The guidelines for this programme remain applicable and the following principles are currently in force due to the COVID-19 pandemic:

A. Policy for 2017, 2018 and 2019 projects that have taken place & outstanding reports:

For all projects that have been organised between 1st January 2017 and 31st December 2019, any outstanding reports must be provided by NOCs to Olympic Solidarity by 30th June 2020 at the latest.

In case of delays in the implementation of these activities, we asked the NOCs to advise us of the status and the newly planned completion dates, if applicable, by the same deadline. We will of course inform you of any such cases, if relevant to your IF. Past this date, Olympic Solidarity will consider the balance payments as forfeited and no further refunds will be available. Olympic Solidarity will also request the reimbursement of advance payments made for activities not held or not justified.

**Important:** Your assistance in urging your NFs to submit any pending reports to their respective NOC within the set deadline, would be greatly appreciated.

B. Policy for projects that have started in 2017, 2018 or 2019 and are scheduled to be completed in the course of this year

The rule of reporting before the 30th of November 2020 applies now to these projects as well. We advised NOCs to inform their NFs accordingly and to also assess with their NFs and your IF, where applicable, if other phases can be implemented before November and if not, they will have to report on whatever costs they have incurred before the end of November. If there is an amount in favour of OS, NOCs will have to return the unused amount to OS.

Any reports received after 30 November 2020 will not be checked and NOCs will be asked to reimburse the advance payment received.
C. Policy for 2019 or 2020 projects that are still under IF review status or that have been confirmed by IFs and have not yet started for various organisational reasons or have been postponed due to COVID-19

We would like to ask you to kindly take a realistic view with your NF, RDO & NOC if necessary, of whether or not such activities could be implemented **BEFORE the 1st of November 2020**, bearing in mind that the deadline for reporting on such activities should be 30 November 2020 at the latest.

If the NOC has already received an advance payment from us and the activity will not be implemented before November after all, the NOC will have to return the advance payment to OS.

D. Policy for new projects that may be requested by NOCs as of now (applications that you have not yet received from us)

As indicated for the previous programme, once the situation in relation to the COVID-19 pandemic begins to regress in their respective country, it is clear that certain NOCs may plan to resume some of their activities before the end of 2020.

However, unlike the Programme of Technical Course for Coaches which consists of short term activities, given the nature of the Development of the National Sports System programme, which is directed towards mid to long term projects and taking into consideration the planned closure of our 2017-2020 plan as well as the current global situation generated by the COVID-19, which will most likely prevent the organisers from properly carrying out this type of projects, **we believe that it is not realistic that we embark on new projects at this stage.**