



**GENERAL ASSEMBLY  
AND  
EXTRAORDINARY GENERAL ASSEMBLY**

**20 November 2018  
Manama (BRN)**

Approved by the FEI General Assembly 2019

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## ATTENDANCE LIST

### FEI BUREAU

Ingmar De Vos	FEI President
Shaikh Khaled Al Khalifa	FEI 1 <sup>st</sup> VP /Chair Group VII
Mark Samuel	FEI 2 <sup>nd</sup> VP/Chair Group IV
Maria Gretzer	Chair Athletes
Brian Mangan	Chair Audit & Compliance
Frank Kemperman	Chair Dressage
Karoly Fugli	Chair Driving
David O'Connor	Chair Eventing
Stephan Ellenbruch	Chair Jumping Committee
John McEwen	Chair Veterinary
Armagan Özgörkey	Chair Group I
Hanfried Haring	Chair Group II
Sadyr Mamytov	Chair Group III
Carmen Barrera	Chair Group V
Luiz Roberto Giugni	Chair Group VI
Jack Huang	Chair Group VIII
Mary Binks	Chair Group IX

### CHAIR OF NON-BUREAU STANDING COMMITTEES

Betty Wates	Chair FEI Nominations
Henrik Arle	Chair FEI Tribunal
Peter Whitehead	Chair Medical
Amanda Bond	Chair Para Dressage
John Alexander Eccles	Chair Vaulting

### FEI MANAGEMENT AND STAFF

Sabrina Ibáñez	Secretary General
Malina Gueorguiev	Secretary General's Office
Ralph Straus	Commercial
Grania Willis	Communications

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Shannon Gibbons	Communications
Vanessa Martin Randin	Communications
Bettina de Rham	Dressage, Para-Equestrian Dressage, Reining & Vaulting
Manuel Bandeira de Mello	Endurance & Driving
Catrin Norinder	Eventing & Olympic
Jacqueline Braissant	FEI Solidarity
Jean-Philippe Cambouives	FEI Solidarity
Claude Praz	Finance
Tim Hadaway	Games Operations
Francisco Porras Lima	Governance & Institutional Affairs
Gaspard Dufour	Information Technology
John Roche	Jumping
Mikael Rentsch	Legal
Aine Power	Legal
Lucinda Arsenio	President's office
Göran Akerström	Veterinary

## NATIONAL FEDERATIONS PRESENT

Abdelaziz Djedid	ALG
M'hamed Metidji	ALG
Nazim Sebiane	ALG
Fahima Sebiane	ALG
Pablo Mayorga	ARG
Chris Webb	AUS
Georgia Widdup	AUS
Frank Spadinger	AUT
Bahrüz Nabiyev	AZE
Monique Archer	BAR
Stephan Detry	BEL
Wendy Laeremans	BEL
Ian Truran	BER
Alesia Machulskaya	BLR
Benjamin Tjindu Maekopo	BOT

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Ghalib Al Alawi	BRN
H.H. SH Faisal Bin Rashid Al Khalifa	BRN
Haidar Al Zu'bi	BRN
Khalid Hasan	BRN
Mahmood Khatam	BRN
Tawfeeq Salehi	BRN
Sudip Sankar	BRN
Kroum Rachkov	BUL
Teodor Sheytanov	BUL
Megan Krueger	CAN
Richard Mongeau	CAN
Eve van den Bol	CAY
Cristian Herrera	CHI
Victor Rios	CHI
Tianbo Hou	CHN
Xiaoning Zhang	CHN
Guowei Zhong	CHN
Rocio Echeverri	CRC
Bohumil Rejnek	CZE
Ulf Helgstrand	DEN
Gloria Vinueza de Cuesta	ECU
Tarek Elghawas	EGY
Hesham Hatab	EGY/ACES
Ignasi Casas Vaque	ESP
Daniel Fenaux	ESP
Venancio Garcia Ovies	ESP
Mikael Forsten	FIN
Quentin Simonet	FRA
Jason Brautigam	GBR
Nick Fellows	GBR
Andrew Finding	GBR
Iain Graham	GBR
Jenny Hall	GBR
Breido Graf zu Rantzau	GER
Soenke Lauterbach	GER
George Dimaras	GRE
Juan Luis Rodriguez	GUA
Antoine Acedius Saint-Louis	HAI
Angela Kong	HKG
Miklós Jármy	HUN

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Dorottya Stróbl	HUN
Sundar Rethinavel	IND
Col Rajendra Kumar Swain	IND
Mohammad Kazemian	IRI
Ronan Murphy	IRL
Mahmood Alameri	IRQ
Alfarooq Ali	IRQ
Haider Ali	IRQ
Regine Fitzner	ISV
Simone Perillo	ITA
Andrea White	ITA
Denise Cole (Avril)	JAM
Philip Josephs	JAM
Christina Abu-Dayyeh	JOR
Kazuya Hirayama	JPN
Yuri Yagi	JPN
Yasuhiko Haruta	JPN/Tokyo2020
Alibek Adambek	KAZ
Berik Imashev	KAZ
Leonid Zimarev	KAZ
Sergey Buikevich	KGZ
Dong Whan Kim	KOR
HH Prince Abdullah Al Saud	
Bin Fahad Bin Abdullah	KSA
Mohammad Alrajban	KSA
Anas Hasan	KSA
Hussam Zummit	LBA
Ghazi Yehia	LBN/OIE
Gediminas Gutkauskas	LTU
Raimonda Palionyte	LTU
Nadia Chahbi	MAR
Badre Fakir	MAR
Raja Mahmood Raja Hussein	MAS
Mou Soon Yap	MAS
Daniela Garcia Nigaglioni	MEX/PAEC
Zeynep Gorbon	MKD
Jan de Mooij	NED
Cees Roozemon	NED
Maarten van der Heijden	NED



# MINUTES EXTRA & ORDINARY GENERAL ASSEMBLY



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Tore Sannum	NOR
Vicki Glynn	NZL
Ahmed Saif Zahir Al Abri	OMA
Al Sayyid Munther Saif Hamed Al Busaidi	OMA
Edwin Jean Gould	OMA
Leticia Diaz Benza	PAR
Carolina Miro Quesada Stark	PER
Obayda Al Mohtasib	PLE
Mahmoud Jbara	PLE
Zbigniew Jankowski	POL
Ahmed Bedoui	QAT
Abid Salim khan Tarin	QAT
Gabriel Ilas	ROU
Claudiu Selistean	ROU
Wessel Strauss	RSA
Khizir Atakuev	RUS
Maxim Kretoy	RUS
Kireev Ruslan	RUS
Marina Sechina	RUS
Natalya Voronkova	RUS
Ibrahima Wade	SEN
Roderick Tan	SGP
Asen Stojanov	SRB
Rafat Awad	SUD
Claude Nordmann	SUI
Nayla Stössel	SUI
Sandra Wiedmer	SUI
Zuzana Baciak Masarykova	SVK
Vladimir Chovan	SVK
Richard Ungerhofer	SVK
Bo Helander	SWE
Annika Tjernström	SWE
Krita Kritakara	THA
Kiattikun Sudhirak	THA
Murat Batur	TUR
Atif Bülent Bora	TUR
Ghanem Al Hajri	UAE
Adnan Al Nuaimi	UAE
Ahmed Alhammadi	UAE
Mohammed AlNakhi	UAE

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Mohammed Essa Al Adhab	UAE
ALi Tweissi	UAE
Mahmoud Zyoud	UAE
Andrii Milovanov	UKR
Yuliya Milovanova	UKR
Iuliia Parkhomenko	UKR
Heber Viana	URU
William Connell	USA
Eldar Anarbaev	UZB
Patricia Velutini	VEN
Madelein Champion	ZAM
Gayle Hanssen	ZIM/ACES

**MoU SIGNATORIES REPRESENTATIVES**

Theola Barclay	ACES
Carina Mayer	EEF
Theo Ploegmakers	EEF
Mariette Withages	IDOC
Peter Bollen	IEOA
Tiffany Foster	IJRC
Cayetano Martinez de Irujo	IJRC
Eleonora Ottaviani	IJRC
Dominique Mégret	JOC
Roly Owers	WHW

**FEI GUESTS**

Michiel Aulbers	ATPI Sports Events
John Harding	ATPI Sports Events
Claire Harrington	ATPI Sports Events
Adele Matthews	ATPI Sports Events
Sami Alduhami	FEI Group VII Deputy Chair
Hossein Shafiee	FEI Group III Deputy Chair
Martin Smith	ECIU
Andrew Smith	ECIU
Lord John Stevens	ECIU

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Karim Badaro

Mao Cheng

Niu Jianbo

Wen Xiaodong

Du Xingqiao

Cheick Hamed Ibrahim Bamba

Tahnkwao Hermann Kouao

Ouattara Mamadou

Stephane-Joseph Ouegnin

Paul Seiller

Patrick Aoun

Juan-Carlos Capelli

Alexandre Meunier

Yanick Rossier

Urs Schiendorfer

Claudio Gutierrez

Wolfgang Otto

Martin Atock

FEI World Cup™ Coordinator –  
Arab League

Fosun

Fosun

Fosun

Fosun

Ivory Coast NF

Ivory Coast NF

Ivory Coast NF

Ivory Coast NF

Ivory Coast NF

Longines

Longines

Longines

Longines

Longines

OTTO Sport International GmbH

OTTO Sport International GmbH

Peden Bloodstock GmbH

## MEIDA REPRESENTATIVES

Valerie Kanavy

Tatiana Molchanova

Abdul Rahim

Chronicle of the Horse

NHS

The Olympics Sports

**Key:**

**I** = Information/Discussion/Details

**R** = Resolution/Decision

**T** = Task

## EXTRAORDINARY GENERAL ASSEMBLY

### 1. OPENING OF THE BY THE PRESIDENT

The President and FEI 1<sup>st</sup> Vice President HE Sheikh Khalid Bin Abdulla Al Kalifa welcomed the high level delegation headed by HH Sheikh Naser Bin Hamad Al Khalifa before delegates stood for the Bahraini national anthem. **(I)**

The President explained that the working day would start with an Extraordinary General Assembly (EGA), the meeting would then move swiftly on to the FEI Ordinary General Assembly and the customary opening address from both himself and the FEI hosts for the FEI General Assembly 2018, the Bahrain Royal Equestrian and Endurance Federation. **(I)**

There were several reasons behind the staging of an Extraordinary General Assembly this year. First of all, it had been a long time since modifications had been made to the FEI Statutes – and as all things evolve, it had become apparent that the Statutes were not entirely fit for purpose. The governance of International Sports Federations was very high on the current agenda of governments – and a lot of governmental organisations were taking a good, hard look at their processes and systems in place. **(I)**

As a member of the Association of Summer Olympic International Federations (ASOIF) Governance Task Force, the FEI had worked hard on the assessment of the governance of International Olympic Federations and a self-assessment tool had been created, based upon five key governance principles: Transparency, Integrity, Democracy, Development and Solidarity as well as Control Mechanisms. **(I)**

To measure these key governance principles, fifty indicators had been established so that an organisation could assess and see exactly where they stood and what needed improvement. Naturally, the checklist and the fifty indicators had been applied to the FEI, and, as suspected, it highlighted strengths but it also revealed areas for improvement. The proposed changes to the Statues here today reflected these areas of improvement. **(I)**

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Time had been given to review and discuss the proposed changes which now were being submitted for approval. **(I)**

In order to adapt to a reality patent for some years, a change of structure with regards to regional groups I and II was being proposed, i.e. to recognise groups I and II as one regional group, whilst maintaining two representatives in the Bureau which will become the Board if the name change is approved, the Nominations and FEI Solidarity Committees. **(I)**

The President asked the Secretary General to take the Extraordinary General Assembly through the voting process since the possibility to discuss Statutes changes had been given to NFs during the Rules Session on the previous day. **(I)**

## **2. QUORUM**

The quorum was reached with 77 National Federations (NFs) present who in addition held 39 proxies for a total of 116 eligible votes. **(I)**

## **3. ELECTION OF SCRUTINEERS**

The General Assembly unanimously elected the Scrutineers for the Extraordinary General Assembly as follows: **(R)**

- Denise Cole (JAM), Chair
- Miklós Jármy (HUN), Member
- Nadia Chahbi (MAR), Member

## **4. MODIFICATIONS TO THE FEI STATUTES**

The proposed changes to the Statutes of the FEI were approved by the FEI General Assembly with 3 votes against and 2 abstentions. **(R)**

**Key:**

**I** = Information/Discussion/Details

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## ORDINARY GENERAL ASSEMBLY

### 1. OPENING OF THE BY THE PRESIDENT

The FEI President delivered the following keynote address to the just under 250 delegates representing the FEI's 133 National Federation, stakeholders, sponsors and media. **(I)**

*"We can now move on to the FEI Ordinary General Assembly 2018. Welcome once again and thank you for your time, your commitment and your passion for equestrian sport.*

*We are here in Bahrain to discuss matters which are important to our sport and our community and we are here to make key decisions for the future.*

*This is a big responsibility. The equestrian world is vast – and continues to grow – and there are many interests at stake as well as an important heritage to uphold and promote.*

*The General Assembly is our platform to ensure that we fulfil that remit and have the necessary dialogue and consensus within our community.*

*Together, we need to make informed decisions so that our sport can progress according to market forces and the will of our global community.*

*2018 was definitely a busy and interesting year! And we have a lot to be proud of. Our sport is growing, in size and in scope with a 69% increase in the number of events over the past 10 years, and more athletes and horses registered internationally than ever before.*

*We are also financially in a good place - as you can see in the full auditors report and I would like to take this opportunity to thank our top partner, Longines, represented here in Bahrain by its Vice-President Juan-Carlos Capelli.*

*We have successfully secured new commercial partnerships in 2018:*

*Just a few days ago we announced our new partnership with FOSUN, one of China's largest privately-held multinational companies, as title sponsor of the Best Athlete*

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*Award – which as you know will be revealed tonight! I am delighted to have Mr Wen, Global Partner of FOSUN, here with us at the General Assembly 2018.*

*Also hot off the press, we have signed a new 4-year international travel partnership with ATP Sports Events, part of the ATP Group.*

*ATP will run the FEI's corporate travel needs as Official FEI Travel Agent, and as Official FEI Travel Desk and we are happy to welcome Michiel Aulbers and his dedicated team here with us.*

*And last but not least, we also very recently signed a three-year agreement with French camera equipment company MOVE'N SEE, famous for its Pixio auto-follow camera used for equestrian sport training since its launch in 2015.*

*The new partnership sees Pixio become FEI Dressage Official Supplier and Official FEI Campus sponsor. This takes the sponsors for FEI Campus to three including Otto Sports.*

*All of these recent collaborations mark another step forward in the FEI's commercial and marketing strategy which has been in place since November 2017 and which you will receive a full report on later today!*

*The positive financial results allowed us once again – like in 2016 – to direct more funds towards FEI Solidarity and ensure we continue to grow sustainably and responsibly.*

*Since FEI Solidarity was created in 2012, we have invested close to CHF 14 million to provide solutions to the challenges which obstruct the development of our sport globally and alongside all these efforts, we have also delivered 284 NF programmes in 88 countries providing National Federations with the tools and the expertise to grow the sport from the base up.*

*As you may recall, we announced a new partnership with Longines at the GA last year for an FEI Solidarity Retraining of Racehorses programme and this officially kicked off in September with the first course for tutors held in Singapore.*

*Building from the base up also includes administrative expertise and as some of you here can attest, last month we held our second Administrators Course for NFs at the FEI HQ in Lausanne. Twenty-seven participants from seventeen nations took part in the 2018 edition and I was delighted to see the turn out, and the enthusiasm with which this five-day course was met.*

*The FEI is a service organisation and it is vital we nurture our links with all our counterparts in National Federations and share key insights into FEI processes, policies, tools and best practice. It might sound clichéd, but it is a team effort and we are far stronger together.*

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*Development like youth is key to our future and 2018 was also a year focussed on youth! The tone was set with the FEI Sports Forum where we invited a panel of young athletes from all over the world and representing all the FEI disciplines to discuss the challenges and the opportunities for young athletes in our sport today.*

*They were impressive in their resolve and their maturity. We need to take the time to listen to the next generation, and always keep their needs at the forefront of our minds. They are our future and it is important that we reward their ambition and ensure they have the necessary support and stepping stones to grow and forge a career. And we are doing that in many respects. This year, there were more international events aimed at youth than ever before (and 74% more than ten years ago) including major Championships and Games, and team and individual series such as the FEI Jumping Youth Nations Cup™ and the FEI International Children's Classics.*

*One of the highlights was the Youth Olympic Games 2018: Thirty riders from thirty nations travelled to Buenos Aires full of hope and pride to represent their nation and their region with continental teams made up of five different nations vying for Olympic stardom.*

*They perfectly represented our sport, the diversity of our sport and the values of our sport and I was very proud to show the IOC President Thomas Bach when he visited our venue just how bright our future is. The IOC decided (and I was very happy to be part of that decision making process) that it was time for Africa. So the next Youth Olympic Games will be in Senegal – and we look forward to working closely with the Senegalese Equestrian Federation and National Olympic Committee to make these Games a huge success.*

*But back to the now, and to the biggest event of 2018: the FEI World Equestrian Games in Tryon.*

*It's no secret there were challenges, but there were also some great successes and I want to take this moment to address some of the issues and celebrate the achievements, because the WEG are a huge undertaking and we need to fully appreciate the scale of this event when judging the failings.*

*As you all know, it was a late allocation and the OC had about two years to organise and prepare for the Games with some very difficult weather conditions in the build-up.*

*Some of the facilities were not delivered and others were not ready in time, and during the Games themselves we had to contend with Hurricane Florence.*

*But, at the end of the day, we did have great sport – with the exception of Endurance which I will come back to in a moment – and we saw the first teams*



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*qualify for Tokyo2020 Olympic and Paralympic Games and we had IOC President Bach and an important delegation in Tryon to witness this milestone with us.*

*Now when it comes to the Endurance event at WEG, what happened at the start of the competition was of course absolutely unacceptable and that is why we asked the ECIU to investigate and these findings were shared yesterday with you but the process is absolutely not finished.*

*However, it was not all negative and I do want to reiterate my full support for the decision to stop the endurance competition due to the climatic conditions and the strain on the horses. This decision was based entirely on the principle of horse welfare, which as we all agree, must always come as first priority.*

*As I said earlier, it was certainly not the best day for Endurance but I believe it was absolutely a great day for horse welfare.*

*In this vein, we have created a committee to look at how we can redefine endurance with horse welfare and horsemanship at the forefront and a clear focus on riding instead of racing. We have put a strict timeline on this temporary committee and there will be an extensive report which we will discuss at the Sports Forum 2019 and I invite you all already now to fill in this process.*

*But the other big question which we have to address on the back of WEG 2018 is the future of WEG as a concept. This assessment has not happened over night and is not a jerk reaction to some of the challenges faced at WEG2018, the symptoms have been building for some time.*

*You could say we are the victims of our own success, and with the size and scope of the WEG growing every edition, we are now at a point where we have to admit it is difficult to find organisers for this event.*

*We have opened a bidding process for WEG 2022 already twice without identifying a successful candidate.*

*And then from a NF perspective, we also see there is a struggle to get the funding for full teams and full delegations to WEG, with some NFs choosing not to send athletes even though they have achieved the minimum requirements...*

*We need to think carefully about the future of WEG and have the courage to look at the future of our World Championships and ask if WEG is still fit for purpose.*

*This dilemma is not unique to our sport, and in line with Olympic Agenda 2020 and the "New Norm" we need events that are sustainable and where the cost to organise but also to participate are under control. So the FEI Board decided to open the bidding process to separate World Championships with a focus on combined bids. Is this the end of World Equestrian Games? Not necessarily as this*

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*procedure will still allow bidders to apply for all Championships in one event. But we will no longer be kept hostages of our own ambition.*

*And whilst all the sport was taking place centre stage – and forgive me if I have not managed to review the Longines FEI Jumping and FEI Dressage World Cup Finals in Paris and the fabulous Longines FEI Jumping Nations Cup Final in Barcelona – behind the scenes, there were also several governance related milestones such as the election of the athletes representatives to form the Athletes Committee.*

*A total of 52 athletes from 26 countries on five continents stood for election and amongst the elected we have three Olympians, as well as one Paralympian.*

*This was the second time in the history of the FEI that athlete elections have been held and we saw a 100% increase in participation in numbers of candidates.*

*And of course, I could not skim over the Presidential election which is uncontested!*

*I was not entirely sure what to make of this, on the one hand, it could imply that there is trust in the organisation which is great – but on the other hand, it may also be because no one wants the job anymore...*

*In any case, as far as I am concerned, I do want the job and I see this as a recognition for what this organisation and we all have achieved and have still to achieve and I hope you have all had the opportunity to study my presidential programme where I have outlined my roadmap and the core focuses for the next four years.*

*Team spirit was definitely one of my highlights for 2018 and the last four years - and I want to take this opportunity to sincerely thank: The FEI Board and all the Committees for their wise counsel at all times and on a wide range of matters; the National Federations and all their staff for their hard work and ambition; all the athletes and their support teams for their determination; the OCs for their innovation; the Officials for their professionalism; the many volunteers for their generosity and enthusiasm; our commercial partners, of course; and last but not least, the FEI HQ and FEI Secretary General Sabrina Ibáñez for their support.*

*And finally, I would like to take this opportunity to thank the Bahrain Royal Equestrian and Endurance Federation and in particular His Majesty the King whom I was fortunate to have the opportunity to meet earlier this week, His Highness Shaikh Nasser bin Hamad Al Khalifa representative of His Majesty the King for Charity Works and Youth Affairs, Chairman of the Supreme Council of Youth and Sports and President of Bahrain Olympic Committee, His Highness Shaik Faisal Bin Rashid Al Khalifa, President of the Bahrain Royal Equestrian and Endurance Federation; and their Secretary General Mr Ghalib Al Alawi.*

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*The FEI is no stranger to the wonderful hospitality of the Bahraini people. We had actually planned to hold the 2003 FEI General Assembly here in Bahrain and all the preparations had been done, but unfortunately we had to cancel due to the Gulf War. In 2005, the FEI did manage to come for the November Bureau meeting which took place in this very hotel – and it was the last Bureau meeting chaired by HRH Doña Pilar.*

*This strong relationship with Bahrain is in many ways thanks to my dear friend His Excellency Shaik Khalid Bin Abdulla Al Khalifa, and I want to take this opportunity to thank him for his great contribution to the FEI and horse sport and for representing Bahrain and Group VII so valiantly for all these years.*

*I would now like to welcome now the President of the Bahrain Royal Equestrian and Endurance Federation, HH Shaik Faisal Bin Rashid Al Khalifa, to say a few words and to present Bahrain's unique heritage. Thank you very much." (I)*

The President of the Bahrain Royal Equestrian and Endurance Federation, HH Shaik Faisal Bin Rashid Al Khalifa, took the floor and welcomed everyone to the Kingdom of Bahrain, thanking HM King Hamed bin Isa Al Khalifa, King of the Kingdom of Bahrain, for his vision and continuous support for development of peace and prosperity as well as equestrian sport. "Horses in Arabia have long been a symbol of power and prestige" he said, describing the Arabian horse as "poetry in motion". He finished with a further welcome to all delegates at the General Assembly. "What you achieve today will modernise the sport for many years to come", he concluded. (I)

At the President's request, delegates stood for a minute's silence in memory of the members of our community who passed away in the past twelve months. (I)

At this point in time, the Bahraini delegation left the room under a thankful and warm applause from the audience. (I)

Before he handed the floor to the Secretary General, the President excused Bob Thompson, Chair of the Reining Committee and Brian Sheahan, Chair of the Endurance Committee who had to resign due to health reasons. (I)

## **2. QUORUM**

The quorum was reached with 79 National Federations (NFs) present who in addition held 40 proxies for a total of 119 eligible votes. (I)

## **3. ELECTION OF SCRUTINEERS**

The General Assembly unanimously elected the Scrutineers for the General Assembly as follows: (R)

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- Denise Cole (JAM), Chair
- Miklós Jármy (HUN), Member
- Nadia Chahbi (MAR), Member

## 4. MEMBERSHIP

### 4.1. Affiliation

Following the fulfilment of the affiliation requirements and the successful field visit to the country by the Chair of the FEI Regional Group VIII and the FEI Development Officer, the General Assembly unanimously approved the affiliation of the Democratic People's Republic of Korea Equestrian Association as a new member of the FEI. **(R)**

Consequently there are a total number of 134 FEI members. **(I)**

### 4.2. Suspension

The Secretary General informed the General Assembly that there were no NF suspended for non-payment of the annual subscription. **(I)**

### 4.3. Exclusion

No NF were excluded from the FEI in 2018. **(I)**

## 5. APPROVAL OF GENERAL ASSEMBLY MINUTES

### 5.1. FEI Ordinary General Assembly, Montevideo (URU) 2017

The minutes of the General Assembly 2017 were approved. A small mistake regarding the length of the term in office of Tribunal member Constance Popineau (FRA) had been noted (the correct term for her election was 2017-2019 rather than 2017-2018 as erroneously included in the Minutes). **(I)**

The General Assembly unanimously approved the correction to the Minutes. **(R)**

The edit would be made in the final version of the minutes published online. **(T)**

## 6. APPROVAL OF ANNUAL REPORT 2017

The FEI Annual Report 2017 was approved. **(R)**

## **7. ANNUAL FINANCIAL REPORT**

### **7.1. Approval of 2017 accounts and auditors' report**

The CFO presented the 2017 annual accounts to the General Assembly with detailed explanations on revenues and expenses. He also gave highlights of the Bureau decisions on the allocation of the surplus for 2017. **(I)**

The General Assembly unanimously approved the 2017 accounts. **(R)**

## **8. AUDIT & COMPLIANCE COMMITTEE**

### **8.1. Committee Report**

The Chair of Audit & Compliance summarised his report to the General Assembly evidencing the good collaboration with Headquarters in Lausanne to perform the tasks of the committee. **(I)**

## **9. RELEASE OF THE BUREAU & SECRETARY GENERAL FOR 2017**

The General Assembly (GA) unanimously released the FEI Bureau and Secretary General for the financial year 2017. **(R)**

## **10. APPOINTMENT OF FEI AUDITORS**

The General Assembly elected PricewaterhouseCoopers (PWC) in Lausanne as FEI Auditors for 2018. **(R)**

## **11. APPROVAL OF FINANCIAL CHARGES**

### **11.1. 2019 Financial Charges**

The General Assembly approved the 2019 financial charges which remained unchanged compared to 2018. **(R)**

## **12. FEI ANNUAL SUBSCRIPTIONS**

N/A

## 13. BUDGETS

### 13.1. 2018 Updated Financial forecast

The Chief Financial Officer (CFO) presented the main differences of the 2018 forecast with the original 2018 budget. The updated 2018 financial forecast was unanimously approved by the GA. **(R)**

### 13.2. 2019 Budget

The CFO presented the main aspects of the 2019 Budget which was unanimously approved by the GA. **(R)**

## 14. APPROVAL OF MODIFICATIONS TO REGULATIONS

### 14.1. FEI General Regulations

The proposed changes to the FEI General Regulations were approved by the General Assembly. **(R)**

### 14.2. Internal Regulations of the FEI

The proposed changes to the Internal Regulations of the FEI were unanimously approved by the General Assembly. **(R)**

### 14.3. Tokyo 2020 Olympic Regulations

The FEI Tokyo 2020 Olympic Regulations were unanimously approved by the General Assembly with the provision of "subject to approval by the IOC". **(R)**

### 14.4. Tokyo 2020 Paralympic Regulations

There were no comments received during the revision process time period. **(I)**  
The Tokyo 2020 Paralympic Regulations were unanimously approved. **(R)**

## 15. JUMPING

### 15.1. Technical Committee report

The General Assembly approved the Technical Committee's written report as annexed to the General Assembly agenda. **(R)**

### 15.2. Decisions taken by the Bureau

The Chair of the Jumping Committee informed the General Assembly that the following decisions relating to approval of rules had been taken by the Bureau on the occasion of the first Bureau meeting: **(I)**

- FEI Jumping World Cup™ Rules 2018/2019

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- FEI Jumping Ponies' Trophy Rules 2019
- FEI Jumping Nations Cup™ Youth Rules 2019
- Longines Global Champions Tour Rules 2019
- Global Champions League Rules 2019

The following proposed rule changes were deferred for decision to the second Bureau meeting **(I)**:

- EEM Speed Challenge Series Rules
- Longines FEI Jumping Nations Cup™ Rules 2019
- FEI Jumping World Challenge Rules

### **15.3. Jumping Rules and Rules for Championships & Games: modifications for 2019**

The proposed Jumping Rules had been approved by the General Assembly; no modifications had been proposed to the Rules for Jumping Championships and Games for 2019. **(R)**

The following wording in Annex VI of the Jumping Rules was voted on separately and approved by the General Assembly: **(R)**

“Horses may take part in national competitions and international competitions at the same Event only under the following conditions.

- If the national Event ends at the latest one hour prior to the start of the Horse Inspection of the international Event, Horses may take part in both;
- If the national Event ends later than one hour prior to the start of the Horse Inspection at the international Event, Horses may not take part in national Competitions and international Competitions;
- If the national Event includes Competitions on the day after the international Event ends, Horses having taken part in the international Event may take part in national Competitions on that day only, i.e. following the conclusion of the international Event.”

The USA NF Delegate stated that a rule change proposal, in line with the approval procedure for rule changes, would be presented by the USA NF to the FEI in relation to the above wording for consideration in 2019. **(T)**

The General Assembly approved that pilot phases for the CSI Invitation system could also be carried out during the course of 2019 with the intention of introducing the CSI Invitation system fully in 2020. **(R, T)**

Experience had clearly shown from the pilot phases carried out in 2018 that the rules in their current form worked well for CSI5\* events but not for other star level



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events. Consequently, greater emphasis needed to be placed on athletes to present the events at which they wished to participate and at the same time giving their preference of events for which they would like to receive an invitation. **(I)**

Changes to the CSI Invitation Rules would be presented to the 2019 General Assembly for approval. These would entail the Jumping Rules covering the principles relating to the CSI Invitation system, whereas the details on how the system would function would be covered in guidelines to be established by the FEI, thereby allowing for greater flexibility as far as implementing the invitation system. **(I)**

## **16. DRESSAGE**

### **16.1. Technical Committee Report**

The Chair of the Dressage Committee presented his report, which was unanimously approved. The Chair thanked his colleagues on the Dressage Committee and the FEI Dressage department for the hard work during this year. **(I)**

### **16.2. Decisions taken by the Bureau**

The FEI Nations Cup™ rules for 2019, the FEI Dressage World Cup™ Rules season 2019-2020 and the proposed bidding process for the FEI Dressage World Cup™ WEL League were approved by the Bureau. The Chair confirmed that following the presentation of the 19 recommendations of the Dressage Judging Working Group (DJWG), the final report of the DJWG would be approved by the Board during their Board Meeting II which was to be held following the GA. **(I)**

### **16.3. Dressage Rules: modifications**

The proposed modification to the FEI Dressage Rules for 2019 were unanimously approved. **(R)**

## **17. PARA DRESSAGE**

### **17.1. Technical Committee Report**

The Chair of the Para Dressage Committee presented her report and thanked the members of the Para Equestrian Committee for their hard work and commitment to push the discipline forwards. The report of the Chair was unanimously approved. **(I)**

### **17.2. Decisions taken by the Bureau**

The Bureau approved the modifications and clarifications to the 2019 Para Dressage Ranking Rules. **(I)**



## **17.3. Para Dressage Rules: modifications**

The modifications to the Para Dressage Rules for 2019 were unanimously approved. **(R)**

## **17.4. Para Equestrian Classification Rules: modifications**

The modifications to the FEI Para Equestrian Classification Rules for 2019 were unanimously approved. **(R)**

## **18. EVENTING**

### **18.1. Technical Committee Report**

The report of the Technical Committee was approved without any comment. **(I)**

### **18.2. Decisions to be taken by the Bureau**

The Chair referred to the FEI Eventing Series rules including the FEI Nations Cup™, Event Riders Masters (ERM) Series and the TriStar Eventing Grand Slam to take place in 2019 and confirmed that these had been approved by the Bureau. The final Eventing Nations Cup™ calendar would be presented to the Bureau for approval after the General Assembly. **(I)**

### **18.3. Eventing Rules: Revision**

The Chair referred to the rules revision proposed for the 2019 Eventing Rules. These were approved unanimously without any comments. NFs who had submitted comments on the rules proposal were thanked. The Chair also addressed special thanks to the voluntary Eventing Committee members involved throughout the year. **(R)**

## **19. DRIVING**

### **19.1. Technical Committee Report**

The Chair of the Driving Committee referred to his report in the annexes and ask for questions. No questions were raised. The report was approved unanimously. **(I)**

### **19.2. Decisions taken by the Bureau**

No decision to report. **(I)**

### **19.3. Driving Rules: modifications**

The Chair informed that at the rules session no specific questions were raised. The Rules were approved unanimously. **(R)**

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The Chair took the opportunity to thank on behalf of the Technical Committee the National Federations for their comments on the rules modifications proposal and the Driving department for the hard work during the year. **(I)**

## **20. ENDURANCE**

### **20.1. Decisions taken by the Bureau**

The Secretary General referred to the decision of the Bureau to put in place an Endurance Temporary Committee that will reach out stakeholders before coming up with recommendations for discussion at the 2019 Sports Forum next April. **(I)**

### **20.2. Endurance Rules**

The Secretary General informed that voting for the rules would be done with the voting device. There would be three options:

Option 1: maintain the 2018 rules currently in effect

Option 2: vote for the approved 2019 Endurance rules with the amendment of the heart rate and presentation time for the horses in CEIs 3\*, 4\*, 5\* and Championships.

Option 0: abstention

Further to a question of the UAE NF Secretary General, the FEI President explained that in order to avoid any confusion and obtain the exact count of the votes the electronic voting devices would be used. **(I)**

The result of the vote was as follows: Out of the 119 devices distributed, 114 participated in the vote. There were 8 abstentions and 106 valid votes, from which:

76 voted for Option 1

30 voted for Option 2

The 2018 rules were thus approved and would be the Endurance Rules enforced in 2019. **(R)**

## **21. VAULTING**

### **21.1. Technical Committee Report**

The Chair of the Vaulting Committee presented his report, which was unanimously approved. **(I)**

### **21.2. Decisions taken by the Bureau**

There were no decision made by the Bureau **(I)**

## **21.3. Vaulting Rules: modifications**

The modifications to the Vaulting Rules for 2019 were unanimously approved. **(R)**

## **22. REINING**

### **22.1. Technical Committee Report**

In the absence of the Chair, the FEI Reining Director presented the report of the Reining Committee Chair, which was unanimously approved. **(I)**

### **22.2. Decisions taken by the Bureau**

The FEI Reining Director reported on the decision of the Bureau to terminate the Cooperation Agreement with NRHA and AQHA with immediate effect. **(I)**

The two associations were in breach of the terms of their cooperation agreement with the FEI. In order to ensure the integrity of the discipline and maintain a level playing field for all athletes competing in FEI Reining, the Bureau made the decision that the agreement with these two bodies had to be terminated. Both the AQHA and NRHA were informed that a binding commitment to implement the FEI rules on anti-doping, stewarding requirements and the age of competing horses are prerequisites for any future cooperation. **(I)**

FEI Reining events will continue and the National Federations were invited by the Secretary General to share ideas and proposal with the FEI Reining Department by 22 February 2019 on their needs and vision of the future of the discipline at international and national level. **(I)**

### **22.3. Reining Rules: modifications**

The modifications to the Reining Rules for 2019 were unanimously approved. **(R)**

## **23. FEI NOMINATIONS COMMITTEE REPORT**

The Chair of the Nominations Committee referred to his written report and briefly explained three of the four recommendations done in the report to the General Assembly: **(I)**

- A dedicated/designated member within each Technical Committee for development projects/actions was suggested. This member shall work closely with the FEI Solidarity Department;
- Personalised feedback to be provided to identified/selected unsuccessful candidates;
- In the FEI Committees, expertise is to be preferred over gender balance, geographical representation or newcomers. The main principle is to have the

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right person in the relevant body/committee based on merits and fulfilment of the job specifications. However, only if there is a similar expertise among two or more candidates, a preference will be given to gender criteria, geographical representations or newcomers;

**Note from Headquarters:** *given the decision of the Bureau at its in-person meeting on 17 November 2018 about not applying the staggered terms to bodies/standing committees the Chair did not mention the recommendation related to this point. (I)*

## 24. ELECTIONS

### 24.1. FEI President

The General Assembly unanimously re-elected Ingmar De Vos (BEL) as FEI President for an additional term of four years (2018-2022). **(R)**

### 24.2. Regional Group Chairs

The General Assembly elected Theo Ploegmakers (NED) as Chair of EEF Regional Group for a term of four years (2018-2022). **(R)**

The General Assembly re-elected Luiz Roberto Giugni (BRA) as Chair of Regional Group VI for an additional term of four years (2018-2022). **(R)**

### 24.3. Veterinary Chair

The General Assembly elected Jenny Hall (GBR) as Chair of the Veterinary Technical Committee for a term of four years (2018-2022). **(R)**

### 24.4. FEI Audit & Compliance Member

The General Assembly re-elected Janice Shardlow (GBR) as member of the Audit & Compliance Committee for an additional term of four years (2018-2022). **(R)**

### 24.5. Deputy Group Chairs

The General Assembly elected: **(R)**

- Soenke Lauterbach (GER) as Deputy Chair of EEF Regional Group Chair Armagan Ozgorkey (TUR) for a term of three years (2018-2021)
- Ulf Helgstrand (DEN) as Deputy Chair of EEF Regional Group Theo Ploegmakers (NED) for a term of four-years (2018-2022)
- Maribel Alonso (MEX) as Deputy Chair of FEI Regional Group V for a term of three years (2018-2021)

The General Assembly re-elected: **(R)**

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- Gabriel Vidal Martinez (URU) as Deputy Chair of FEI Regional Group VI for a term of four years (2018-2022).

## **24.6. Election FEI Vice Presidents**

Further to a proposal from the FEI President the General Assembly elected Sheikh Khaled Al Khalifa (BRN) and Mark Samuel (CAN) as Vice-Presidents. **(R)**

Additionally, the General Assembly elected Frank Kemperman (NED), Luiz Roberto Giugni (BRA) and Maria Gretzer (SWE) (Chair of the Athlete's Committee), as Executive Board members. **(R)**

## **25. APPOINTMENT BY THE BUREAU OF TECHNICAL COMMITTEE MEMBERS – FOR INFORMATION**

The General Assembly were informed of the following appointments made by the FEI Bureau **(I)**:

### **FEI Veterinary Committee**

Professor Tim Parkin (GBR) and Dr Yves Rossier (CAN) were appointed as members of the FEI Veterinary Committee for the four-year term 2018-2022 replacing outgoing members Kent Allen (USA) and Colin Roberts (GBR).

### **FEI Medical Committee**

Dr Zoltan Pall (HUN) was appointed as a member of the FEI Medical Committee for the four-year term 2018-2022 replacing outgoing member Dr Antonia Lehane (IRL).

### **FEI Jumping Committee**

Daniela Garcia Nigaglioni (MEX) was appointed as a member of the FEI Jumping Committee for the four-year term 2018-2022 replacing outgoing member Peter Bollen (BEL).

### **FEI Dressage Committee**

Irina Maknami (RUS) was appointed as a member of the FEI Dressage Committee for the four-year term 2018-2022 replacing outgoing member Luis Lucio (ESP).

### **FEI Eventing Committee**

Geoff Sinclair (AUS) was appointed as a member of the FEI Eventing Committee for the four-year term 2018-2022 replacing the outgoing member Patricia Clifton (GBR). The Committee had expressed a preference for an official with a strong background of involvement in the integration of less experienced countries within the Eventing international competition framework.

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## **FEI Driving Committee**

Miguel Angel Gutiérrez Camarillo (ESP) was appointed as a member of the FEI Driving Committee for the four-year term 2018-2022 replacing the outgoing member Joaquin Medina (ESP).

## **FEI Endurance Committee**

The Bureau approved an Executive Board recommendation not to appoint a new member of the Endurance Technical Committee until the Temporary Committee, which was established by the FEI Bureau last month, has completed its work.

## **FEI Reining Committee**

Sven Friesecke (SUI), currently Deputy Chair of the FEI Reining Committee for the term 2015-2019, was appointed as Chair of the FEI Reining Committee for the four-year term 2018-2022 replacing the outgoing Chair Bob Thompson (CAN).

Paulus Beurskens (NED) and Magdalena Szarszewska (POL) were appointed as members of the FEI Reining Committee. The first member will be for a four-year term (2018-2022) and the second member for a one year term (2018-2019) (to replace Sven Friesecke (SUI) whose term ends in 2019). The terms have been attributed by a draw.

## **FEI Vaulting Committee**

Rob de Bruin (NED) and Anita Flamand-Prochaska (AUT) were appointed as member of the FEI Vaulting Committee for the four-year term 2018-2022 replacing the outgoing members Davy Delaire (FRA) and Doris Knotter (AUT).

## **Para Dressage Committee**

David Hamer (GBR) was appointed as a member of the Para Dressage Committee for the four-year term 2018-2022 replacing the outgoing member Marco Orsini (GER).

## **26. FEI SOLIDARITY**

The President referred to the FEI Solidarity activities 2018. **(I)**

He pointed out that as the FEI President he is automatically the Chair of the FEI Solidarity Committee as per the FEI Statutes. **(I)**

### **26.1. Activity Report**

The President reported on the FEI Solidarity achievements for the period 2014-2018 and in particular the introduction of new programmes such as:

- 2015 - IT NF Platform, to manage NFs' sports administration

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- 2015 - Equestrian Sport Educative Events (ESEEs)
- 2017 - FEI Course for NFs SGs and Administrators
- 2018 - FEI Solidarity Retraining of Racehorses in partnership with Longines

Moreover, the President mentioned that since the launch of FEI Solidarity in 2011, the number of NFs projects supported had increased every year reaching a total of 355 to date. **(I)**

As a result, the FEI Development Officer's consultancy services had grown accordingly with no less than 14 NFs visited in 2018. **(I)**

With reference to the FEI Solidarity fund, the President informed that due to the FEI good financial results in 2016 and 2017, it has been possible to increase the fund's sustainability. Consequently the FEI took the decision to:

- Cover from FEI expenses, the NF projects approved by the FEI Solidarity Committee:
  - NFs projects 2017: CHF 717,279
  - NFs projects 2018: CHF 662,143
- Allocate extraordinary reserve to the FEI Solidarity fund:
  - 2017: CHF 1,0 mio
  - 2018: CHF 1,0 mio

In terms of new programmes developed over the last four years, the President mentioned:

- **The IT NF Platform** which is an IT solution for NFs to manage their sport. As of today:
  - 30 NFs have received the Platform between 2015 and 2017
  - 11 NFs have the Platform fully installed and up and running
  - 16 NFs are in process of installing it
  - 3 NFs have decided not to install it

The President invited NFs interested by this product to contact the FEI Solidarity Department. **(I)**

- **The FEI Course for NF Administrators** which took place for the second time at the FEI HQ in October 2018 and which this year included the NF Secretaries General because the leadership of the NF must also understand the position of the FEI in the Olympic Movement, the Services the FEI offers to its Members and their functioning and consequently be in a position to support its NF Administrators.

The President further reported that 27 Participants (10 SGs; 15 Administrators; 2 SGs/Admins) from 17 National Federations attended the 5-day course at the

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FEI HQ in Lausanne which involved 30 FEI Staff members in its delivery. The FEI President thanked the FEI Staff for their contribution to this project.

- **The Retraining of Racehorses in partnership with Longines**, which has started by the training of 7 Technical Experts from South East Asia during 3 days in Singapore. The President pointed out that the programme itself would begin in 2019 with the delivery of courses over 3 modules available to coaches and riders in MAS, INA, THA, SGP and PHI. He mentioned that the course material had been specifically developed for this new initiative.
- **The FEI Coach Education programme** which shows a constant increase of the number of courses with a total of 45 courses this year against 33 in 2017.

The President informed that the FEI Coach Education programme would continue to extend its activities in the future as follows:

- Development of a Para-Dressage Coaching Module
  - Development of a Driving Coaching Module
  - Development of Conferences for High Performance Coaches
- **The FEI World Jumping and Dressage Challenges:** the President expressed his satisfaction that the new Series profiles have proven to serve the needs of the developing NFs. Indeed, the FEI World Jumping Challenge served also as a qualifier for the Youth Olympic Games 2018 and would most probably be used again as a qualifier for the YOG 2022 in Senegal.

The President made special reference to the **FEI World Jumping Challenge Final 2018** which was successfully organised in Tashkent by the Equestrian Federation of Uzbekistan.

In conclusion of his FEI Solidarity report, the President announced that as a consequence of the development of the sport worldwide, the need of **additional Regional Development Officers** to help regions was identified. The FEI Solidarity Officer was establish a plan. **(R)**

## **26.2. Appointment of Solidarity Committee Members – For approval**

The President informed that Members of the FEI Solidarity Committee are appointed for a one (1) year term and may serve a maximum of four (4) terms.

The General Assembly approved the composition of the FEI Solidarity Committee for one (1) year as follows **(R)**:

Group I	Ingmar De Vos, BEL, FEI President and Chair
Group II	Ulf Helgstrand, President DEN NF
Group III	Marina Sechina, President RUS NF
Group IV	Eve van den Bol, President CAY NF
Group V	Juan Luis Rodriguez, President GUA NF



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Group VI Pablo Mayorga, ARG, FEI Honorary Vice-President  
Group VII HH Prince Moulay Abdellah El Alaoui, President MAR NF  
Group VIII Mona Tep, President CAM NF  
Group IX Glenda Warburton, President SWZ NF

## 27. VETERINARY MATTERS

### 27.1. Technical Committee Report

The Veterinary Chair informed that he now was giving his last Veterinary Committee Report after 12 years as Chair. He presented his successor, Dr Jenny Hall and expressed how pleased he was to have the Veterinary Committee in her safe hands. The Veterinary Chair referred to the tabled report but also specifically mentioned the items that he found most important. Those were that the new Education System was very successful and in line with the guidelines from the Officials Working Group. Biosecurity was mentioned as a major issue and the Veterinary Chair thanked the Veterinary Director for his successful work with governments around the world on this matter. The Veterinary Chair referred to item 39.1 for further information on International Movement. The importance of the Global Endurance Injury Surveillance was mentioned by the Veterinary Chair as instrumental as a source for the critical evidence based regulations that protects horses. He was very pleased that the project has been extended. **(I)**

### 27.2. Decisions taken by the Bureau

The Veterinary Chair explained that there were no decisions taken by the Bureau within the Veterinary regulatory field. **(I)**

### 27.3. Veterinary Regulations: modifications Veterinary Regulations

The Veterinary Chair asked the Veterinary Director to present article 1008 on Enclosures that had been discussed the previous day during the Rule Session. The Veterinary Director informed that there would be a separate vote on this article and that the rule would stand as proposed but as a Best Practice during 2019. Following close cooperation with the affected National Federations during 2019 in order to find optimal solutions, the rule will be fully implemented as of 1 January 2020. The rule was approved by the General Assembly. **(R)**

The Veterinary Chair asked for the approval of the Veterinary Regulations for 2019 and they were approved by the General Assembly. **(R)**

The Veterinary Chair thanked the Veterinary Committee and the Veterinary Department for their hard work, support and friendship during the years. He also thanked the Bureau Members, the President and the Secretary General for all their successful work. **(I)**

## **28. CLEAN SPORT**

### **28.1. Global Equine Anti-Doping Control Medication Programme (EADCMP) – Report**

The Veterinary Chair referred to the tabled report and did also mention three items that he was very pleased with; the full review of the Equine Prohibited Substance List, the publication of nine new Detection Times and the FEI Central Laboratory tender process. He further explained how critical a well-functioning Central Laboratory is for the EADCMP. **(I)**

### **28.2. Equine Anti-Doping Controlled Medication Regulations (EADCMR) – Modifications**

The EADMCRs were unanimously approved by the FEI General Assembly. **(R)**

## **29. MEDICAL COMMITTEE REPORT**

The Chair of the Medical Committee gave the Medical Committee Report as a PPT presentation. **(I)**

The President of the DEN NF mentioned that most of the accidents actually happened on the grounds, not mounted, and that it should also be addressed. **(T)**

## **30. FEI MANAGEMENT REPORT**

### **30.1. Commercial & Marketing presentation (I)**

The FEI Commercial Director's outlined the digital, promotional and sponsorship results of the Federation's commercial strategy, emphasising the focus on each of the disciplines as a unique sport to widen the reach, appeal and engagement of the sport.

Over 2018, visits to the FEI website FEI.org have increased by 25% with over 30 million page views and saw an increase of 50% in the number of unique views. FEI Instagram reached close to 300,000 followers, representing an increase of 54% compared to 2017. FEI YouTube views were close to nine millions, an increase of 62%, and the number of registered users increased by 300%. FEI Facebook views are now close to 45 million, an increase of over 70% with just short of one million followers. Dressage continues to be the most popular FEI Facebook specialist page with a 600% growth.

The relevant pages of FEI.org have been translated into Chinese and FEI.cn was launched in July 2018 following the FEI's decision to expand its content offering to this key market. The Federation has also deepened key media partnerships with

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trade publications SportBusiness and SportsPro with a view to building on the FEI's profile and awareness in sports business circles. This has resulted in several editorials on the FEI's commercial activities and the various equestrian disciplines.

Building on desk research carried out in 2017, the FEI has prepared an online survey for the National Federations to gain a clearer picture of local markets and national fan profiles. The questionnaire would be launched in early 2019 and results of the survey would be disseminated to the National Federations to assist with the identification of local sponsorship opportunities.

The FEI's efforts to modernise and enhance the image of equestrian sport to potential new partners has resulted in three new agreements with Pixio, ATPI Sports Events and Fosun.

The relationship between the FEI and Pixio auto-follow cameras was geared towards improving training performance in Dressage. As FEI Dressage Official Supplier and Official FEI Campus Sponsor, Pixio was set to collaborate with the FEI on bespoke educational and training projects moving forward.

The FEI has signed an international travel partnership with ATPI, the world leading corporate travel management and events company. ATPI will run the FEI's corporate travel needs as 'Official FEI Travel Agent' and 'Official FEI Travel Desk', providing wide-ranging services for the FEI's staff and stakeholders.

The Fosun Group, China's largest privately held conglomerate and Investment Company, would be the title sponsor of the Best Athlete Award 2018, which was to be presented at the Awards Ceremony at the FEI Gala presented by Longines.

The successes of the FEI's new commercial strategy were acknowledged earlier in the year when the FEI won bronze at The Association Excellence Award 2018 for Best Marketing, PR or Social Media Campaign.

The FEI would continue to focus on growing the key commercial areas and further promoting the magnificent sport worldwide. In 2019 extra emphases would be put on the youth in line with the presidential program.

## **31. FEI TRIBUNAL ACTIVITY REPORT**

The FEI Tribunal Chair gave the FEI Tribunal Activity report as a PPT presentation.  
**(I)**

The Secretary General of the GER NF asked why the sanctions showed in the presentation were lower for the Banned Substances cases compared to the Controlled Medication ones. The FEI Tribunal Chair and the Legal Director clarified that the main reasons were that many cases involved substances classified as

“specified substances” and that many Persons Responsible could demonstrate that they bore no fault, thus allowing the FEI Tribunal to impose lower sanctions. **(I)**

## **32. EQUESTRIAN COMMUNITY INTEGRITY UNIT – REPORT**

Lord Stevens stated that independence was vital when governance was under review. The public’s trust in sport was at stake and that trust had taken a significant hit in recent years, such as in boxing, football or biathlon. **(I)**

The Association of Summer Olympic International Federations (ASOIF) did a governance review and recognised that the FEI was at the very top in terms of its policies and procedures. **(I)**

Lord Stevens added that the ECIU were tasked to review the events that led to the False Start of the Endurance event on the morning of the competition and furthermore the underlying reasons of how it got to that stage. There were a number of issues such as the clear lack of communication by the Officials, which might be in part caused by the obvious lack of readiness of the venue in the days leading up to the competition. Furthermore, the construction of the venue was significantly behind schedule. Lord Stevens also mentioned that the ancillary projects that took time and resource away were a major factor in the late readiness of the venue. Finally, resourcing was also a factor that led to the issues observed. **(I)**

Lord Stevens highlighted that the FEI had invested heavily into the Games with significant funding and personnel provided to the organising committee to ensure that an Endurance event took place. It was incredibly unfortunate that the events unfolded as they did and the competition had to be abandoned with the welfare of the horses at stake. **(I)**

Finally, Lord Stevens mentioned that the integrity process had been initiated in 2008 and that it was therefore its 10<sup>th</sup> anniversary. The FEI and its National Federations had started the integrity trend that other were now following. **(I)**

## **33. OLYMPIC GAMES/PARALYMPIC GAMES**

### **33.1. Tokyo 2020 Olympic and Paralympic Games - Update**

The Tokyo2020 Equestrian Sports Manager, Yasuhiko Haruta, presented a progress report for the Olympic Games including venue construction on the two Olympic venues at Bajikoen and Sea Forest, competition schedule, information on the test event and general points in regard to the organisation to lead up to the Olympic Games with less than two years to go. **(I)**

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The dates of the test event were confirmed to 12 to 14 August 2019. **(I)**

The newly appointed Tokyo 2020 Competition Managers for each discipline were also introduced: Stephen Renouard for Jumping and Dressage and Alec Lochore for Eventing. Both had fulfilled the same roles in the London 2012 team. **(I)**

## **34. YOUTH OLYMPIC GAMES**

Reporting on the 2018 Youth Olympic Games held in Buenos Aires, the FEI President informed the General Assembly that the video shown to the Assembly demonstrated how exciting these Games had been for the athletes. He praised the BAYOGOC for the wonderful organisation of the Games and in particular Mr Gerardo Werthein, who acted as BAYOGOC President, as well as being the Argentine's NOC President and former President of the ARG NF. Congratulations were also extended to his son Gregorio, the current President of the ARG NF for the excellent organisation and his involvement. With the support of the Werthein family the FEI President was confident from the beginning that Equestrian sport at the YOG would be a success. **(I)**

The result of the team competition was particularly interesting with the North American Team taking the Gold Medal, Europe the Silver Medal and Africa the bronze medal, especially in view of the fact that the 2022 YOG had been allocated to Dakar (SEN) a couple of days previously. The success of the African team was a great achievement and clearly demonstrated that equestrian sport was developing in Africa. **(I)**

The President also extended a special word of thanks to Luciana Diniz who performed an excellent job as Athlete Role Model by motivating and instructing athletes on many aspects of riding and competing as well as on mental training during the Focus day which was held between the Team Competition and the Individual Final. This had been a fantastic experience for all athletes. **(I)**

He was also pleased to inform the General Assembly that the IOC President had confirmed that Equestrian Sport was safe within the Olympic movement. **(I)**

One of the FEI President's main objectives was to promote the discipline of Vaulting within the YOG and possibly have it already included as an additional equestrian discipline in the program for the 2022 YOG in Dakar. He asked the President of the SEN NF who was attending the General Assembly to place Vaulting on the 2022 YOG agenda. **(I)**

The President intended to visit Dakar in January 2019 to commence discussion on the preparation for the 2022 YOG. **(I)**

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Concluding, he thanked BOCYOG for the excellent organisation of the 2018 YOG and congratulated NFs for attending and on the success of their athletes at the Games. **(I)**

He looked forward to the 2022 YOG in Dakar (SEN). **(I)**

## **35. FEI WORLD EQUESTRIAN GAMES/ FEI CHAMPIONSHIPS & FINALS**

### **35.1. FEI World Equestrian Games™ 2018**

The Secretary General thanked National Federations for their input during the dedicated WEG 2018 session held the previous day and confirmed the presentations given would be made available on fei.org in due course. **(I)**

### **35.2. FEI World Equestrian Games™ 2022**

The Secretary General confirmed that bids would be invited for individual discipline World Championships in 2022 in place of the WEG format citing the importance of securing the 2022 Championships as Olympic qualifying competitions. In doing so the FEI would encourage multi-discipline bids and would at least expect to combine Dressage and Para Dressage. **(I)**

The FRA NF representative stated the importance of multi-discipline events as these would be more cost efficient for National Federations to participate in. **(I)**

The Secretary General went on to present a timeline whereby expressions of interest would be invited until the end of February 2019 followed by workshops with bidders to align expectations and identify constraints. Evaluation would take place during Spring/Summer 2019 with allocation at the in-person Board meeting during the General Assembly in November 2019. **(I)**

### **35.3. Allocation of FEI Championships & Finals – For information**

National Federations were informed about the FEI Championships & Finals allocated by the FEI Bureau: **(I)**

#### **2019**

##### **Jumping:**

- FEI Jumping South American Championship for Young Riders, Juniors, Pre-Juniors & Children - Mariano Roque Alonso (PAR) - October 2019 Dates TBC
- FEI World Jumping Challenge Final - Quito (EQU) - 10–15 September 2019

##### **Dressage:**

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- FEI Dressage European Championship U25, Young Riders, Junior and Children – San Giovanni in Marignano (ITA) – 24-28 July 2019 or 7 – 11 August 2019

### Endurance:

- FEI Endurance Pan American Championship for Seniors & Young Riders - Santiago de Chile (CHI) - 30 October - 01 November 2019

### Reining:

- FEI Reining European Championship - Givrin (SUI) – 9 - 13 July 2019
- FEI Reining World Championship for Young Riders & Juniors - Givrin (SUI) – 9 - 13 July 2019

### Vaulting

- FEI Vaulting World Cup™ Final - Saumur (FRA) - 18 - 21 April 2019

### Multi-disciplinary:

- FEI North American Youth Championships (Jumping/Dressage) - North Salem, NY (USA) - 30 July - 4 August 2019 (*Allocation subject to receipt of a signed Host Agreement*)

## 36. FEI SPORTS FORUM 2019

The FEI Sports Forum 2019 would be held on 15 and 16 April. **(I)**

The Secretary General outlined the topics, which had been identified to date for discussion by the FEI Sports Forum 2019. These were Endurance, which would attract large feedback; a review of the FEI legal system, including pony measurement, rules revision process, and Eventing sanction-related rules; gender equality; and the Dressage Judging Working Group. **(I)**

## 37. GENERAL ASSEMBLIES

The Secretary General thanked the host nation for a fantastic General Assembly 2018. **(I)**

The General Assembly 2019 would be held in Moscow (RUS) from 16 to 19 November. The FEI Board would meet on 16 November and the Group meetings would be held on the 17<sup>th</sup>. The Board would meet with the Groups on the morning of 18 November and sessions on various topics would follow in the afternoon on the same day. The General Assembly would take place on 19 November. **(I)**

The General Assembly 2020 would take place in Johannesburg (RSA). **(I)**

Any NFs interested in hosting the 2021 edition should contact the Senior Events Manager ([Sophie.ruiz@fei.org](mailto:Sophie.ruiz@fei.org)) who would be happy to provide guidance. **(I)**



## **38. NATIONAL FEDERATIONS**

### **38.1. Items raised by NFs (within the FEI Statutory deadline)**

No item was received for discussion. **(I)**

## **39. INTERNATIONAL HORSE SPORTS CONFEDERATION (IHSC)**

### **International Horse Sports Confederation (IHSC)**

The President informed on the upcoming IHSC General Assembly in December and the decision that would have to be taken there in regards of HHP Implementation. He also expressed how important the veterinary research was for International Movement of horses. **(I)**

### **39.1. IHSC –Research & Development projects**

The Veterinary Chair presented a background to and summary of the activities and achievements by the IHSC-OIE Technical Committee with a focus on the research on African horse sickness, equine influenza and glanders. He informed on the ongoing project to develop a roadmap for the research, development and production of a traceable, safe vaccine for African Horse Sickness. The Veterinary Chair also informed on the outcomes of the previous IHSC/OIE workshops and the importance of linkage between the horse industry and government stakeholders and how progress was being done in many parts of the world. He urged the National Federation to cooperate in these projects. The Veterinary Chair proposed that the summary document for the IHSC-OIE Technical Committee should be published on the FEI website. **(I) (T)**

## **40. WORLD HORSE WELFARE (WHW)**

Dr Roly Owers made a presentation to the General Assembly starting with the history of horses in Bahrain and introduction on WHWs scope and activities. As an example was mentioned WHWs had been involved in fifty pieces of legislation just in EU and that the organisation was an independent advisor to FEI. **(I)**

Dr Owers stressed how good Governance was important in charities and how WHW relied on top level experts, especially in their Veterinary Advisory Committee where several members had connections to the FEI. He also showed how the horse sector had impact on countries economies and that economic benefit was of interest for a charity and had importance for equine welfare. **(I)**

Dr Owers encouraged the General Assembly delegates to engage with governments and showed them what horse sport brought to the society. **(I)**



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He mentioned how important a Social Licence was for the equestrian sector, especially in these changing times with reorientation of values. **(I)**

In order to protect the sport Dr Owers stressed the importance of social media, to have scrutiny in sports management and to be transparent. He urged the General Assembly delegates as regulators to enforce the rules and acknowledge the vital role of officials and to provide training, expertise, integrity and robust support this group. **(I)**

## **41. ANY OTHER BUSINESS**

### **41.1. Recognitions**

The President called on delegates to support the nomination of John McEwen (GBR) as Honorary Vice President in recognition of all his work over twelve years as Chair of the Veterinary Committee. Delegates offered lengthy applause as he was presented with a commemorative plaque and gold FEI pin as a token of the FEI and the President's appreciation. **(I)**

Delegates equally warmly supported the proposal to appoint Hanfried Haring (GER), outgoing Chair of FEI Regional Group II (2006-2018), as FEI Honorary Bureau Member in acknowledgement of his work over the past twelve years on the FEI Bureau. **(I)**

Brian Sheahan, who had chaired the Endurance Committee for the past six years and who recently resigned due to health, was unable to attend the General Assembly to receive a presentation from the President and his new title as Honorary Bureau member, but his plaque and gold pin were collected by Chris Webb, Equestrian Australia High Performance Director. **(I)**

Bob Thompson, outgoing chair of the Reining Committee (2010-2018), was also unable to be in Manama for the General Assembly. On his behalf, Megan Krueger from Equine Canada collected the presentation from the President. **(I)**

The President presented the FEI Bureau pin to Jenny Hall and Theo Ploegmakers who respectively succeeded to John McEwen and Hanfried Haring and looked forward to working with them in the future. **(I)**

The President congratulated Major Mou Soon Yap (MAS NF) and Dr Mohammed Ghazi Yehia (LBN NF) for fifteen FEI General Assembly participations, presenting them both with an FEI pin. **(I)**

Finally, on behalf of the FEI and all delegates, the President formally thanked HH Shaik Faisal Bin Rashid Al Khalifa, President of the Bahrain Royal Equestrian and Endurance Federation, and Mr Ghalib Al Alawi, its Secretary General, and

presented them with a commemorative plaque for the successful organisation of the FEI General Assembly. **(I)**

## **42. CLOSING**

Before closing the FEI General Assembly 2018, the President thanked all the delegates especially for their support and trust to him, and offered his thanks to the Board members and to all the volunteers as well as to the FEI staff and the people that have organised the General Assembly and to all those who worked behind the scenes as the organising team. **(I)**

The FEI General Assembly 2018 was then officially closed. **(I)**