



OLYMPIC SOLIDARITY 2025-2028 PLAN

November 2024

2025-2028 PLAN OVERVIEW





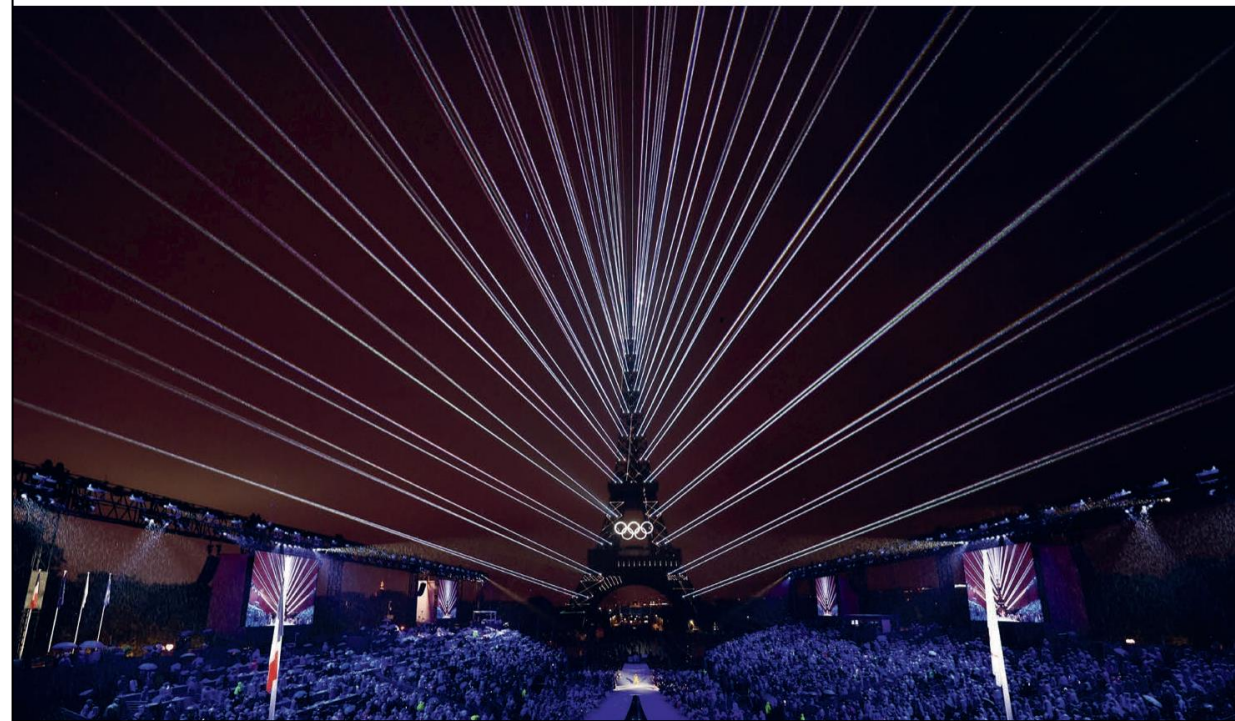
*“The aim of Olympic Solidarity is **to provide assistance to NOCs** for athlete development programmes, in particular those which have the **greatest need** of it.”*



International
Olympic
Committee

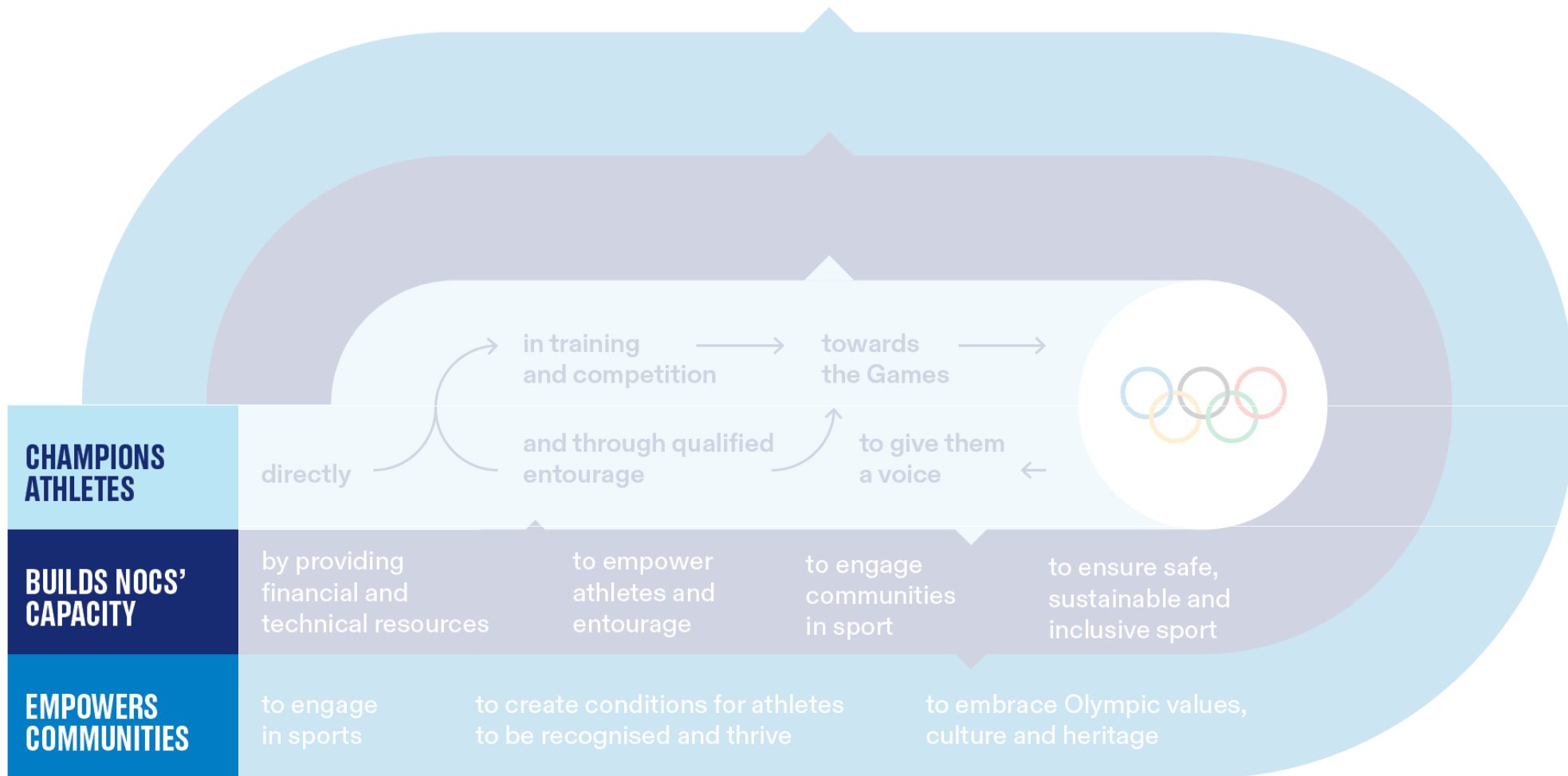
In force as from
23 July 2024

OLYMPIC CHARTER



BUILDING A BETTER WORLD THROUGH SPORT

NOCs have the capacity to enable their athletes to train and compete with dignity and integrity, to successfully field an Olympic team, and to promote the fundamental principles and values of Olympism and sport.



2025-2028 PRIORITIES



+10%

2025-2028
Olympic Solidarity
budget

USD 650m



USD 590m



16%

Scholarships for
athletes

USD 66m



USD 57m

*Athletes Scholarships
Milano Cortina 2026,
Los Angeles 2028,
French Alps 2030*



10%

Youth and sport
development

USD 58m



USD 53m

*Youth Athlete Development,
Sport Development*



10%

Athlete
engagement

USD 11m



USD 10m

*Support for national and
continental Athletes
Commissions*



15%

Promoting Olympic
Values through
Olympism365

USD 22m



USD 19m

*Olympic Values
Initiatives advancing
Olympism365*



10%

Continental
Associations'
initiatives

USD 59m



USD 54m

*Continental Associations'
initiatives within Continental
Programmes*



11%

NOCs'
management

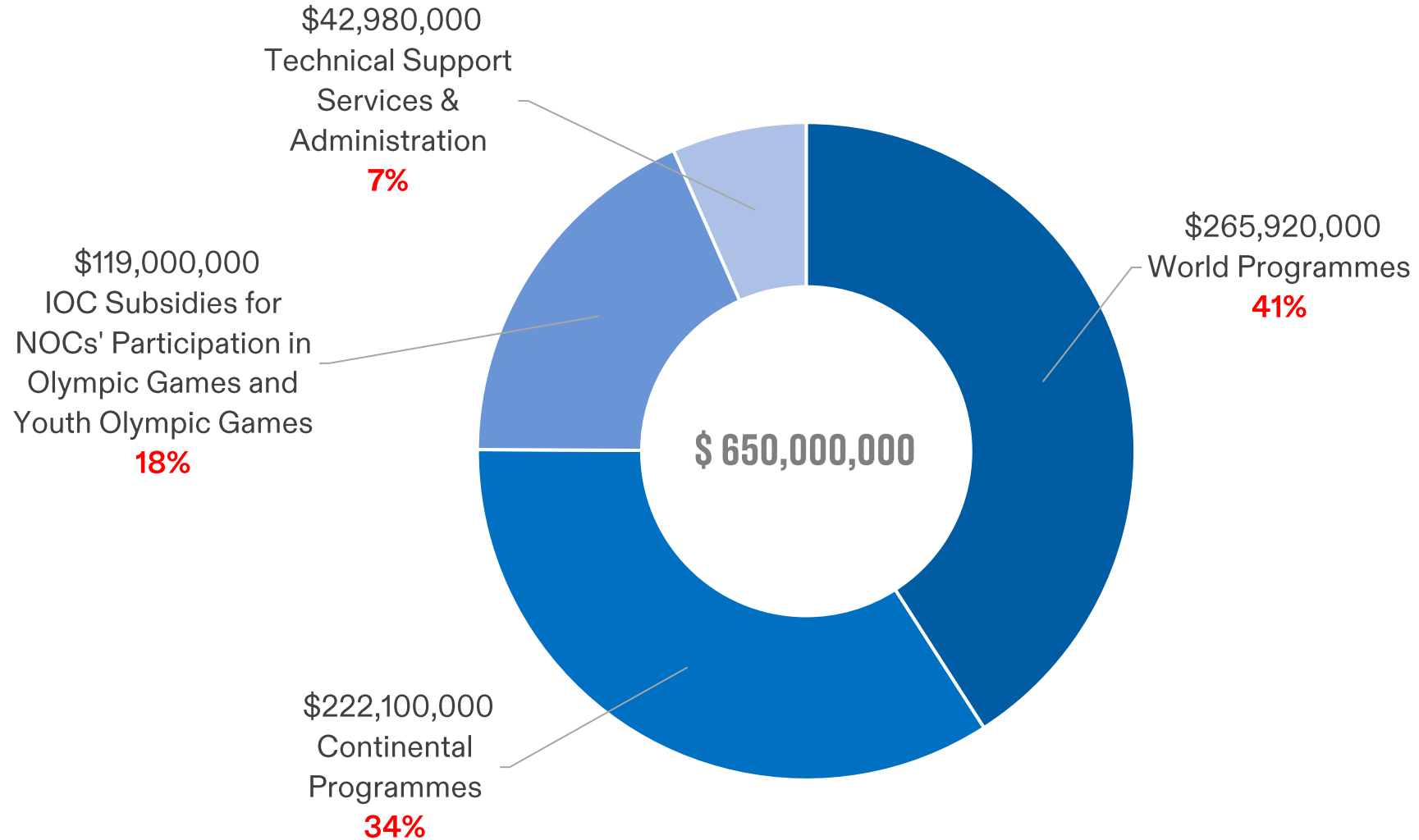
USD 41m



USD 37m

*NOC Administrative
Subsidy*

2025-2028 BUDGET



GLOBAL STRUCTURE



Seven Olympic Solidarity Offices



OLYMPIC SOLIDARITY COMMISSION



Chair of the
Commission



Dr Robin E.
Mitchell



Dagmawit
Girmay Berhane



Mustapha
Berraf



Yiech Pur
Biel



Spyros
Capralos



Marisol
Casado



Kirsty
Coventry



Habu
Gumel



Nicole
Hoevertsz



Neven
Ilic Alvarez



Nenad
Lalovic



Khunying Patama
Leeswadtrakul



Lingwei
Li



Gunilla
Lindberg



HRH The Grand
Duke of Luxembourg



Kristin
Kloster



Matlohang
Moiloa-Ramoqopo



Emma
Terho



Ahmed Abou
Elgasim Hashim



Ricardo
Blas



Tayyab
Ikram

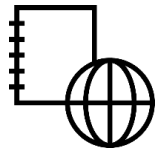


Raffaele
Pagnozzi



Jimena
Saldaña

OLYMPIC SOLIDARITY PLAN DELIVERED THROUGH:



WORLD PROGRAMMES

available to all 206 NOCs
recognised by the IOC

managed by the Continental
Associations in line with the
specific needs of each continent

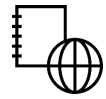


CONTINENTAL PROGRAMMES



IOC SUBSIDIES FOR NOCS' PARTICIPATION IN THE OG AND YOG

available to all NOCs for all
editions of the Olympic Games
and Youth Olympic Games



WORLD PROGRAMMES



ATHLETES AND SPORT DEVELOPMENT



ORGANISATIONAL CAPACITY AND COMMUNITY OUTREACH



OLYMPIC GAMES UNIVERSALITY

- Olympic Scholarships for Athletes
 - LA28
 - Milano Cortina 2026
 - French Alps 2030
- Refugee Athlete Support



ENTOURAGE

- Technical Courses for Coaches and Athletes' Entourage
- Olympic Scholarships for Coaches
- Athlete Career Transition
- Athletes' Commission Support



SPORT DEVELOPMENT

- Development of National Sports System
- Support Grant for Continental Athletes
- Team Support Grant
- Youth Athlete Development



NOC MANAGEMENT & KNOWLEDGE SHARING

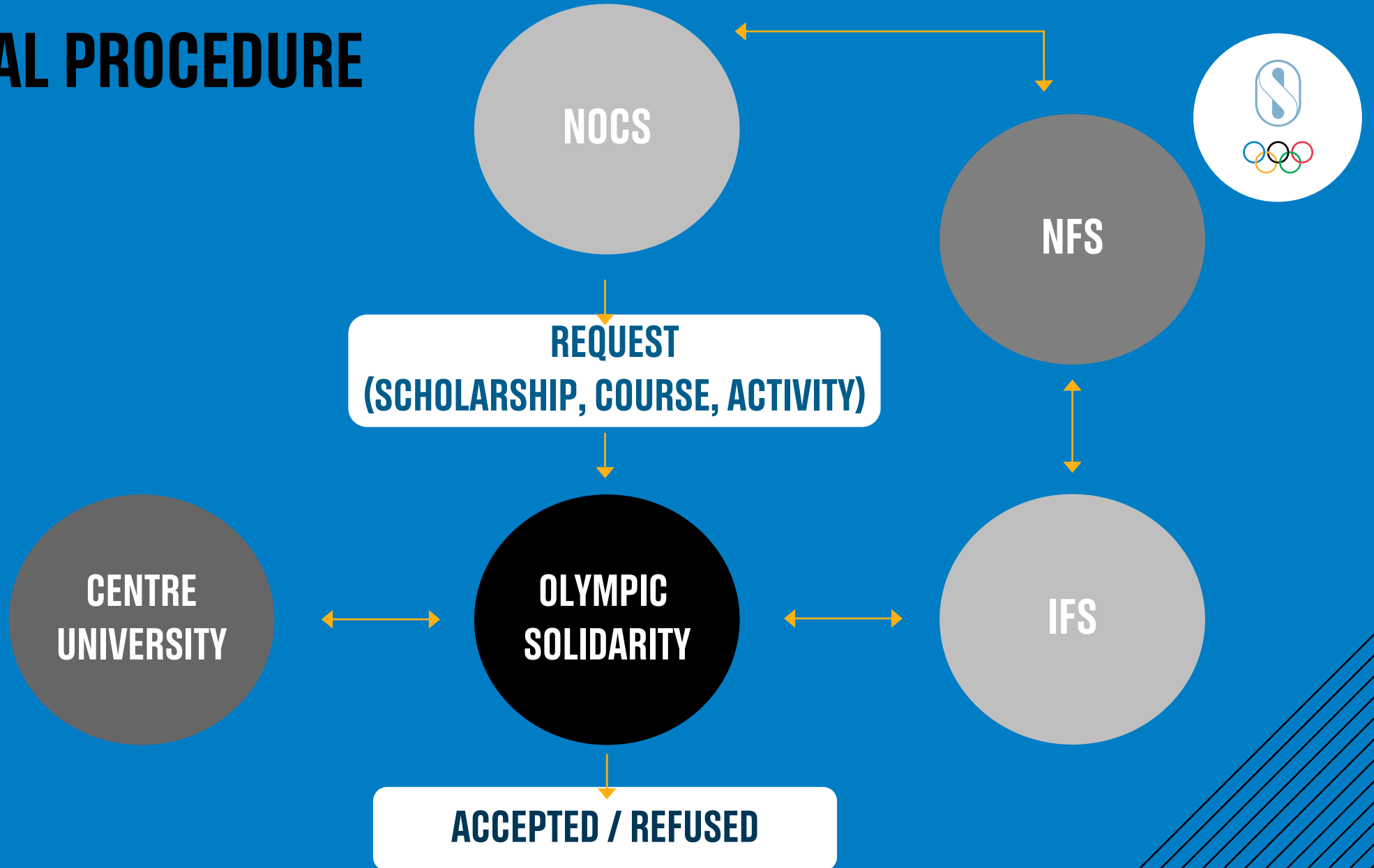
- NOC Administration Development
- National Courses for Sports Administrators
- International Executive Courses in Sport Management
- NOC Exchanges
- NOC Forums



OLYMPIC VALUES

- Initiatives
- Education & Training Scholarships
- Olympic Day

GENERAL PROCEDURE



ATHLETES & SPORT DEVELOPMENT



Assistance for athletes at different levels of development, their entourage and the structures meant to support them.

OLYMPIC GAMES UNIVERSALITY



PARIS 2024

OLYMPIC SCHOLARSHIPS FOR ATHLETES – PARIS 2024 RESULTS



Paris 2024 – Results

- 1560 scholarships from 195 NOCs allocated
- 599 (50,6% Men / 49,4% Women) from 172 NOCs participated in Paris
- 26 Gold, 20 Silver, 29 Bronze, 131 Diplomas

Games stories



BOT: Letsile Tebogo, Gold in Athletics (men's 200m).



CPV: David Pina, Bronze in Boxing (Men's 51kg).



DMA: Thea LaFond, Gold in Women's Triple Jump.

OLYMPIC SCHOLARSHIPS FOR ATHLETES – PARIS 2024 RESULTS



Paris 2024 – Results Brochure



Final Report

OLYMPIC SCHOLARSHIPS FOR ATHLETES PARIS 2024



OLYMPIC SCHOLARSHIPS FOR ATHLETES – SUMMER AND WINTER



LA 2028 & French Alps 2030 Objectives

To assist athletes selected by their respective NOCs in their preparation and qualification for the Summer and Winter Olympic Games.

Desired outcomes include:

- athletes benefit from improved training and competition experiences;
- athletes progress to the Olympic Games;
- contribute to the universality of the Games, especially in terms of smaller NOCs and female athletes.

OLYMPIC SCHOLARSHIPS FOR ATHLETES – SUMMER AND WINTER



Overview of the Programmes

Financial and technical support to elite athletes that meet the eligibility criteria: technical level, individual sport, etc.

Individual scholarships: NOCs with <50 athletes in previous Games:

- Monthly scholarship for training \ qualification
- 2 training options: NOC and Training Centre (for summer scholarships)
- 2 payment options: NOC and Athlete
- Payments: every 4 months after approval of reports

Tailor-made option: NOCs >50 athletes in previous Games:

- A flexible use of fixed budget for NOCs athlete preparation and qualification



OLYMPIC SCHOLARSHIPS FOR ATHLETES – SUMMER AND WINTER



What's new?

LA 2828

- Budget increased by USD 10 Million.
- 36 months programme (32 months for Paris).

Summer and Winter individual Scholarships

- Increased number of scholarships : max 6 scholarships (3 Men, 3 Women)
- Increased maximum monthly budget per NOC: USD 9'000



OLYMPIC SCHOLARSHIPS FOR ATHLETES – SUMMER AND WINTER



Timeline LA 2028

- As from **May 2025**: NOCs can submit applications on RELAY.

Timeline French Alps 2030

- As from **July 2027**: NOCs can submit applications on RELAY.

REFUGEE ATHLETE SUPPORT



EOR Paris 2024

37 Athletes

12 Sports

3 Olympic diplomas

- Dominic Lobalu (Athletics, 5000m, 4th)
- Dina Pouryounes Langeroudi (Taekwondo, -49kg, 7th)
- Ramiro Mora Romero (Weightlifting, -102kg, 7th)

1 Olympic medal

- Cindy Ngamba (Boxing, -75kg, Bronze medal)



REFUGEE ATHLETE SUPPORT PROGRAMME 2025-2028



Objectives

Identify refugee athletes and support their participation in high-level competitions.

Desired outcomes include :

- Improved training and competition experiences
- Participation in international competitions
- Contribute to the universality of the Olympic Games

Eligibility Criteria

- UNHCR recognised refugees or beneficiaries of international protection
- Proven high-level competition results in an individual sport

Scholarship Amount

- USD 1'500 per month paid every 4 months through the NOC of the host country

OLYMPIC SCHOLARSHIPS FOR ATHLETES



IFs Technical Analysis

For all Scholarship Programmes:

- Each application will be sent to the relevant IF
- IF analysis through appraisal form

IF Appraisal

Details

Olympic Solidarity (OS) kindly requests that the **International Federation** provides an accurate evaluation of the candidate. Please note that the final decision on the scholarship will be made by Olympic Solidarity taking into consideration various criteria including the NOC and IF recommendation.

Does the candidate figure in your IF records?

Yes No

Comments (03)

Candidate have valid and active FIS code - Cross Country: 3560127

Has the candidate participated during the last year in the World/Continental/Youth competitions?
Continental, World

Comments (04)

World Championship 2023, Planica (SLO)
World Cup Series
Alpen Cup

Does the candidate have a sufficient technical sports level to qualify for the next Olympic Games?

Yes No

Comments (05)

Based on results and FIS points candidate have a sufficient technical sports level to qualify for the next Olympic Games

To the best of your knowledge, would a scholarship make a significant difference to the candidate's training? Please reply NO if you are aware that the athlete has access to considerable financial means for training.

Yes No

OLYMPIC GAMES UNIVERSALITY TEAM



EDWARD KENSINGTON
HEAD OF OLYMPIC GAMES UNIVERSALITY



GONZALO BARRIO
REFUGEE ATHLETE PROGRAMMES MANAGER



VERENA SATTLER
PROGRAMME COORDINATOR



NOEMIE BORCARD
PROGRAMME COORDINATOR



HUGUETTE YERE
PROGRAMME COORDINATOR

ENTOURAGE



To address the needs of athletes off the field of play by:

- strengthening competencies of coaches and other athlete entourage members;
- assisting athletes in their transition to successful post-sport career; and
- giving them a greater voice in the governance of sports organisations.

RESULTS 2021 - 2024



TECHNICAL COURSES FOR COACHES



+ 20,000
beneficiary
coaches

+ 800 courses organised
worldwide in **40** sports





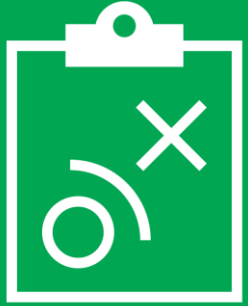
927 scholarships allocated
297 women / **630** men

OLYMPIC SCHOLARSHIPS FOR COACHES



WISH PROGRAMME

123 female participants



ENTOURAGE PROGRAMMES



- Technical Courses for Coaches and Athletes' Entourage Members
- Olympic Scholarships for Coaches
- Athlete Career Transition
- Athletes' Commission Support

TECHNICAL COURSES FOR COACHES AND ATHLETES' ENTOURAGE MEMBERS



TECHNICAL COURSES FOR COACHES AND ATHLETES' ENTOURAGE MEMBERS



OPTIONS

- **Sport-based** courses for Coaches
- **Sports sciences** courses
- **Partners** Courses
- Multisport courses for **Coach Developers**
- **IFs' opportunities**



TCC – IF'S OPPORTUNITIES



- **Broader audience:**
coaches, judges and referees, technical officials, educators
- **Max. 10** courses per year
- Location **targeted by the IF** (specific country, region, or continent)
- **Proactivity** approach from Olympic Solidarity



OLYMPIC SCHOLARSHIPS FOR COACHES

OLYMPIC SCHOLARSHIPS FOR COACHES



OPTIONS

- **Trainings in sports sciences**
 - CAR (ESP)
 - Hungarian University of Sport Sciences (HUN) - *ICC*
 - PAISAC Montreal (CAN) and Lausanne (SUI)
 - University of Hertfordshire (GBR) - *WISH*
 - USOPC & University of Delaware (USA) - *ICECP*
- **Sport-specific trainings**
 - FIBA (Basketball)
 - IBU (Biathlon)
 - IIHF (Ice Hockey)
 - IJF (Judo)
 - ITF (Tennis)
 - UCI (Cycling)
 - World Archery
 - World Sailing
- **Trainings proposed by NOCs**

Examples:

 - Tailor made
 - To shadow a high-level coach
 - By another institution

WHO WE ARE



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OLYMPIC MOVEMENT AND THE MULTI-STAKEHOLDER SPORT PLEDGE

The Olympic Movement contributed significantly, with 24 International and National Federations making commitments

LOCATION OF PLEDGE IMPLEMENTATION

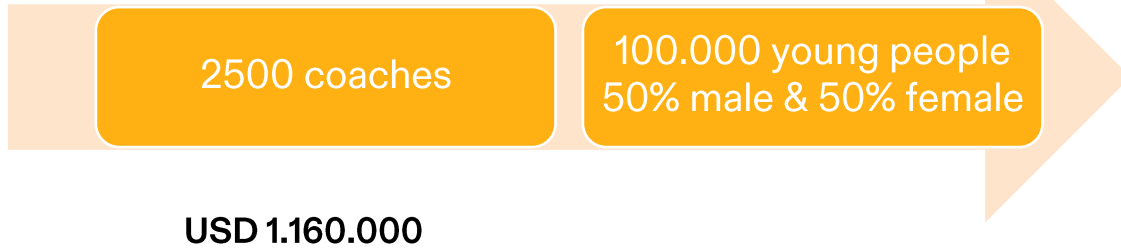


sport coach +





Goal Equip coaches with the skills required to enable safe and supportive sporting experiences for young displaced people and their hosts.



Partners:  **IFRC** Psychosocial Centre  Olympic Refugee Foundation 

Red Cross National Societies, National Olympic Committees

ROLL-OUT:



Sofia, 12-14 March 2024



Prague, 19-21 March 2024



Bucharest, 3-5 April 2024



Kyiv, 11-14 June 2024



Warsaw, 17-19 September 2024



Köln, 19-21 November 2024

Join the Movement

How International Federations can Support

1. Share website and materials with your member federations: www.sportcoachplus.org
2. Extend offer to, and encourage coaches in Bulgaria, Romania, Poland, Ukraine, Germany, Czech Republic, Moldova, and Slovakia to enrol in a 1-day training.
3. Embed Sport Coach+ in your existing IF community coaching curriculums

To learn more contact:
Kathleen.latimer@olympic.org &
andi.jacobs@olympic.org



SPORT DEVELOPMENT



To allow NOCs to cultivate the next generation of athletes and to elevate the basic sports structures in their countries by:

- continued focus on NOCs in most need;
- targeted approach from grassroots to elite; and
- collaboration with IFs.



SPORT DEVELOPMENT UNIT PROGRAMMES



Development of National Sport System

Support Grant for Continental Level Athletes

Team Support Grant

Youth Athlete Development



KEY RESULTS 2021 TO 2024



YOUTH ATHLETE DEVELOPMENT IF OPPORTUNITIES FOR NOCS HAS GONE FROM 14% TO 90%

NOCS BENEFITTING FROM DEVELOPMENT OF NATIONAL SPORT SYSTEM HAS INCREASED BY 22%

MORE NOCS IN GREATEST NEED BENEFITTING FROM SUPPORT GRANT FOR CONTINENTAL LEVEL ATHLETES OVER LONGER PERIOD – INCREASE OF 26% THIS OLYMPIC CYCLE

TEAM SUPPORT GRANT GENDER EQUALITY IS ~ 50/50 IN THIS PLAN



DEVELOPMENT OF NATIONAL SPORT SYSTEM



DEVELOPMENT OF NATIONAL SPORTS SYSTEM

OVERALL OBJECTIVES



For NOCs whose basic sports structures and training systems require optimization, this programme can assist them to improve aspects of their overall sports system:

- basic coaching and sport system structures
- development pathways, performance pathways, etc.

For sports on the programmes of the **Summer and Winter Olympic Games and Youth Olympic Games.**

DEVELOPMENT OF NATIONAL SPORTS SYSTEM

OPTIONS & FINANCIAL CONDITIONS



Standard options

- Sport-based projects mainly with IFs
- Multi-sport, physical and medical conditioning projects
- Budget per project: between USD 25,000 and USD 30,000

Mid to
long-term
projects

Specific options

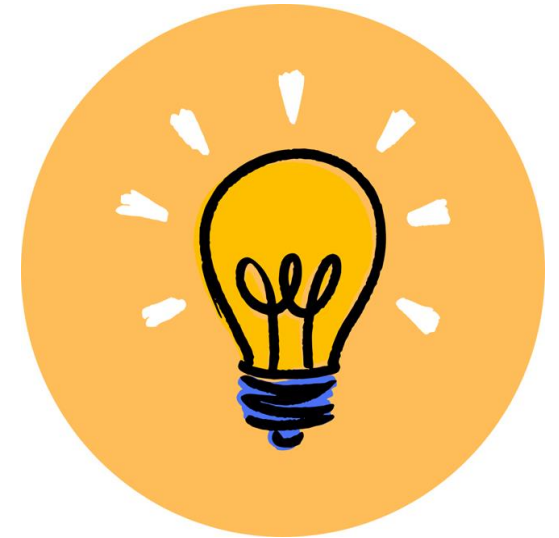
- *New:* longer-term projects for a limited number of NOCs with the greatest needs
- Pre-visit



DEVELOPMENT OF NATIONAL SPORTS SYSTEM

EXAMPLES

- **Delivery of national competition structure** towards a specific event to increase the capacity of the coaches and officials. Can be linked to regional or continental competitions!
- **Create an agreed upon strategy for one or more sports** around athlete development pathways.
- **Targeted education/mentoring to assist coaches (with athletes)** around high performance objectives such as qualifying or achieving higher standard.
- **Create a coach education scheme with certification** and database that embeds safeguarding & antidoping for all member NFs.
- **Multisport project around physical conditioning, nutrition, common sport challenges that will result in an improvement in the performance of the athletes.** Medical projects to improve performance can be considered.



TEAM SUPPORT GRANT



TEAM SUPPORT GRANT

OVERALL OBJECTIVES & SPORTS ELIGIBILITY



To offer technical and financial support to national teams over the full 2025-2028 period preparing for and participating in **regional, continental or world-level competitions** with a view, for elite teams, to attempt to qualify for the Olympic Games.

TYPE OF COSTS

training camps, coaching, team costs related to participating in competitions, and more.

SUMMER SPORTS

basketball (including 3x3 basketball), baseball/softball, cricket, football, flag football, handball, hockey, lacrosse, rugby 7s, volleyball (including beach volleyball) and water polo

WINTER SPORTS

curling and ice hockey

TEAM SUPPORT GRANT CONSIDERATIONS



To be considered for this programme, national teams must be recognised as being at the **international level** (with proof of regional or continental participation).

Junior teams will not be accepted.

Each **NOC can decide to split the budget between two teams**, given that one of the teams is a **women's team**.





TEAM SUPPORT GRANT

SUPPORT GRANT FOR CONTINENTAL ATHLETES

FINANCIAL CONDITIONS

- **Open to all NOCs**
- An annual grant of USD 25,000 per NOC will be made available for the 2025-2028 plan.
- NOCs can propose another budget distribution over the four-year period depending on needs.

Conditions

- Quadrennial application in 2025 to secure full quadrennial funding
- Annual application to access annual funding

YOUTH ATHLETE DEVELOPMENT



YOUTH ATHLETE DEVELOPMENT - THREE OPTIONS

OVERALL OBJECTIVES



To assist National Olympic Committees (NOCs) in identifying promising young athletes and supporting them in their training as they prepare to qualify for the Youth Olympic Games and other youth competitions.

- IDENTIFICATION & TRAINING
- YOG QUALIFICATION
- IF OPPORTUNITIES

YOUTH ATHLETE DEVELOPMENT

IDENTIFICATION AND TRAINING

Activities for this programme relate to the **identification and training of young athletes** as well as the development of the entourage members that support them.

For sports on the programmes of the Summer and Winter Youth Olympic Games & Olympic Games. This includes:

- the creation of a **national talent identification structure** and/or **development of existing long-term athlete development programmes.**
- the organisation of **short national or international talent identification projects and training camps.**



YOUTH ATHLETE DEVELOPMENT YOG QUALIFICATION

OBJECTIVES & FINANCIAL CONDITIONS



- To assist **NOCs** in their support of **athletes** attempting to qualify for the Youth Olympic Games (YOG).
- For athletes who compete in **sports included on the programme of the Summer or Winter Youth Olympic Games** and who are either part of or will be part of the **qualification process** for either event.



Gangwon 2024: Jonathan Lourimi on historic bobsleigh medal run for Tunisia: "I never thought this was possible"

YOUTH ATHLETE DEVELOPMENT IF OPPORTUNITIES

OVERALL OBJECTIVES

To assist NOCs in the greatest needs in the development of a limited number of talented young athletes (and in some cases also the coaches that support them) through training opportunities offered by the IFs.



YOUTH ATHLETE DEVELOPMENT IF OPPORTUNITIES CONSIDERATIONS



21/09/2023

FIVB And Olympic Solidarity
Join Forces To Develop Youth
Beach Volleyball Teams With

- **IFs play a leading role in this programme** targeting Summer or Winter Sports on Olympic and Youth Olympic Games programme.
- With NOC approval, **IFs will manage the costs for the delivery of this activity as outlined in the invitation.**
- Projects are co-financed by the IFs.

WHO WE ARE...



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THANK YOU

FOR BROCHURE WITH ALL DETAILS:



[ioccp.sharepoint.com/sites/nocnet_os/SiteAssets/Forms/AllItems.aspx?id=%2Fsites%2Fnocnet_os%2FSiteAssets%2FSitePages%2FMain Page - Olympic-Solidarity - TEST%2FOS-Plan-2025-2028-Brochure-EN%2Epdf&parent=%2Fsites%2Fnocnet_os%2FSiteAssets%2FSitePages%2FMain Page - Olympic-Solidarity - TEST](https://ioccp.sharepoint.com/sites/nocnet_os/SiteAssets/Forms/AllItems.aspx?id=%2Fsites%2Fnocnet_os%2FSiteAssets%2FSitePages%2FMain%20Page%20-%20Olympic-Solidarity%20-%20TEST%2FOS-Plan-2025-2028-Brochure-EN%2Epdf&parent=%2Fsites%2Fnocnet_os%2FSiteAssets%2FSitePages%2FMain%20Page%20-%20Olympic-Solidarity%20-%20TEST)