

GUIDELINES COMPLEMENTARY SOURCES OF SUPPORT FOR NFs

Introduction

In addition to the FEI Solidarity Programme, FEI Member NFs the most in need have the possibility to complement the financing of development projects by other sources of support such as Olympic Solidarity World Programmes or Continental Programmes via their NOC (National Olympic Committee) or via their Equestrian Continental Association.

OLYMPIC SOLIDARITY – World Programmes

- Coaches
 - Technical Courses for Coaches
 - Olympic Scholarships for Coaches
 - Development of the National Sports Systems
- Athletes
 - Olympic Scholarships for Athletes – OG Tokyo 2020
 - Continental Athlete Support Grant – Regional & Continental Games
 - Youth Olympic Games – Athlete Preparation
 - Athlete Career Transition (New)
 - Refugee Athlete Support (New)
- Promotion of the Olympic Values
- NOC Management & Knowledge sharing
- Forums & Special Projects

OLYMPIC CONTINENTAL ASSOCIATIONS – Continental Programmes

- ANOCA (Africa)
 - Multi-Sports Games organisation
- PASO (America) -
 - Improvement of NOCs infrastructure or purchase of own headquarters programme
 - Continuation of Athlete Preparation programme
 - OLYMPAMERICA – social development programme through sport
- OCA (Asia)
 - Multi-Sports Games organisation
- EOC (Europe)
 - Multi-Sports Games organisation
- ONOC (Oceania)
 - Education programmes (any kind of education programmes)

EQUESTRIAN CONTINENTAL ASSOCIATIONS - Continental Programmes

- ACES (Africa)
 - No development programme
- PAEC (America)
 - Subsidy to NFs organising Equestrian sports at Regional Games
- AEF (Asia)
 - No development programme
- EEF (Europe)
 - Brotherhood programme – Exchange of good practices & know how
- OEF (Oceania)
 - No development programme

General Principles

The OLYMPIC SOLIDARITY PROGRAMMES are available to all NFs who are members of their National Olympic Committee (NOC). Assistance is provided only to Olympic Sports.

The OLYMPIC CONTINENTAL PROGRAMMES are available to all NFs who are members of their National Olympic Committee (NOC). Assistance is provided only to Olympic Sports

The EQUESTRIAN CONTINENTAL ASSOCIATIONS PROGRAMMES do not exist as such, except for the European Equestrian Federation (EEF) with its "Brotherhood Programme". Assistance is provided to all FEI Disciplines.

Partners

Olympic Solidarity; NOCs; FEI Solidarity; NFs

OLYMPIC SOLIDARITY – World Programmes

The Aim

The OLYMPIC SOLIDARITY (OS) World Programme is to organise assistance for all the National Olympic Committees (NOCs), particularly those with the greatest needs in the following fields:

- Athletes
- Coaches
- NOC Management & Knowledge Sharing
- Promotion of the Olympic values
- Forums & Special projects

1. TECHNICAL COURSES FOR COACHES

Beneficiaries

The Programme is open to NFs via their National Olympic Committees (NOCs). Priority will be given to the NOCs/NFs with the greatest needs.

Description

Technical Courses for Coaches (National & Regional)

The Technical Courses are held in accordance with the rules established by the IF, in this case the FEI.

The courses thus follow the rules established by the IF (FEI), with regards to their duration, number of participants content, number of hours of theoretical and practical training, assessment method, certification of the participants, etc. in this case, the FEI Coach Education Programme.

The Expert (Tutor) is appointed by the IF, in this case the FEI.

Types of Supports

Costs reimbursed by NOC

The budget allocated to each course will depend on the results of the analysis of the budgetary proposal and will usually be on average between USD 8'000 and 10'000. The amount may be increased to USD 12'000 should this be both necessary and justified.

The IF, in this case the FEI, will be consulted towards validating the proposed budget, and the NOCs may be asked to make changes and/or provide additional information before the go-ahead for the course is given.

Costs reimbursed by the FEI

The expert's transport costs:

- international air ticket (standard economy class)
- any required visa and vaccination costs
- per diem

Olympic Solidarity subsequently reimburses these costs to the IF, in this case the FEI.

Request Procedure

NOC	>	Sending of the course request form Deadline: 3 months before the intended start date of the course	>	OS
NF	>	Submission of the relevant technical details	>	FEI
OS	>	Analysis of request Transmission to FEI for study	>	FEI
FEI	>	Analysis of request Contact with the NF to start organising the course	>	NF/NOC
FEI	>	Confirmation of exact dates and appointed expert(s)	>	OS
OS	>	Transfer of advance (75% of budget) and electronic certificate	>	NOC

Partners

NFs; NOCs; OS; FEI Solidarity; NFs

2. OLYMPIC SCHOLARSHIPS FOR COACHES

Beneficiaries

The Programme is open to NFs via their National Olympic Committees (NOCs). Priority will be given to the NOCs/NFs with the greatest needs.

Candidates profile:

The candidates coach for an Olympic Scholarship must:

- Belong to a Federation whose sport is on the Olympic programme;
- Have an official coaching qualification recognised in their country of origin and/or by the International Federation (IF)
- Be active and be able to show proof of practical experience as a national, regional and/or international level coach
- Undertake to pass on their knowledge and continue to develop their sport in their country after the training.
- <http://inside.fei.org/system/files/C02EN-olympic-scholarships-for-coaches.pdf>

Description

Sports sciences training

Individual scholarships that allow people to acquire training in the field of sports sciences at a high-level sports centre or university and thus obtain recognition (diploma or certificate). The content of the training, duration, evaluation method, etc. are determined by the centre or university, in agreement with Olympic Solidarity. The coaches will be exposed to certain topics of the Olympic Agenda 2020, such as the protection of clean athletes, the fight against sports betting and non-discrimination.

The main centres with which Olympic Solidarity works are:

- CAR – Barcelona (ESP);
- ICECP – Delaware/USOC (USA);
- PAISAC – Montreal (CAN);
- Sports Academy Lausanne – Lausanne (SUI);
- University of Physical Education – Budapest (HUN).

The NOCs may propose training locations other than those indicated by Olympic Solidarity, if they offer content that is better adapted to the needs of their coaches.

Sport-specific training

This technical training allows coaches to update their knowledge and thus expand their practical experience in a specific sport:

Options:

A. Training organised by the IFs

Training programme (Equestrian Centre, content, duration, cost and evaluation method determined by the IF concerned)

B. Training offered by the NOCs

Training programme, i.e.: Training location, content, duration, cost and evaluation method and or certification approved by OS and the IF concerned (FEI).

In some cases, the IF may propose a candidate to Olympic Solidarity for a specific training. The NOC will decide after consultation by the OS.

Distance training (e-learning)

A few distance trainings were proposed during the previous quadrennial plan (e.g. IJF Academy). Olympic Solidarity will continue its efforts to offer a wide range of distance trainings to the NOCs. The programmes and content will be managed by the respective high-level centres or universities in order to guarantee the quality of the teaching.

The NOCs may request financial support for one or more coaches to follow distance trainings approval of the project is given in close collaboration with the IF concerned if the training is linked to a sport.

Types of Supports

Costs covered by Olympic Solidarity

Transport costs in standard economy class, the most direct route possible, i.e.:

- One plane ticket and/or
- One train ticket

Training costs, i.e.:

- Board and accommodation costs
- Weekly indemnity of USD 100 (or depending on agreement with the centre);
- Health and accident insurance, if necessary.

Project Operators

NF, FEI Solidarity, NOC, OS

3. DEVELOPMENT OF NATIONAL SPORTS SYSTEMS

Beneficiaries

The programme is open to all NOCs. However, priority will be given to the NOCs whose NFs basic sports structures and training systems (coach education systems) are weak, but have significant potential for development

Description

Development of National Sports Systems Project

The NF project's action plan submitted to the NOC must:

- Provide for the training of local coaches or people capable of continuing the work initiated by the expert once the project has ended.
- If necessary, include training for trainers, referees, judges and administrators.
- If necessary, improve training programmes for elite sport.
- Possibly put in place a "sport for all" project or a school sport development project.
- Possibly set up programmes to identify talented young athletes, raise awareness of the fight against doping and sports betting, etc.

NFs should invite the coaches who benefitted from Scholarship to be part of the project, to add to their knowledge thanks to the presence of the international expert, or to get personally involved by assisting the expert.

A national coordinator must be appointed (national coach, former OS scholarship holder, technical director, etc.) to assist the expert and manage the whole project from A to Z.

Type of Support

Costs covered by Olympic Solidarity up to a maximum of USD 30'000.-

- Organisational costs;
- International air ticket (economy class)
- All the costs linked to the presence of the expert in the country (accommodation, food, domestic transport, etc.)
- Expert's fees (to be agreed by all parties beforehand)
- Illness and accident insurance, vaccines, visas, etc.

Deadline for application

The request must reach OS via the NOC by no later than 3 months before the start of the action plan.

Projects Operators

NF, NOC, OS, FEI Solidarity, Technical Experts

4. OLYMPIC SCHOLARSHIPS FOR ATHLETES

Beneficiaries - NOC and Athlete Profile

This programme aims to promote universal representation at the Olympic Games. Consequently, candidates from NOCs the most in need that have traditionally sent small delegations to the Games will be prioritised. Athletes must have the following profile to be considered for a scholarship:

- **Olympic sport:** An international-level athlete practising an individual sport included on the Olympic programme.
- **Technical level:** The athlete must have the technical level to be able to qualify for the Tokyo Olympic Games. Proof of the athlete's technical sports level must be shown through results obtained at national and international competitions. Top-level athletes such as Olympic medallists or world champions may be put forward by their NOC for an Olympic scholarship. However, these candidatures will be specifically reviewed on a case-by-case basis with Olympic Solidarity's technical partners to decide whether these athletes' profiles are compatible with the objectives of the programme.
- **Access to training funds:** Only athletes to whom a scholarship will make a significant difference to their training, and who do not have access to alternative means of paying for their preparation, may be put forward by their NOC/NF for a scholarship.
- **Ethics:** Athletes who have been convicted of a doping offence or sanctioned for actions contrary to the standards of sporting ethics as established by the Olympic Charter, the IOC, NOCs or training centres may not be put forward as scholarship candidates.
- <http://inside.fei.org/system/files/A01EN-olympic-scholarships-for-athletes-tokyo-2020.pdf>

Description

Olympic Scholarship for Athlete Tokyo 2020

The Olympic Scholarships Programme offers NOCs the possibility to obtain financial and technical assistance for a limited number of elite athletes who are training, and attempting to qualify, for the Tokyo Olympic Games

Content of an Olympic Scholarship

Should an athlete be awarded an Olympic scholarship, the NOC or training centre will ensure that he/she benefits from funding for items such as:

- Access to appropriate training facilities;
- A coach specialised in the relevant sporting discipline;
- Regular medical and scientific assistance and control;
- Accident and illness insurance;
- Board and lodging costs;
- Adequate pocket money;
- A fixed subsidy to offset travel costs to participate in the required international
- Olympic qualification competitions;
- Access to technical information on the Tokyo Olympic Games.

Type of Support

Training Centre Option

- Athlete training in global training centre network established by OS.
- Reporting by centre or partner
- NOC or IF to OS and NOC every four months.
- Administered by OS, training centre or partner NOC or IF.

NOC Training Option

- Athlete training in home country or abroad in a centre approved by the NOC.
- Reporting by NOC to OS every four months.
- Administered by NOC.

Travel Subsidy

- Reimbursement of agreed transport costs by OS.
- One reimbursement per athlete.
- Administered by NOC/NF or training centre/partner NOC or IF

Timeline - 1 September 2017 – 31 August 2020

March 2017

- Launch of the application procedure

1 June 2017

- Deadline for submitting applications to OS to be included in the first batch of allocations

1 September 2017

- Programme operational and first batch of scholarships activated.

1 January 2018

- Second batch of scholarships activated

24 July-9 August 2020

- Games of the XXXII Olympiad

Projects Operators

NF, NOC, OS, FEI Solidarity, Training Centres/Stables, etc.

5. CONTINENTAL ATHLETE SUPPORT GRANT

Beneficiaries

Elite athletes recognised as “Continental Elite” level or as Athletes in preparation for the Olympic Games will be considered for this programme.

Description

This programme offers NOCs the following:

Technical and financial assistance focused on the preparation of athletes who aim to take part in multi-sport Games (world, continental and regional), other communitarian Games (e.g. Commonwealth or Francophonie) and the Olympic Games.

Activities covered:

Activities focussing specifically on training these athletes during their preparation for these Games.

Type of Support

Financial Support

- Costs relating to the organisation of national or international training camps for athletes preparing for specific Games, including training camps proposed by different IFs;
- Coaching and training costs for athletes.
- Costs relating to the participation of athletes in competitions considered as useful to their general training programme.

Projects Operators

NF, NOC, OS, FEI Solidarity

6. YOUTH OLYMPIC GAMES – ATHLETE SUPPORT

Beneficiaries

The profile of the athletes to be included in this programme is as follows:

- Young athletes who have the potential to qualify for and participate in the Youth Olympic Games (Summer and Winter)
- Athletes who practise a sport that is included in the Summer or Winter Youth Olympic Games programme;
- Athletes identified by the NOC or the International Federation (IF) thanks to outstanding results during international or continental youth competitions;
- Athletes identified by their NOC to benefit from Universality Places (UPs) available to participate in the Youth Olympic Games.

Description

Option 1 : YOG Identification

Offer technical and financial assistance to NOCs for the organisation of specific activities related to the identification, training and education of young athletes.

- Create a national talent identification structure;
- Continue to develop existing programmes in collaboration with the IFs and National Federations (NFs);
- Collaborate with existing national programmes;
- Organisation of short-term national or international talent identification projects and training camps;
- Train youth athletes with a view to their being selected for YOG qualification events; and
- Implement learn and share initiatives.

A limited number of highly talented young individual athletes, identified by the IFs through results at continental and international junior competitions, will be offered variable-term training courses, organised by the IFs.

Option 2 : YOG Qualification

To offer financial assistance to NOCs for the participation of young athletes in qualification competitions for the Youth Olympic Games.

Option 3 : YOG Preparation

A maximum of eight individual training grants (balanced number for men and women) for young athletes, confirmed as participating (qualification or UPs) in the Youth Olympic Games, to cover their training and coaching costs.

For NOCs with traditionally large YOG delegations that could provide more than 8 training grants, a general preparation grant will instead be offered.

Type of Support

Financial

This programme offers the NOCs technical and financial assistance to identify young talented athletes and to qualify and prepare them for the Youth Olympic Games

As a general rule, the financial transactions for the three options noted above will be between Olympic Solidarity and the NOC and/or the external partners

Application Procedure

For the three options described above, application forms for the Summer and Winter Youth Olympic Games should be submitted to Olympic Solidarity at least two months prior to the start of the activities that are scheduled.

For all activities organised by the NOC for athletes who are under 18 years of age within the context of this programme, the NOC must ensure that the consent of the athlete's parent and/or guardian is given before submitting an application to Olympic Solidarity

Projects Operators

NF, NOC, OS, FEI Solidarity

7. ATHLETE CAREER TRANSITION

Beneficiaries

The programme, which is to offer financial and technical assistance to National Olympic Committees (NOCs) to support athletes at various stages of their career with a view to attempting to ensure a successful post-athletic career, is available to all NOCs that meet the criteria identified in the sections below.

Description

Athletes' Education

An administrative subsidy available to all NOCs on an annual basis to assist NOCs with their running costs

Individual grant offered to Olympians to follow training and education in a field of their choice in order to obtain a qualification considered necessary to ensure a smooth post-sporting career transition.

The content, duration, location, cost and evaluation methods of the education are determined between the beneficiaries and the NOCs in agreement with Olympic Solidarity.

In addition to the above-mentioned NOC initiatives, Olympic Solidarity strongly recommends that NOCs encourage their athletes to complete the IOC Athlete Learning Gateway online course focusing on Athlete Career Transition entitled 'Preparing for Future Success'. This Athlete Learning Gateway (onlinecourse.olympic.org) is an online education platform focusing on boosting an athlete's current performance and helping inspire future education and career pathways. This free high quality education tool covers a wide range of topics, such as:

- Sports Coaching;
- Business of Sport;
- Sport in Society;
- Science of Sport.

IOC Athlete Career Programme

NOCs wishing to benefit from this opportunity should inform Olympic Solidarity. A feasibility assessment will be conducted in collaboration with the IOC Sports Department.

Requests should be sent to Olympic Solidarity as soon as possible to ensure alignment with the overall ACP Outreach calendar. The NOC may propose preferred dates which may be modified depending on the availability of the experts or for other reasons.

Type of Support

Financial

Following analysis and approval of an NOC proposal, Olympic Solidarity will inform the NOC of the maximum provisional budget available if all the projects are carried out and the administrative requirements are fulfilled

NOCs are responsible for bearing all the other costs related to their athletes' participation in the programme.

Application procedure

1. Athletes' Education: NOCs wishing to benefit from this opportunity for their athletes for the implementation of an education project should make a request by submitting an application form no later than two months prior to the start of the project.

The application form must be accompanied by a CV and copies of relevant supporting documents, including an acceptance letter and a description of the chosen education and assessment methods (exams, practical sessions, presentations, etc.) as well as any other useful information (certificates, pro-forma invoices, etc.).

2. IOC Athlete Career Programme (ACP): NOCs wishing to benefit from this opportunity should inform Olympic Solidarity. A feasibility assessment will be conducted in collaboration with the IOC Sports Department.

Requests should be sent to Olympic Solidarity as soon as possible to ensure alignment with the overall ACP Outreach calendar. The NOC may propose preferred dates which may be modified depending on the availability of the experts or for other reasons.

Projects Operators

NFs; NOCs; Olympic Solidarity;

8. REFUGEE ATHLETE SUPPORT

Beneficiaries

1. National Olympic Committees

- The programme is available to all the NOCs of countries hosting refugees and wishing to join the IOC in its effort to support and protect athletes.

2. Athletes

All candidates proposed must:

- Be recognised refugees or beneficiaries of international protection according to the United Nations High Commissioner for Refugees (UNHCR) agency.
- Have proven high-level competition results in an individual sport.
- NOCs must ensure that candidates fulfil both these conditions before submitting an application for them.

Description

A limited number of individual training grants will be made available for elite-level refugee athletes to prepare and participate in high-level competitions according to their individual situations.

The type of support will be similar to the Olympic scholarship programme for athletes:

- A fixed monthly training grant to cover the athlete's training and coaching costs.
- A fixed travel subsidy that can be requested to participate in high-level competitions.

Once a grant has been awarded by Olympic Solidarity, the host NOC is responsible for agreeing on the use of the funds with the athlete and the subsequent management of these funds as well as on the periodic reporting to Olympic Solidarity.

Financial Conditions

Following analysis and approval of an NOC proposal, Olympic Solidarity will inform the Host NOC of the maximum provisional budget available if all the projects are carried out and the administrative requirements are fulfilled.

NOCs are responsible for bearing all the other costs related to their athletes' participation in the programme

Application procedure

Application: NOCs fulfilling the criteria noted above may submit candidatures for training grants using the application form.

Analysis: Olympic Solidarity will analyse each candidature submitted in collaboration with the relevant International Sports Federation and the UNHCR.

The NOCs of the athletes' countries of origin will also be consulted during the application phase.

Approval: Olympic Solidarity will be responsible for the final approval of training grants. Since the cost of athlete training varies widely between regions of the world, Olympic Solidarity and the Host NOC will agree upon the amount of the monthly training grant offered to an athlete. The responsibilities of each party and the budget distribution will be approved in advance between all parties.

External Partners

The NOCs of the countries hosting the refugee athletes will be considered as the "Host NOC" and will be responsible for the identification of athletes and the management of the training grants at local level.

The UNHCR is the only interlocutor of Olympic Solidarity for matters related to refugees in refugee camps.

Should an athlete in a refugee camp be identified as having the profile and sporting level to potentially benefit from an individual training grant, the Host NOC may be consulted in view of including the athlete in the programme through an individual training grant.

Projects Operators

NFs; NOCs; Olympic Solidarity; UNHC; FEI Solidarity

9. NOC MANAGEMENT & KNOWLEDGE

Beneficiaries

The programme is open to all NOCs. The NOCs that have never organised these courses and wish to start should communicate their intention to Olympic Solidarity, so they can receive the necessary financial support in order to train course conductors.

Three sub-programmes:

- NOC Administration Development
- National courses for Sports Administrators
- International executive courses in Sport management

Description

NOC Administration Development

An administrative subsidy available to all NOCs on an annual basis to assist NOCs with their running costs

National courses for Sports Administrators

To offer NOCs the possibility of training the sports administrators of their NOC and its constituents by organising courses in sports administration and management.

International executive courses in sport management

To provide sports managers with access to training courses of a higher education level and international significance, and to contribute towards improvement in the management of their Olympic sports organisations. The programme is available to all the National Olympic Committees (NOCs) and candidates nominated by them who have been accepted on the MEMOS programme (Executive Masters in Sport Organisations Management)..

Application procedure

Requests in any of the first four programme categories should be sent to Olympic Solidarity at least two months prior to the start of the proposed activity in order to allow sufficient time for analysis as well as potential consultation with other partners if needed.

Projects Operators

Olympic Solidarity; NOCs

10. PROMOTION OF THE OLYMPIC VALUES

Objectives

Encourage NOCs to disseminate knowledge, upskill the sporting community and run projects in the field of sports medicine, particularly with regard to the protection of the health and integrity of clean athletes and the prevention of injury/illness in sport.

Five sub-programmes:

- Sports Medicine & Protection of Clean Athletes
- Sustainability in Sport
- Gender Equality & Diversity
- Sport for Social Development
- Olympic Education, Culture & Legacy

Beneficiaries

The programme is available to all NOCs

Description

Sports medicine and Protection of Clean Athletes

Develop a strategy for ensuring your NOC fully complies with the Olympic Movement Medical code, etc.

Host a seminar with sports physicians, physiotherapists, nutritionists or psychologists, etc.

Run projects in the field of sports medicine: tailor-made material such as a website, app, video or book aimed at informing the young population and/or the general public about e.g. the health benefits of physical activity and balanced nutrition, etc.

Take advantage of **training opportunities** offered by Olympic Solidarity via third parties in the field of sports medicine (Physical Courses, Sports Medicine, Sports Nutrition, Physical Therapies, etc.)

Sustainability in Sport

Develop a strategy for how your NOC can take leadership in terms of sustainability in sport in areas such as infrastructure and natural sites, supply chain and waste, mobility, workforce, and carbon management, etc.

Host a seminar for your national sports stakeholders, sharing knowledge, bringing about awareness and engaging the participants in discussions on what action each of them could take.

Run projects aimed at promoting sustainability in sport within your territory, if possible through smart partnerships allowing you to increase the impact of your projects and take advantage of the expertise of other organisations.

Take advantage of **training opportunities** which will be offered by Olympic Solidarity via third parties in the area of sustainability in order to strengthen your NOC's ability to develop and monitor sustainability activities in the long term.

Gender Equality & Diversity

Develop a strategy for ensuring that:

- Your NOC encourages and supports the promotion of women in sport at all levels.
- Athletes and other sports people in your territory are able to enjoy their rights and freedoms without discrimination of any kind.

Host a seminar for your national sports stakeholders, sharing knowledge, bringing about awareness and engaging the participants in discussions on what action each of them could take to ensure that the values of equality and diversity are integrated into the policies and actions of sporting organisations.

Run projects in the field of gender equality and diversity, Design your own project or draw inspiration from one of the examples below:

- Develop a programme aimed at supporting talented women
- Run a targeted campaign aimed at raising awareness among young people and/or the general public of issues related to gender equality and diversity.

Take advantage of **leadership training opportunities** for talented women which will be offered by Olympic Solidarity via third parties.

Olympic Education, Culture and Legacy

Develop a strategy to ensure that:

- Your NOC is an ambassador for the Olympic values in all aspects of your organisation, including in policies, actions and communications;
- The Olympic legacy in your territory is celebrated and preserved;
- Your NOC promotes cultural activities linked to sport, especially among young people.

Host a seminar, engaging national sports stakeholders in a discussion around the history of the Olympic Games, the Olympic values and the important, constructive role that sport, Olympism and its values can play in society today.

Run projects in the field of Olympic education, culture and legacy. Design your own project or draw inspiration from one of the examples below:

- Run the Olympic Values Educational Programme (OVEP) for young people through schools or clubs;
- Organise a cultural activity such as an Olympic art exhibition or competition, engaging young people and the general public in activities blending sport and artistic expression;
- Put Olympic historical artefacts on display and promote your Olympic history;
- Ensure that important Olympic documents and literature are safeguarded through the development of an archive or library.

Take advantage of **training opportunities** offered by Olympic Solidarity via third parties in the fields of Olympic education, culture and legacy in order to strengthen your NOC's structure in this area in the long term.

Application procedure

Requests in any of the four programme categories should be sent to Olympic Solidarity by the NOCs at least two months prior to the start of the proposed activity in order to allow sufficient time for analysis as well as potential consultation with other partners if needed.

Projects Operators

NOCs; Olympic Solidarity

11. FORUMS & SPECIAL PROJECTS

Beneficiaries

All National Olympic Committees

Two sub-programmes:

- Forums & Workshops
- Special Projects

Description

Forums & Workshops

The topics of the forums are determined in cooperation with the Olympic Solidarity Commission and the Continental Associations. In principle, the forums during the first year of the Olympiad are dedicated to the **introduction** of the new **Olympic Solidarity 2017-2020 plan**.

Forums during the subsequent years of the plan will focus on topics of particular interest to all NOCs such as **good governance, preparation of an Olympic Games delegation** and so on.

Other training and education needs may be identified throughout the Olympiad either for all NOCs or for specific groups of NOCs.

Olympic **Marketing Seminars**, introduced by the Olympic Solidarity Commission continue to be supported through this programme.

Finally, biennial forums for the **Continental Association Athletes' Commissions** are also funded through this programme.

Special Projects

To respond to special requests from National Olympic Committees (NOCs) as a result of **extraordinary or unexpected circumstances**. The fund may also address other situations and/or projects submitted by NOCs, which may not be covered through the general Olympic Solidarity programmes or IOC subsidies.

Application Procedure

Each NOC request must be backed up by a detailed explanation and budget breakdown. The Chairman is mandated by the Olympic Solidarity Commission to decide upon budget allocations for special projects. The Commission is regularly informed about the approved special projects.

Projects Operators

NOC; Olympic Solidarity Commission; Olympic Solidarity

OLYMPIC CONTINENTAL ASSOCIATIONS

The Aim

Each Continental Association has a specific budget for its activities. Each Association is free to use this money according to its needs.

Description

ANOCA Africa	Support to Multi-Sports Games organisation
PASO America	Improvement of NOCs infrastructure or purchase of own headquarters programme Support to Multi-Sports Games organisation Continuation of Athletes' Preparation programme OLYMPAMERICA – social development programme through sport
OCA Asia	Support to Multi-Sports Games' organisation
EOC Europe	Support to Multi-Sports Games' organisation
ONOC Oceania	Education programmes (any kind)

Application procedure

NFs to contact their respective NOC.

Projects Operators

NFs; NOCs; Olympic Continental Associations;

EQUESTRIAN CONTINENTAL ASSOCIATIONS

The Aim

The objective of the Equestrian Continental Associations is to promote equestrian sports in their respective region.

Description

ACES Africa Confederation of Equestrian Sports	No development programme
PAEC Pan American Equestrian Confederation	Subsidy to NFs organising Regional Games
AEF Asian Equestrian Federation	No development programme
EEF European Equestrian Federation	Brotherhood Development Programme is about sharing know-how, consultancy services, strong NFs helping grassroots NFs.
OEF Oceania Equestrian Federation	No development programme

Application procedure

NFs to contact their respective Equestrian Continental Association.

Projects Operators

NFs, Equestrian Continental Associations; FEI Solidarity

Sources:

<https://www.olympic.org/olympic-solidarity>
<http://www.africaolympic.net/>
<http://www.paso-odepa.org>
<http://www.ocasia.org>
<http://www.eurolympic.org/>
<http://onoc.org.fj/>
<http://inside.fei.org/myfeidirectory>