
GROUP I
Mrs Elisabeth MAX-THEURER
President, ÖSTERREICHISCHER PFERDESPORTVERBAND - OEPS

GROUP II
Jukka-Pekka LESKINEN
President, THE EQUESTRIAN FEDERATION OF FINLAND

GROUP III
Sergey MASLOV
President, FEDERATION OF EQUESTRIAN SPORTS OF RUSSIA

GROUP IV
John RALSTON
President, THE EQUESTRIAN FEDERATION OF JAMAICA

GROUP V
Cesar CAMARGO
President, FEDERACION ECUESTRE DE COLOMBIA

GROUP VI
Gloria DE CUESTA
President, FEDERACIÓN ECUATORIANA DE DEPORTES ECUESTRES

GROUP VII
Dr Pan ZHICHEN
President, CHINESE EQUESTRIAN ASSOCIATION

GROUP IX
Ibrahima WADE
President, FEDERATION SENEGALAISE DES SPORTS ÉQUESTRES

FEI Solidarity entered its first year of operation in 2012 following its creation in 2011 as the new equestrian development structure. The Committee met three times to evaluate projects and allocate support to National Federations’ long-term projects or one-off initiatives. Funds or technical assistance were allocated to 18 projects worldwide. In 2013 a further 15 projects will benefit from FEI Solidarity support.
2012 was an important year for FEI Solidarity, the new funding body created by the FEI to help develop equestrian sports worldwide. It was its second year of existence and first year of operations where financial, technical and consultancy services were allocated to National Federations.

FEI Solidarity is about pulling together to enable new projects around the world, giving the NFs the tools to create the conditions to develop the sport from grassroots to elite level.

By EDUCATING & EMPOWERING through:
- Scholarship, coach education, discipline specific regional development programmes, grants and consultancy services in view of helping NFs develop their sports structures and establish a long-term national development plan.

By EMBRACING and ENHANCING through:
- Social equestrian programmes such as “Youth at Risk” to support disadvantaged individuals and horse welfare projects such as the training of farriers and saddlers in Cambodia or Trinidad & Tobago.

By EXEMPLIFYING and EMBEDDING through:
- Master classes for coaches, workshops and global conferences in the framework of the FEI Coach Education Programme.

FEI Solidarity Projects In 2012/2013

Eighteen projects received FEI Solidarity funding or technical assistance in 2012 and a further 15 will receive support in 2013. The projects are far reaching and far ranging and fit into the four pillar structure: Athlete, Coach, NFs, Values. Some of the big themes covered in 2012/2013 include:

TRANSPORT & QUARANTINE
FEI Solidarity supported two workshops on the facilitation of international competition horse movement in Brazil and Panama, organised by the FEI and World Organisation for Animal Health (OIE). More information on these forums can be found in the Veterinary Committee report on page 62.

HORSE WELFARE
An FEI Solidarity initiated and funded project in partnership with World Horse Welfare and in close cooperation with the Cambodian Equestrian Federation to train a core group of farriers and harness-makers in Cambodia, so they can work with sport horses and train other service providers in their communities. The pilot project started in January 2012 and was carried out in 26 horse owning communities with 618 owners and 848 horses. To begin with, 12 farriers and four saddlers were identified. Over the year, three modules of two-weeks each were completed at the Cambodia Country Club resulting in seven farriers and four saddlers qualified to train new farriers and saddlers.

ESTABLISHMENT OF NATIONAL DEVELOPMENT PLANS IN 10 NFs
In June 2012, an FEI Solidarity Officer was hired to provide consultancy services to NFs. Field work with NFs is crucial to the development of the sport and is one of the key roles of the FEI Solidarity Officer, whose task is to assist NFs in the development of their own national structures and infrastructures. During the second half of 2012, the FEI Solidarity Officer visited 10 National Federations: Palestine, Jamaica, Barbados, Trinidad & Tobago, Cayman Islands, Colombia, Ecuador, Honduras, El Salvador and Georgia.

His actions focused on:
- Evaluation of NFs’ situation
- Development of the national structures & infrastructures
- Establishment of a long term National Development Plan (NDP)
- Long term Athletes development plan
- Coach education
- Development of a Pony Club structure in Malawi
- Coaching scholarship
- Regional Vaulting Development Project in Group IX
- Support to the newly created FEI World Cup Jumping leagues in Central America & the Caribbean and the North of South America
- Long term athletes’ development programme in Jumping and Dressage in Bolivia and Ecuador
- From Therapeutic Riding to Para-Equestrian competitions in Sardegna, ITA
- Supporting horse-assisted therapy in South Africa
FEI Eventing Development Programme

In Eastern Europe and South Africa, Andrew Griffiths helped by a dedicated team of course designers, course builders and judges, assisted Belarus, Hungary, Slovakia, Turkey, South Africa, Namibia and Zimbabwe in the development of the discipline. The first CIC* will take place in Namibia in 2013.

In South/Central America, José Ortelli continued his work in the development of Eventing, particularly in the countries where the discipline is in its infancy, such as Colombia, Peru, El Salvador, Honduras and Panama. The goal is to ensure participation of Eventing in the Regional Games, such as the Bolivarian Games and Central American Games in 2013, Central American & Caribbean Games and South American Games 2014 and eventually the Pan Am Games 2015.

FEI Coach Education Programme

The FEI Coach Education programme is the binding element between all the actors of the sport from grassroots to elite level. Various courses were delivered around the world in 2012: 14 Level 1, 7 Level 2, and one tutors course in Estonia. The Level 3 course has been finalised and will be delivered in 2013.

Simultaneously, a Working Group to produce the Level 1 course for Vaulting coaches met several times to finalise the material.

A special Tutors’ course for those who will deliver Vaulting coaches courses was organised by Jean-Michel Pinel at the “Ecole Nationale d’Equitation” in Saumur from 11-13 December. The Tutors are: Frank Spadinger (AUT), Priscilla Botton (BRA), Lasse Kristensen (DEN), Laura Spadinger (FIN), Matthias Lang (FRA), Helma Schwarzmann (GER) and John Eccles (GBR).

Conducted by moderator Liam Moggan from Coaching Ireland, the beginning of the course was essentially spent in the conference room for theoretical sessions where the new team discovered the role of the Tutor and then moved to the arena to work with a group of young vaulters from a regional club and then with more experienced vaulters from the “Pole France” high performance team.
Education & Standards

Courses and Seminars in 2012

<table>
<thead>
<tr>
<th>COURSES</th>
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<tr>
<td>Dressage</td>
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<tr>
<td>Para-Equestrian Dressage</td>
<td>3</td>
</tr>
<tr>
<td>Jumping</td>
<td>17</td>
</tr>
<tr>
<td>Eventing</td>
<td>6</td>
</tr>
<tr>
<td>Driving</td>
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<tr>
<td>Vaulting</td>
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</tr>
<tr>
<td>Dressage</td>
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<tr>
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</tr>
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</tr>
<tr>
<td>Stewards</td>
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</tr>
<tr>
<td>TOTAL</td>
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</tr>
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</table>

The number of courses and seminars have remained relatively stable with 143 courses in 2012 as opposed to 139 in 2011.

Education Systems

A draft of the new education system for Jumping Judges was sent to National Federations for consultation. The course material for Para-Equestrian Dressage Judges education has been standardised.

A forum with 17 FEI Classifiers was organised on 23-24 March 2012 in Lausanne. The main goal was to develop a system for classification and education.

Clean Sport Education

The Education and Standards Department has developed a “Clean Sport Toolkit”.

The purpose of this toolkit is to support National Federations and equestrian stakeholders in familiarising athletes and their teams with the two concepts of equine and human anti-doping regulations and procedures.

The toolkit offers a pre-configured setup for a Clean Sport Workshop so that presenters can concentrate on transferring human anti-doping knowledge and the contents of this toolkit are not all self-explanatory and benefit from the simple structure and presentation.

National Federations and equestrian stakeholders wishing to translate the toolkit into their national languages should contact the FEI.

In 2012 five Clean Sport Seminars were given to FEI stakeholders.

FEI Online Education

The Education and Standards Department developed a concept for the introduction of Online Examination for FEI Veterinarians. The concept has been successfully applied and more than 1,000 Veterinarians have already participated in the online examination.

In 2011 the FEI Bureau requested a feasibility study to explore Online Education as a tool for cost saving in education. In 2012 the FEI Bureau approved, in principle, the introduction of Online Education for the FEI.

The introduction of Online Education offers opportunities to significantly improve the quality of education and collaboration within the equestrian community. It is a new way of education, which would require a gradual familiarisation of all stakeholders.

In business and professional education the use of Online Education is widely spread, whereas in sport the concept of online education is fairly unknown, which would make the FEI the first Olympic sport (including the IOC) to introduce professional Online Education for its stakeholders.

The introduction of Online Education for the FEI would not make residential courses redundant as the need for a physical meeting of FEI stakeholders (such as judges, stewards, TDs, trainers etc) with FEI Course Directors remains. But this notion is not unique to the FEI. The education concepts within businesses or universities have addressed this issue with the idea of “blended learning”. This term describes a combination of online and residential education, which provides a greater learning effect than traditional residential courses alone.

The proposed FEI Online Education Platform is currently being referred to as “FEI Campus” (fig. 3).

The introduction of Online Education will ideally support the efforts of FEI Solidarity and fit perfectly into the FEI Solidarity matrix. Online Education would allow participants to be fully integrated into the education activities at very small cost. They could join seminars, meetings and discussion groups on a regular basis.

FEI Exchange Programme

The purpose of the “Exchange Programme for FEI Officials” is to support National Federations and FEI Officials through attending events at a higher level than those being available in their own country. The Exchange Programme is available for allOfficials in all FEI Disciplines, with the exception of Eventing where a separate programme has been set up.

More than 30 Officials from almost 30 National Federations received financial support from the FEI Exchange Programme in 2012.

New annual fees and charges for National Federations

A new system for level of categorisation of National Federations has been developed by the Education and Standards Department, and was approved at the FEI General Assembly 2012.

The new system is transparent because it only uses official FEI statistics. It is comprehensible because it applies the principle of “the more administrative workload for FEI, the higher the fee” and vice versa. It events out annual variances by always taking into consideration, a four year cycle and does not treat all event levels the same: lower level events will be factored in more (no 1* events at all, 2* events count 50%), mid-level events (3*) are kept neutral and higher level events (4* to 5*) will be factored in gradually more.

The new system is easily adaptable within a certain four-year cycle by using a spreadsheet and indexes. The fees could be calculated for each new four-year cycle and be decided at every General Assembly. The new system introduces a new level of fee (Level 6: 1000,- CHF) to close the gap between the actual Level 1 (250,- CHF) and Level 2 (2000,- CHF). The lowest fee (Level 7) increased from CHF 250,- to CHF 500,-.

Finally the new system ensures that the revenue for the FEI remains unchanged.
Groups I & II

In 2012, the members of FEI Groups I & II met twice, both times in connection with other events of the FEI: on 30 May during the FEI Sports Forum in Lausanne (SUI) and on 6 November on the occasion of the FEI and EEF General Assemblies in Istanbul (TUR). All meetings of Groups I & II were run jointly. The main topics are outlined below:

Evaluation of Shows (ECS)

Already during their meeting in November 2011 the members agreed to the plan of the FEI to evaluate the Jumping events by means of a system that has been proven and tested in the USA. By means of this procedure (Event Classification – ECS) the shows shall on the one hand be evaluated in a way that they can then be categorised according to their quality into a star system. On the other hand, it shall also become possible to solve or at least to minimise the problems with date clashes, Series or Pay Cards. When this system is introduced, the decisions have to be taken with a view to these aspects in particular.

European Multi-Sports Games

The survey among the members showed that they were sceptical about the organisation of such Games. The current system of European Championships in the FEI disciplines is well-functioning and offers all NFs the possibility to participate. European Games and Championships could not take place in the same year. It was emphasised that it was considered unrealistic to organise the event already in 2015 with participation of the equestrian disciplines.

NB: European Multi-Sports Games are going to take place in 2015 in a number of disciplines, but without any equestrian ones.

FEI Solidarity / Brotherhood

It needs to be secured that the aid projects of FEI (Solidarity) and EEF (Brotherhood) cooperate closely and complement one another. Talks to this end were very positive.

Nations Cup Series

The discussion on the development of the Nations Cup Series played an extremely prominent role in the reporting year. In several meetings in which 32 NFs of Groups I & II participated and together with the FEI Jumping Committee, a system of qualifications of the European teams for the World Final could be developed that meets both the requirements of universality and of maintaining the high quality standards of Jumping. The year 2013 when the new system is introduced will be of particular importance. After the experiences in the first year, corrections will be possible. Everybody agreed that this is the most important product of international equestrian sport. It is named Furusiyya FEI Nations Cup™ Series.

Best Practice

The second “Best Practice in Horse Industry” conference was organised by the Polish NF on 19 and 20 January 2012 in Warsaw, in memory of Michal Wroblewski. The different sessions were well attended, and presentations were made available to all interested NFs afterwards.

Chairs and Deputy Chairs

With effect as of the FEI General Assembly 2012 in Istanbul, Christian Paillot (FRA) resigned from his post as Chairman of FEI Group I before the end of his term. The members of Groups I & II expressed their thanks for Christian Paillot’s extraordinarily intensive and effective work during his term. As his successor, the FEI General Assembly voted for Armanag Oezgorkey (TUR) with a large majority. On the basis of the Statutes decided in Istanbul, Manuel Bandeira de Mello (POR; Group I) and Ulf Helgstrand (DEN; Group II) were elected Deputy Chairmen. Henfried Haring remains Chair of Group II.

Group III

The Group met on the occasions of the FEI General Assembly in Istanbul. The main topics of discussion are summarised below:

Olympic & Paralympic Games

Riders from Ukraine, Russia, Belarus and Azerbaijan qualified and competed in the 2012 Olympic Games.

FEI World Cup™ Jumping

The issue of Iran’s inclusion into the Caucasian League was addressed in order to provide opportunities for Armenian athletes to obtain points. However it was subsequently decided not to change the composition of the leagues but to provide an interim solution so that Armenian riders can compete in other leagues to obtain cross over points. Armenia was also encouraged to host FEI World Cup™ events so that their riders could earn points that way.

FEI World Cup™ Dressage

The Finals of the East-European League was scheduled for end-March 2013 in Zhashtov town of Ukraine as a host.

Dressage

The level of Dressage in the group demands that the referees are included in “five star elite”. In the discussion with the Director of Dressage Department the Group proposed nominations of highly competent Judges – Natalia Petukhova (Belorussia) and Igor Kogan (Russia).

Best Practice

The second “Best Practice in Horse Industry” conference was organised by the Polish NF on 19 and 20 January 2012 in Warsaw, in memory of Michal Wroblewski. The different sessions were well attended, and presentations were made available to all interested NFs afterwards.

Veterinary matters

Secretary General of Azerbaijan Federation elaborated on the issue of equines transportation and informed the participants that in the run-up to the CSI5* Azerbaijan actively works on country recognition as free veterinary zone and recognition of Azeri national veterinary passport as international passport.

Deputy Chair

Oleksandr Onyshchenko (UKR), President of Equestrian Federation of Ukraine, outstanding rider, politician and businessman was approved as Deputy Group Chair.

Seminars

The Department of Education and Development reached an agreement on organising a seminar for Endurance Judges in Kazakhstan in 2013 and another seminar for Endurance Judges in Azerbaijan.

Sport Development & political unrest

The Vice President of Armenian Federation gave his vision of the general level of equestrian sport development in the Caucasian region and Armenia, and pleaded for better cooperation within the Group, transparency of competition and equal opportunities to all the riders, and especially to those in the Caucasian League. Trans-border and political conflicts should not be a barrier to domestic sports development. Members of the Group expressed their support and willingness to cooperate with the Armenian Federation.
**Nomination Committee Representative**

The Group had been disallowed from exercising their privileges of having a representative on the Nomination Committee leading up to the GA. This occurred as a result of the current representative receiving a nomination for Group Chair and subsequently being asked by the FEI to resign his post on the Nominations Committee. Concurrently, the newly-nominated representative for the Nominations Committee not being accepted as an interim replacement until ratification at the GA. The Group felt that this was unconstitutional and that alternative measures should be standardised by the FEI as to prevent a recurrence of this scenario. A presentation to the Bureau by Mrs. Mary McTaggart (CAV) was made, addressing this matter on behalf of the Group.

**FEI Eventing Rules – concept of individual classifications**

There was concern from USEF regarding this change as it would result in increased costs due to having to change the status of same level competitions already being hosted in the US, to become of FEI status. It was reported that there was potential for Eventing to be included at the Central American and Caribbean Games level as well as from a development point of view, to host 2* Eventing at the Pan Am Games as there is an issue of a minimum of 5 countries needed for participation. These matters to be redressed at the 2013 FEI Sports Forum.

**New format for Dressage at Pan American Games**

As a new format for the Pan Am Games was being explored to facilitate the qualification process for the Olympic Games, this was tested during the Americas Cup being hosted in Wellington in 2013. The formula would permit for a Team of 4 to be represented by mixed level teams (PSG and GP) allowing the continued participation of all NF’s as well as the growth of the sport. The objective is to allow qualification for the Olympic Games at the level required.

**International Movement of Horses**

An OIE conference was held in Panama in December discussing the evolution of a new concept of a sub-population of sports horses to be recognised by Governments and Agriculture Ministries for the purpose of movement. A request was put to the FEI to extend an official letter addressed to the relevant Government Departments to substantiate this initiative in order to aid the NF’s in promoting their participation.

**Regional Group Meetings with Bureau**

On the issue of the exclusion of the Associate Members from the process of affiliation, it was proposed to encourage the Bureau to negotiate a memorandum of understanding with each of the Associate Members with effect from Dec 2013 using 2013 as a transition year.

**Central American and Caribbean Games**

PAEC was currently looking at the qualifying details for the Games.

**Pan American Games 2015**

It was noted that there would be an increase in the official participation quota. Despite efforts, Para-Equestrian will not be included for Equestrian. There will be 36 sports and 6000 athletes. So far Technical Delegates have been approved for Jumping and Eventing while the TD for Dressage is still to be determined.

**WEG 2018**

Canada bidding to host WEG 2018 in Bromont, Quebec.

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**Olympic Qualification**

**LONDON 2012**

With regards to the qualification procedure in the build up to London, Group V unanimously agreed that for future Olympic qualifications, exceptions to the number of National Judges at an event be used for development purposes only and not for an Olympic Qualifier.

**PAN AMERICAN GAMES 2015**

The difficulties in obtaining Olympic qualification were discussed. With regards to Dressage and Eventing, the Group requests to maintain the 2 slots for the OG qualification (TEAM) and for 2 individuals to be qualified directly to the OG through the Pan Ams (not ranking). Regarding Jumping, the matter of Olympic format vs continental format was discussed again and it was agreed that Olympic Format was what Group V supported.

**Championship for Children, pre-Juniors, Juniors and Young Riders**

Following the event in Passo Fundo (BRA) in 2012 which proved a real setback for the sport as sanitary restrictions prohibited the majority of countries to attend, the proposal by Venezuela to create a Central American & Caribbean Championship for CH, PJ, J and YR was presented to the FEI in June 2012, a second letter of support was sent requesting to consider the petition for the following reasons: sanitary restrictions; transportation costs; promoting the participation of Central America & the Islands; and to avoid further political discussions among Groups V and VI regarding allocation and participation at this event in the future.

**FEI World Cup™ 2012/2013 Season**

It was suggested to the Jumping Committee to have crossover points between the N. South American League and the CAC league. As for some countries such as the Dominican Republic, it is easier to travel to N. South America than to Central America, and that they would like the FEI to consider them switching from one league to the other.

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**Solidarity Issues related to the FEI World Cup™ proposal**

Group V agrees with the principle of the Nations Cup presented by the FEI. Venezuela and Colombia requested to be able to take part in the North American competitions given sanitary restrictions when travelling to Brazil where the only CSIO would be held, but were denied the request.

**YOG qualification VEN & COL**

The same issue applies to the qualifier for the 2014 Youth Olympic Games, whereby sanitary restrictions would not allow horses from VEN and COL to come into Rosario, Argentina to qualify. These countries requested that they qualify through the Challenge A as the rest of the countries in Group V. It was subsequently assured that a sanitary corridor would be set up.

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**Group V**

**New Format for Jumping at Pan American Games**

The FEI accepted the proposal from PAEC.

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**WEG 2018**

Canada bidding to host WEG 2018 in Bromont, Quebec.
Group VI

It was decided to appoint Ms. Gloria de Cuesta educational department coordinator of Group VI, to manage an educational policy with the FEI and achieving development of FEI officials in the region.

Intense work was done following the meeting in Guadalajara Mexico in 2011 tackling health issues and facilitating the movement of horses in the region, with the creation of a global network of government, veterinary and horse sport specialists to help improve the movement of high-health, high-performance sport horses. This meeting was followed up in 2012 with a summit on the international movement of horses in Panama City from 11-13 December. The Group worked closely with the Ministries of Animal Health of each country in the group in view of the meeting to be held. With participation in equestrian sport reaching a record high in South America, discussions are ongoing to include Eventing at the Odesur Games in Chile 2014.

Within Group VI it was decided to set the height at 1,40 and 1,45 for ODESUR Games, and it is foreseen to continue to apply this in the future.

The Group is working together with Brazil and Argentina to provide a sanitary corridor for the temporary import of horses to the Americas Championships children, juniors and pre–juniors and South American young riders.

A rider exchange (Children Category) was discussed and the BRA NF promised to provide horses for the Dressage riders (children’s Category) for the next CDIs that will take place in Brazil as well as providing the technical support for these participants of Group VI to be able to compete. In November, two riders from Peru and two from Ecuador competed.

The Group is working on forming a trading system for officials of all countries within Group VI. The idea is to exchange the officials among the countries in the Group to improve their techniques.

Group VII

The Group thanked the Saudi Equestrian Fund for their vision and for their belief in this flagship series. The restructuring process to give the series a truly global reach would not have been possible without their financial support. The Al Ain CSI5* in Abu Dhabi will be the opening qualifier of the 2013 series.

Although the political and security situation in many of the FEI World Cup™ organising countries was jeopardised, the 2011-2012 season was nevertheless a success:

- 11 FEI World Cup™ events were organised
- 77 Arab Athletes participated of which 63 earned FEI World Cup™ Points
- Sheikh Ali Al-Thani (QAT) and Sameh El-Dahan (EGY) participated in the FEI World Cup™ Final in s’Hertogenbosch.

The Group recommends the following:

- Dates: season to stay the same - September to December and January (allow 1st week of February in case it is held in the UAE).
- Maximum Competitions: needs to be raised to cover instances of cancellations due to force majeure. The Group recommends the maximum number of FEI World Cup™ Competitions be increased to 15 per season.
- Increase the number for qualified Arab riders from 2 to 3 in the FEI World Cup™ Final.

The Group discussed the issue faced by Arab riders competing in the Olympic Games or the FEI World Equestrian Games™ but unable to get invitations to major events.
Group VIII

Activities
The FEI Children International Classic Final 2011 was held in Hong Kong in January 2012.
The Group had a healthy interest in the FEI World Cup™ having five Leagues for the FEI World Cup™ Jumping (AUS, CHN, South East Asia, JPN, NZL) and one FEI World Cup™ Dressage League.

Transport and Quarantine
The group is very concerned with the issue of Transportation and Quarantine, and will work closely with the FEI Veterinary Department to improve on the above.

Training of Officials
Seminars were held last year to train and promote Jumping Course Designers, Jumping Judges and Endurance officials.

Olympic Games
Six countries (Australia, Hong Kong, Japan, New Zealand, Singapore & Thailand) sent individuals and/or teams to the London 2012 Olympic & Paralympic Games. Both Australia and Japan fielded riders in all the disciplines (Jumping, Dressage, Eventing, Para-Equestrian Dressage), Australia being the only country in Group VIII to field teams in all the disciplines. In terms of medals: Australia won an individual gold medal in the Para-Equestrian Dressage events; Singapore won individual silver and bronze medals in the Para-Equestrian Dressage events; and New Zealand won team bronze in the Eventing.

FUTURE
There is a growing interest as seen in the entries for these Events.

Events
During 2012, the Group had a total of 253 FEI events:

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<tr>
<td>Para-Equestrian</td>
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Group IX

Two meetings were held in 2012. Fourteen delegates from eight Federations attended the regional meeting in Zimbabwe. The second meeting was held in Istanbul with fewer delegates representing fewer NFs due to travel costs and expenses, but nevertheless a strong representation by proxy.

Group Chair and Deputy Chair
In Istanbul Mrs. Mary Binks was re-elected as Group Chair and Mr. Eric Bianchi (RSA) was elected as the new Deputy Chair. The Chair thanked the outgoing Deputy, Mme. Clotilde Jauffret (MRI) for all her work and efforts for the Group during her term and for agreeing to stay on as Indian Ocean Representative.

Veterinary issues
Development is still seriously hindered by veterinary issues. The Group appointed a Work Force to investigate streamlining temporary importation and exportation of horses for competition as well as a regionally recognised passport system. It is hoped that the present quarantine requirements will be eased in the near future and SAEF is working hard on this project. For the majority of the Group, the exportation of horses from their region in Africa is nearly impossible, so it is vital to strengthen regional competition.

FUTURE
The participation of Group IX Athletes in top-level International competitions is mostly restricted to athletes who live abroad. Another Work Force has been set up to investigate increasing the number and levels of Group IX competitions. With the exception of the Challenges, few Federations in the Group are able to hold FEI Events although this year FEI Shows from 1* - 4* were held in four Federations in five disciplines. “Friendly” Regional team competitions were also held in five NFs.

IRELAND

Solidarity
Solidarity projects benefitted athletes and officials from many Federations in the Group. Malawi youth and the Group Vaulting projects are running well. Several NFs applied for grants for 2013 and were successful. The Group is looking forward to the visit by the FEI Solidarity Officer in 2013.

Development
There is continued popularity and participation in all disciplines. With FEI support, Endurance, Eventing and Vaulting are still showing the greatest increases. RSA has a very strong system of competition in schools and other NFs intend to copy this model to increase the support base, interest youth and give equestrian sports a strong place in school sport curriculums.

FEI new subscriptions
There was concern as the subscription of every NF in the Group went up considerably. While the majority went up to a reasonable new rate a few nations had their subscriptions raised by more than 1000%. The Group was grateful when it decided to spread the increases over three years to allow the NFs to budget for them.

Communication
Within the Group communication and cooperation continues to improve. It was agreed to establish a Group Calendar and an Officials List so Group members can all benefit from regional events and expertise. In 2012 the Group established a “Facebook” page, which is a viable and popular tool, making communication more convenient for many.

The Group is very grateful to the FEI and all HQ staff for all their strong support in 2012. A special thanks goes to the Solidarity Department for their help with this important initiative. It will make a very positive difference to improving sport in the region.

Asian Championship
The Asia Championship for Eventing was postponed and will be held in 2013.

Development
For the development of the sport, most of the Group’s members are actively participating in the World Challenge. For the FEI World Jumping Challenge, 10 NFs (AUS, CHN, HKG, IND, MAS, NZL, PHIL, SIN, THA, TPE) participated.
For the FEI World Dressage Challenge, 10 NFs also participated. These were CHN, HKG, INA, IND, MAS, NZL, PHIL, SIN, THA, TPE.

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Asian Championship
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Over the last ten years, the number of international events per year have increased by 270%.

Courses and Seminars in 2012

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<tr>
<th>COURSES</th>
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The number of courses and seminars have remained relatively stable with 143 courses in 2012 as opposed to 139 in 2011.
## International Events

**ORGANISED BY NATIONAL FEDERATIONS**

<table>
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<tr>
<th>COUNTRY</th>
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The FEI Awards, since their creation in 2009, have rewarded individuals in five categories: HSBC Rising Star, Reem Acra Best Athlete, Development, Against All Odds and Best Groom. Over 300 guests attended the 2012 FEI Awards Ceremony in Istanbul, Turkey to congratulate the winners on their talent, commitment, generosity and courage.

The five winners were selected following a three-month call for nominations. The awards scheme was this year endorsed by Jacques Rogge, President of the International Olympic Committee (IOC), who encouraged the equestrian community to “nominate individuals who give the best of themselves and embrace the Olympic values of Respect, Excellence and Friendship in their work with horses and in their everyday lives.”

HRH Princess Haya chaired the judging panel, which was composed of Rosana Mara Roig, Director and Secretary General of the Puerto Rico Equestrian Federation; and Pan Zschen, President of the Chinese Equestrian Association.

### Reem Acra Best Athlete Award

**MICHAEL JUNG (GER)**

Michael Jung turned 30 on 31 July 2012, the day he became the first rider to simultaneously hold Olympic, European and World Eventing titles and contributed to Team Germany’s Olympic gold medal. A month earlier, he had triumphed at the penultimate leg of the HSBC FEI Classics™ at Luhmühlen (GER), going on to finish in fourth place on the final leaderboard of the same series.

### HSBC Rising Star Award

**THOMAS MCDERMOTT (AUS)**

Thomas McDermott’s meteoric rise to success on Australia’s elite jumping scene has been impressive. Not only has his talent earned him Equestrian Australia’s Young Athlete of the Year title for the second time, he is also the first athlete in his country to win both the National Young Rider and Senior titles. In addition, he holds the National Young Rider of the Year title for the second year. The future of this rider, who competed in the inaugural Youth Olympic Games in Singapore in 2010, could not look brighter.

### Development Award

**SHUMBASHABA-HORSES HELPING PEOPLE: SHARON BOYCE (RSA)**

Sharon Boyce founded Shumbashaba more than 20 years ago as a therapeutic riding centre for people with special needs. Over the years, it activities diversified to include equine-assisted psychotherapy and learning. This non-profit organisation improves the quality of life of seriously disadvantaged people in the township of Diepsloot near Johannesburg, often working in partnership with government departments and non-profit organisations operating there. Its ground-based programmes have improved the quality of life of seriously disadvantaged people in the township of Diepsloot near Johannesburg, often working in partnership with government departments and non-profit organisations operating there. Its ground-based programmes have had a positive impact on teenagers faced with poverty, limited educational opportunities and unemployment by teaching them to relate to others, their environment and themselves on the basis of awareness, integrity, respect and trust. Children with disabilities from these communities, who have limited access to health facilities and treatment, benefit enormously from Shumbashaba’s therapeutic riding programme.

### Best Groom Award

**CELIA RIJNTJES (NED)**

Celia Rijntjes has groomed for Swedish Jumping rider Rolf-Göran Bengtsson for 18 years, since they both worked in the Netherlands for 1992 Olympic Team Gold medalist Jan Tops. Rolf set up his own stables in Breitenburg, Germany in 2003 and offered Celia a job. She has looked after the Olympic silver medallist’s top horses ever since. Celia has worked at Olympic Games, FEI World Equestrian Games™ and Rolex FEI World Cup™ Finals, as well as other events, where she has also supported the Swedish equestrian teams. Rolf is full of praise for Celia. “You could not find a better groom for your horses or to take responsibility for your stables,” he said. “She is always on top of things and always puts the horses’ needs above her own. I never have to worry one minute about the horses or the arrangements made for them.”

### Against All Odds Award

**COURTNEY KING-DYE (USA)**

Courtney King-Dye took to the saddle when she was nine. Years later, she represented the United States at the Beijing 2008 Olympic Games, and at the FEI World Cup™ Finals 2007 and 2008. Along the way, she became a USDF-certified Dressage instructor and trainer and graduated from Columbia University with a degree in literature. In 2010, a horse Courtney was schooling tripped and fell. Courtney, who was not wearing a helmet, fractured her skull in the fall and suffered a Traumatic Brain Injury. After four weeks in a coma, she spent three months in hospital re-learning how to walk and talk and the accident still severely affects her coordination and speech. Courtney advocates educating equestrians on the benefits of wearing helmets through the Riders4Helmets campaign (www.riders4helmets.com).

Find out more about the FEI Awards at [www.feiawards.org](http://www.feiawards.org)
Communications

www.fei.org @FEI
Bringing all the news, information and FEI disciplines to life
9:00am 12 August 2012

#FEI @FEI
Over 70,000 FEI FB followers.
9:00am 12 August 2012

info@FEI
Hundreds of media queries throughout the year
9:00am 12 August 2012

#Twitter @FEI
Over 20,000 followers
9:00am 12 August 2012

Newsletters @FEI
Over 250 press releases, competition reports, and media advisories sent to over 4,000 subscribers

Olympic & Paralympic Games

1.6 million people
WEEKLY TOTAL REACH DURING OLYMPIC GAMES

history.fei.org
Creation of the History Hub, an online platform celebrating 100 years of Olympic history and the more recent Paralympic exploits.

Brought to you by the FEI to celebrate 100 YEARS of equestrian sport in the Olympic movement 1912-2012

Regular updates on Facebook and Twitter with results, behind the scenes photos and stories from the Games

Over
60
press releases

60

Over
15
Clean Sport emailers sent in the build up to the Olympic Games

15

Over
14
Clean Sport emailers sent in the build up to the Paralympic Games

14

2.6 million
#Dressage tweets sent globally in an hour on 7 August

2.6

OVER HALF A million
weekly total reach during Paralympic games

100

Comprehensive biographies for all the athletes competing at the Games

FEI Annual Report (print, online and iPad versions)
Press kits for all the FEI Series and Championships
Newsletters and emaiers

FEI Gallery

New

design elements, content review and updates

Facilitating interviews and media requests for the FEI President and senior management

FEI WINDOWS IN EQUESTRIAN
France, China, Arabia

REGULAR PRESS RELEASES AND PROMOTION THROUGH TRADITIONAL AND SOCIAL MEDIA

Campaigns & Communications tools

Dedicated press service and far reaching communications strategy for equestrian fans & enthusiasts all over the world

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Over 20,000 followers
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Commercial Activities

2012 was a very productive year for the FEI commercial department. Highlights have been the renewal of its partnership with fashion designer Reem Acra for a further 3 years, the decision of the Saudi Equestrian Fund to further their support of the FEI Nations Cup™ as title sponsors for 4 years, as well as the historic 10 year agreement which the FEI concluded with Longines at the end of 2012 and which will see Longines become the FEI's first Top Partner according to a new sponsorship structure and strategy which was approved by the FEI Bureau in June 2012.

Saudi Equestrian Fund

The Saudi Equestrian Fund, which was created by HM King Abdullah bin Abdulaziz to give the Kingdom of Saudi Arabia a lasting legacy in equestrianism through sport and cultural events, provided financial support to the FEI Nations Cup™ Jumping series during 2012, a transition year during which a new structure of the series was developed through intense consultation between the FEI and the sport’s stakeholders around the world.

Under the new structure and with the support of the Saudi Equestrian Fund (represented by Furusiyya, a single Arabic word embracing the idea of horsemanship, chivalry, and equestrian knowledge in general), the Furusiyya FEI Nations Cup™ Jumping is now a genuinely international competition which gives all nations – whether from developed or developing countries – the opportunity to compete on a level playing field and qualify for a highly prestigious final.

Longines

After very productive negotiations at the end of 2012, the FEI and Longines formalised a partnership worth a nine-digit Euro sum over the next 10 years. The new agreement marks the biggest partnership deal ever brokered by the FEI and one of the most important global sports partnerships in recent years.

The partnership sees Longines become the Official Timekeeper and Official Watch of the FEI and involves a number of major rights packages, including title sponsor of the Longines FEI World Cup™ Jumping Western European League and Final, the FEI World Rider Rankings for Jumping, official timekeeper of the Furusiyya FEI Nations Cup™ from 2013 onwards and of the FEI World Equestrian Games™ in 2018 and 2022. Additionally, Longines will be title sponsor of the FEI World Endurance Championships in 2016 and 2020.

A key element of the partnership is a significant investment by Longines in the development – together with the FEI – of cutting-edge time-keeping and data-handling services, including the related technology, specifically for equestrian sport. The development of these services will be for multimedia applications use, giant screens, scoreboards, and for broadcasters as part of the presentation of FEI events around the world.

HSBC

HSBC’s partnership with the FEI has now reached its fifth anniversary and includes the title sponsorships of the HSBC FEI Classics™ and the HSBC FEI European Championships taking place in 2013 in Malmö (Sweden).

The competition format of the HSBC FEI Classics™ was reviewed in 2011 to incorporate the Australian CCI 4* into the series, now running from October to September. The series offers HSBC unique opportunities to communicate on their brand, through client hospitality, onsite presence and media trips. The prize money is split between the top five riders at the end of the season and a training bursary is also awarded after each event to the best rider having completed his/her first 4-star event.

The awareness and visibility of the HSBC Rankings (Eventing global rankings) have also grown significantly in 2012. The Leading Rider of the HSBC Rankings is entitled to wear an armband during Eventing competitions and prize-money is allocated to the Leading Rider of the HSBC Rankings at the end of the season.

The HSBC Rising Star award at the FEI Awards ceremony which took place during the FEI General Assembly in November 2012 was won by Thomas McDermott of Australia.

Rolex

For its fifth year as title sponsor of the FEI World Cup™ Western European League and Final, Rolex saw the end of an era with the first US rider, Rich Fellers, finally lifting the coveted FEI World Cup™ Jumping trophy since 25 years. When the last season of the 3 year cycle of the Rolex FEI World Cup™ started again in October with the show in Oсло, Rolex was still enjoying major visibility during the summer with the renowned green and gold armband identifying the world leading rider of the Rolex Rankings in all competitions he/she participates in. The 2012/13 season is Rolex’s last season as title sponsor of the FEI World Cup™ as the series will welcome Longines as title sponsor from June 2013.

2012 is also Rolex’s last year as partner of the FEI television magazine FEI Equestrian World, which offers an equestrian window every month to a global audience thanks to comprehensive international broadcast distribution.

Last but not least, Rolex have once again decided to bring their support to Alltech FEI World Equestrian Games™ which will take place in Normandy in France in 2014 by signing a partnership agreement with the organisers.

Reem Acra

The second season of the Reem Acra FEI World Cup™ saw once again the victory of Adelinde Cornelissen and Jerich Parzival on home ground during the Final in ‘s-Hertogenbosch. The season was also marked by the renewal of the FEI and Reem Acra partnership, signing for an additional 3 years starting with the 2013/2014 season. This successful partnership will continue to bring crucial support to this key FEI series that has been developing strongly over the last few years.

Reem Acra also supported once again the FEI Awards by associating her name with the Best Athlete Award which was offered to Michael Jung in Istanbul during the FEI General Assembly in November 2012. This outstanding athlete was rewarded for his impressive performances at the FEI European Eventing Championships in Luhmühlen as well as his victory at the Olympic Games in London.
In March 2012, the FEI invited equestrian enthusiasts and designers of all ages around the world to enter its global online competition to create new “pictograms” for its disciplines. A clear set of guidelines and criteria were laid out with just six weeks for the budding designers to submit their proposals.

Eighty-five (85) entries from 17 nations were received from a very diverse field of people with ages ranging from 15 to 74. The designs were then reviewed by a panel of five judges including the FEI President HRH Princess Haya; Kevin Staut, former European Champion and member of the silver medal winning team at the Alltech FEI World Equestrian Games™ in 2010; Lambis V. Nikolaou, Chairman of the IOC Culture and Education Commission; international graphic design specialists; and a final combined vote from the Commercial and Communications departments of the FEI.

Applicants were required to submit a minimum of two designs depicting two of the FEI’s disciplines with the understanding that the winning design concept would then serve as the inspiration and basis of the new pictograms being developed by the FEI.

Capturing the form, the proportions, the movement and the unique relationship between athletes and their horses was one of the biggest challenges that the designers were faced with. But achieving that balance is exactly what Peder Fredricson, the winner, set out to do. He was perhaps at an advantage given his extensive and comprehensive equestrian background having competed for Sweden at the age of 20 at the 1992 Olympic Games in Barcelona in Eventing, and then years later, winning team silver at the 2004 Olympic Games in Athens in Jumping. His wife and brother were both on the Swedish team at the London 2012 Olympic Games and he competes very regularly in FEI Nations Cup™, FEI World Cup™ and renowned international shows.

“As a rider, I know how it should appear, the correct proportions, the connection and the movement. I’m really happy to have done this and am proud that my designs were chosen.”

Thanks to the formidable input from Peder Fredricson, the panel of judges and design team, the new pictograms are now in use by the FEI, its 132 National Federations and organisers of FEI events around the world.

Pictogram competition winner
Peder Fredricson

The FEI has worked with its licensees on the development of the first FEI branded clothing line and on the first collection of FEI branded coins for collectors, both due to be launched in spring 2013. These were developed with the goal of being appealing to a wide consumer base (general public, leisure riders, equestrian enthusiasts, etc.).

FEI Licensing & Merchandising
Content Production

In 2012, FEI’s broadcast content production was focused on following the competition calendar thereby producing audio visual content for distribution to traditional TV and online platforms in the form of live broadcast signals, highlights programs, season preview/review programs from FEI’s flagship series such as:

- Reem Acra FEI World Cup™ Dressage 2011-12 & 2012-13
- Rolex FEI World Cup™ Jumping 2011-12 & 2012-13
- FEI World Cup™ Driving 2011-12 & 2012-13
- HSBC FEI Classics™ 2011-12 & 2013-13
- FEI Nations Cup™ Jumping 2012

As well as FEI’s equestrian lifestyle oriented monthly magazine program:

- FEI Equestrian World

The year also saw – on FEI TV among others - global live broadcasts of the Longines FEI World Endurance Championships from Euston Park, Great Britain (for the first time ever), the FEI General Assembly from Istanbul, Turkey and the FEI World Cup™ Finals in the Disciplines of Driving and Vaulting from Bordeaux, France.

In addition live coverage was offered, for the first time ever, from the FEI European Vaulting Championships for Juniors in Pezinok, Slovakia, the FEI World Vaulting Championships in Le Mans, France and the FEI World Dressage Championships for Young Horse in Verden, Germany. Competitions of the Promotional League of the FEI Nations Cup™ Jumping in Linz, Austria and Barcelona, Spain were broadcasted as well.

Furthermore FEI produced more than 350 video clips for online distribution via its different web-based outlets (FEI TV, FEI TV YouTube channel, FEI TV’s syndicated players, FEI Facebook page, etc.) featuring event previews and reviews, highlights, interviews, magazine type of content, etc.

Last but not least, despite extending its programming offer as it did in 2010 and 2011, through synergies and the renegotiation of budgets with suppliers, costs for audio-visual content production were kept stable.

Broadcasting

Having renewed and/or extended the agreements with its key partners in the broadcast sector in 2011, the overall objective of FEI’s broadcast operations in 2012 was to consolidate operations further to the significant growth of the sector that was achieved during the past 2-3 years. Simultaneously, the FEI continued looking into opportunities to further increasing TV-license revenues, broadening FEI’s broadcast audiences and strengthening its reach and coverage thereby increasing the value of FEI events to the benefit of the FEI, the respective organising committees and commercial partners.
Content Distribution

2012 saw further – partly significant - increases (including some all time highs) in hours of television broadcast coverage across all major FEI series, thereby strengthening the global visibility of the sport and contributing to the further establishment and increase in value of key events and series. At the same time, FEI unfortunately also experienced drops in cumulated audiences for some of its series. The main reasons for these lay in the unfortunate cancellation of the Mitsubishi Motors Badminton Horse Trials due to adverse weather conditions, the on-going re-structuring process of the FEI Nations Cup™ Jumping that seemed to have a negative impact on audience interest in the series and the cancellation of major scheduled broadcasts by Dutch public broadcaster NOS during the Final of the Rolex FEI World Cup™ Jumping due to non-sport related events in the Netherlands.

Despite the above, the event indexes which relate broadcasting time to audiences allowing for an objective assessment of an event’s broadcast performance, continued to show positive trends across all FEI series.

Although having to continuously operate in a difficult marketplace which sees the value of second tier sports rights decreasing more and more, as in 2010 and 2011, revenues from licensing FEI broadcast rights increased again in 2012. Revenues from TV-rights sales in 2012 more than doubled compared to the last comparable year which – according to the competition calendar - was 2008.

FEI TV

FEI does not hold any broadcasting rights to the Olympic Games. Accordingly, the Olympic Games in London - with the interest of the audience being focused on the competitions for glory in London - and a consequently reduced FEI competition calendar with regards to major FEI Championships in the Olympic disciplines were expected to constitute a significant challenge for FEI’s official video website in 2013.

Notwithstanding the above, traffic figures were either consolidated or showed slight increases. This resulted in making the fourth year of operation of FEI TV again a financially profitable one.

It is noteworthy that the combination of continued FEI TV growth and reduced traditional TV-revenues [due to the reduced 2012 FEI competition calendar], resulted for the first time ever in revenues from the online/mobile project exceeding revenues from the sales of traditional TV-nights.

Since its launch, the platform has been successfully transformed from an FEI development project into a revenue generator for the federation as well as into a highly effective marketing tool for the FEI. The service is offering users frequent and high quality live broadcasts from the world’s most prestigious equestrian events as well as a unique and constantly updated back catalogue across all FEI disciplines.

As per 2012, subscribers to FEI TV generated more than 1 million visits and approximately 2.4 million page views. The users had access to over 200 hours of live broadcasts from approximately 40 key FEI events from around the globe (see above). In addition, more than 350 clips for distribution across the different online outlets (FEI TV, FEI TV YouTube channel, FEI TV’s syndicated players, FEI Facebook page, Perform’s E-player, etc.) were produced.

In 2012 by adding the “FEI TV on the Go” application for iPad and iPad mini, the service was successfully extended to mobile. Applications for iPhone and Android operated devices are to follow in 2013.

*All figures compared to previous edition of respective FEI Championships or season of FEI series.
## Balance Sheet at 31 December 2012
(All amounts in Swiss Francs)

### ASSETS

<table>
<thead>
<tr>
<th>Current Assets</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>18,423,893</td>
<td>4,948,078</td>
</tr>
<tr>
<td>Marketable securities</td>
<td>14,029,756</td>
<td>13,087,419</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>1,101,958</td>
<td>2,024,475</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td><strong>38,721,174</strong></td>
<td><strong>23,513,578</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fixed Assets (net)</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>1,259,101</td>
<td>1,419,500</td>
</tr>
<tr>
<td>Motor vehicles</td>
<td>40,301</td>
<td>0</td>
</tr>
<tr>
<td>Computer hardware</td>
<td>181,484</td>
<td>222,490</td>
</tr>
<tr>
<td>Computer software and development</td>
<td>14,516</td>
<td>21,574</td>
</tr>
<tr>
<td><strong>Total Fixed Assets</strong></td>
<td><strong>1,495,403</strong></td>
<td><strong>1,683,565</strong></td>
</tr>
</tbody>
</table>

### TOTAL ASSETS

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>40,216,577</strong></td>
<td><strong>25,197,143</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES AND FUNDS

<table>
<thead>
<tr>
<th>Current Liabilities</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>2,374,315</td>
<td>1,591,719</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>953,554</td>
<td>1,655,557</td>
</tr>
<tr>
<td>Provisions and other advances on purchase of Fixed Asset</td>
<td>3,494,009</td>
<td>2,231,771</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td><strong>6,821,878</strong></td>
<td><strong>5,485,047</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Liabilities</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sponsorship funds received in advance</td>
<td>1,485,650</td>
<td>1,592,597</td>
</tr>
<tr>
<td>Olympic Solidarity contribution</td>
<td>91,244</td>
<td>131,014</td>
</tr>
<tr>
<td><strong>Total Other Liabilities</strong></td>
<td><strong>1,576,894</strong></td>
<td><strong>1,723,611</strong></td>
</tr>
</tbody>
</table>

### Designated Funds

<table>
<thead>
<tr>
<th>IOC Contribution Fund</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Veterinary Research Fund</td>
<td>12,415,403</td>
<td>0</td>
</tr>
<tr>
<td>Friends of the FEI Fund</td>
<td>3,321,704</td>
<td>3,896,480</td>
</tr>
<tr>
<td>Building Renovation Fund</td>
<td>1,217,435</td>
<td>1,381,805</td>
</tr>
<tr>
<td>Building Maintenance Fund</td>
<td>675,515</td>
<td>675,515</td>
</tr>
<tr>
<td>Other funds</td>
<td>247,591</td>
<td>264,797</td>
</tr>
<tr>
<td>FEI Solidarity Fund</td>
<td>3,637,945</td>
<td>2,176,812</td>
</tr>
<tr>
<td><strong>Total Designated Funds</strong></td>
<td><strong>21,984,787</strong></td>
<td><strong>8,864,604</strong></td>
</tr>
</tbody>
</table>

### Operating Fund

<table>
<thead>
<tr>
<th>Operating Fund, as per statement of changes in Operating Fund balance</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>9,833,018</td>
<td>9,123,881</td>
</tr>
<tr>
<td><strong>Total Liabilities and Funds</strong></td>
<td><strong>40,216,577</strong></td>
<td><strong>25,197,143</strong></td>
</tr>
</tbody>
</table>

### Sources of Revenues and Expenses for the Year ended 31 December
(All amounts in Swiss Francs)

### Revenues

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial / Marketing revenues</td>
<td>9,723,998</td>
</tr>
<tr>
<td>Event Revenues</td>
<td>6,372,604</td>
</tr>
<tr>
<td>Revenues from NFs (Passports &amp; Registrations)</td>
<td>5,209,591</td>
</tr>
<tr>
<td>Olympic revenues and other funds received</td>
<td>2,668,677</td>
</tr>
<tr>
<td>Veterinary revenues (testing)</td>
<td>1,818,549</td>
</tr>
<tr>
<td>Other revenues</td>
<td>2,195,662</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>27,989,081</strong></td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Administrative expenses</td>
<td>14,725,687</td>
</tr>
<tr>
<td>Commercial / Marketing expenses</td>
<td>9,078,178</td>
</tr>
<tr>
<td>Veterinary related expenses</td>
<td>1,367,896</td>
</tr>
<tr>
<td>Communications expenses</td>
<td>707,941</td>
</tr>
<tr>
<td>Event costs</td>
<td>220,454</td>
</tr>
<tr>
<td>Development Fund, Challenge</td>
<td>470,000</td>
</tr>
<tr>
<td>Education - Seminar and Courses</td>
<td>352,633</td>
</tr>
<tr>
<td>Integrity Unit</td>
<td>357,156</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>27,279,945</strong></td>
</tr>
</tbody>
</table>

### Result before extraordinary expenses

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Result before extraordinary expenses</strong></td>
<td><strong>709,137</strong></td>
</tr>
</tbody>
</table>

### Extraordinary Revenue

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Extraordinary Revenue</strong></td>
<td><strong>709,137</strong></td>
</tr>
</tbody>
</table>

### Extraordinary Expense

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Extraordinary Expense</strong></td>
<td><strong>-3,311,039</strong></td>
</tr>
</tbody>
</table>

### PROFIT / (LOSS)

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Profit / (Loss)</strong></td>
<td><strong>709,137</strong></td>
</tr>
</tbody>
</table>

* The 2012 financial statements are subject to the approval of the FEI General Assembly in November 2013.
FEI Headquarters

SECRETARY GENERAL’S OFFICE
Ingmar De Vos, Secretary General & CEO
Lucinda Arsenio, Manager FEI SG and President’s Offices & NF Liaison Officer
Anne Morin, Assistant

FEI GOVERNANCE & EXECUTIVE AFFAIRS
Sabrina Zeender, Director
Sophie Ruiz-Lerner, Events Manager
Julie Schlaefli, Coordinator

FEI SOLIDARITY
Jacqueline Brassant, Director
Jean-Philippe Camboulives, Solidarity Officer
Andrea Wiprechtiger, Coordinator

GAMES & CHAMPIONSHIPS
Tim Hadaway, Director

JUMPING
John P. Roche, Director
Deborah Riplinger, Coordinator
Anna Williams, Coordinator
Marysa Zoureli, Coordinator
Vicky-Eileen Baumann, Coordinator Education
Philippe Maynier, Assistant

DRESSAGE & PARA-EQUESTRIAN DRESSAGE
Tord Asmyr, Director
Anna Milne, Coordinator
Carina Mayer, Coordinator
Tammy Thill, Coordinator

EVENTING & OLYMPIC
Catrin Norrander, Director
Sandra Lecoultre, Coordinator
Nathalie Desscan, Assistant
Annelise Moens, Assistant
Frédérique Reflet, Assistant

ENDURANCE
Ian Williams, Director
Marc Chovelon, Coordinator
Camilla Kjellqvist, Assistant

DRIVING, REINING & VAULTING
Bettina de Rham, Director
Laetitia Gilliéron, Coordinator
Camilla Kjellqvist, Assistant

VETERINARY
Graeme Cooke, Director
Victoria Unt, Veterinary Advisor
Dominique Rochat, Coordinator
Inka Sayed, Assistant
Cendrine Pons-Stauffer, Assistant

COMMUNICATIONS
CORPORATE COMMUNICATIONS
Richard Johnson, Director
Olivia Robinson Gordon, Manager
Marianne Burkhardt, Manager
Nicole Sigrist, Webmaster
Gregory Takatch, Digital Designer

PRESS RELATIONS
Giana Willis, Director
Malina Gueorguiev, Manager
Ruth Grundy, Manager

EDUCATION & STANDARDS
Harald Müller, Executive Director
Tammy Thill, Coordinator

COMMERCIAL DEPARTMENT
Carsten Couchourou, Executive Director
Frédérique Martin-Basté, Manager
Christian Osterode, Manager
Nathalie Taylor, Manager
Marco Verdoza, Licensing & Branding Manager
Karim Lahleh, Junior Manager
Audrey Schroeter, Coordinator

LEGAL DEPARTMENT
Lisa Lazarus, General Counsel
Mikael Rentsch, Senior Legal Counsel
Francisco Lima, Legal Counsel
Carolin Fischer, Legal Counsel
Catherine Bollon, Coordinator
Sandra Menon Scoglio, Assistant

FINANCE
Claude Praz, Chief Financial Officer
Pierre-André Steffen, Accountant
Farah Hameed, Assistant

HUMAN RESOURCES
Maria Byrne, Manager
Natasca Arcoria, Coordinator
Sophie Wahlen, Assistant

RECEPTION
Patricia Cuenoud, Receptionist
Anne Morin, Receptionist
Sophie Wahlen, Receptionist

GENERAL SERVICES
Nicolas Hédoux, Facilities Maintenance Supervisor
François Luther, Coordinator

INFORMATION TECHNOLOGY
Gaspard Dufour, Manager
Jérôme Begey, Business Analyst
Catherine de Coulon, Coordinator
Laurianne Cordey, Coordinator
Vanessa Guillaume, Assistant
Stéphane Lachat, Support & Administrator
Wrapping up a year of equestrian sport
FEI General Assembly
Montreux, Switzerland
4-7 November

www.fei.org
A revamped and reenergised website launched on 22 May

Alltech FEI World Equestrian Games™
23 August – 7 September 2014
Normandy, France

Youth Olympic Games
16 - 28 August 2014
Nanjing, China

INTERNATIONAL EQUESTRIANS
UNITE AS FEI SOLIDARITY
AMBASSADORS TO
DEVELOP GLOBAL SPORT

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AMBASSADORS TO
DEVELOP GLOBAL SPORT

Lior Raz (ISR)
Tomas Eriksson (SWE)
Laurentia Tan (SIN)
Jessica Springsteen (USA)
Maria Alvarez Ponton (ESP)
Charlotte Dujardin (GBR)
Ingrid Klimke (GER)
Bongani Mvumvhu (RSA)
Charlote DuJardin (GBR)
Ingrid Klimke (GER)
Jessica Springsteen (USA)

2013 / 2014
At a glance

Championships
9
WORLD CHAMPIONSHIPS

Youth Olympic Games
16 - 28 August 2014
Nanjing, China

Global Series
50
OVER 50 CONTINENTAL & REGIONAL CHAMPIONSHIPS
60%
OF THESE AIMED AT YOUTH

At a glance

Championships
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WORLD CHAMPIONSHIPS

Youth Olympic Games
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Nanjing, China

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